

# Public Document Pack



CYNGOR SIR  
YNYS MÔN  
ISLE OF ANGLESEY  
COUNTY COUNCIL

Mr Dylan J. Williams  
Prif Weithredwr – Chief Executive  
CYNGOR SIR YNYS MÔN  
ISLE OF ANGLESEY COUNTY COUNCIL  
Swyddfeydd y Cyngor - Council Offices  
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<b>RHYBUDD O GYFARFOD</b>	<b>NOTICE OF MEETING</b>
<b>PWYLLGOR SGRIWTINI PARTNERIAETH AC ADFYWIO</b>	<b>PARTNERSHIP AND REGENERATION SCRUTINY COMMITTEE</b>
<b>DYDD MERCHER, 23 TACHWEDD, 2022 am 2.00 o'r gloch yp</b>	<b>WEDNESDAY, 23 NOVEMBER, 2022 at 2.00 pm</b>
<b>CYFARFOD HYBRID YN YSTAFELL BWYLLGOR 1, SWYDDFEYDD Y CYNGOR, LLANGFNI AC YN RHITHIOL</b>	<b>HYBRID MEETING – VIRTUAL, AND IN COMMITTEE ROOM 1, COUNCIL OFFICES, LLANGFNI</b>
<b>Swyddog Pwyllgor</b>	<b>Mrs. Mairwen Hughes 01248 752516 Committee Officer</b>

## **AELODAU / MEMBERS**

Cynghorwyr / Councillors:-

### **Y Grwp Annibynnol/ The Independent Group**

Gwilym O Jones (Is-gadeirydd/Vice-Chair)

### **Plaid Cymru / The Party of Wales**

Non Dafydd, Eurn Morris, Trefor LI Hughes MBE, John I Jones, Dylan Rees  
(Cadeirydd/Chair), Margaret M Roberts, Ken Taylor

### **Annibynnwyr Môn/Anglesey Independents**

Paul Ellis, Jeff Evans, Derek Owen

### **Llafur Cymru/Welsh Labour**

Pip O'Neill

**Aelodau Ychwanegol/Additional Members (gyda hawl pleidleisio ar faterion addysg/with voting rights in respect of educational matters) Sedd Wag/Vacant Seat (Yr Eglwys yng Nghymru/The Church in Wales), Sedd Wag/Vacant Seat (Rhiant Llywodraethwr – Sector Ysgolion Cynradd/Parent Governor – Primary Schools Sector), Mrs Llio Johnson-(Rhiant Llywodraethwyr – Sector Ysgolion Uwchradd ac ADY/Parent Governor – Secondary Schools Sector and ALN) Mr John Tierney (Yr Eglwys Babyddol Rufeinig/The Roman Catholic Church)**

### **Aelod Cyfetholedig/Co-opted Member (Dim Hawl Pleidleisio/No Voting Rights)**

Mr. Dafydd Gruffydd ( Rheolwr Gyfarwyddwr/Managing Director - Menter Môn)

Please note that meetings of the Committee are streamed for live and subsequent broadcast on the Council's website. The Authority is a Data Controller under the Data Protection Act and data collected during this live stream will be retained in accordance with the Authority's published policy.

## **A G E N D A**

### **1 APOLOGIES**

### **2 DECLARATION OF INTEREST**

To receive any declaration of interest by any Member or Officer in respect of any item of business.

### **3 MINUTES (Pages 1 - 8)**

To submit, for confirmation, the minutes of the previous meeting held on 18 October, 2022.

### **4 GWYNEDD AND YNYS MÔN COMMUNITY SAFETY PARTNERSHIP - ANNUAL REPORT: 2021/2022 (Pages 9 - 34)**

To present the report of the Chief Executive.

### **5 NORTH WALES REGIONAL PARTNERSHIP BOARD - ANNUAL REPORT (PART 9) : 2021/2022 (Pages 35 - 66)**

To present the report of the Director of Social Services.

### **6 NORTH WALES ECONOMIC AMBITION BOARD (Pages 67 - 130)**

- **North Wales Economic Ambition Board – Annual Report : 2021/2022**

To submit a report by the Chief Executive.

- **North Wales Economic Ambition Board – Progress Report Q1 : 2022/2023**

To submit a report by the Chief Executive.

### **7 FORWARD WORK PROGRAMME (Pages 131 - 138)**

To present the report of the Scrutiny Manager.

## **PARTNERSHIP AND REGENERATION SCRUTINY COMMITTEE**

### **Minutes of the hybrid meeting held on 18 October 2022**

**PRESENT:**

Councillor Dylan Rees (Chair)  
Councillor Gwilym O Jones (Vice-Chair)

Councillors Non Dafydd, Paul Ellis, Jeff Evans, John I Jones, Pip O'Neill and Derek Owen, Margaret M Roberts.

Mr John Tierney (The Roman Catholic Church)

**Portfolio Members**

Councillor Carwyn Jones (Deputy Leader and Portfolio Member for Economic Development, Leisure and Tourism); Gary Pritchard (Portfolio Member for Children's Services – Social Services and Youth Services); Councillor Alun Roberts (Portfolio Member for Adults' Services – Social Services); Nicola Roberts (Portfolio Member for Planning, Public Protection and Climate Change); Dafydd R Thomas (Portfolio Member for Highways, Waste and Property); Ieuan Williams (Portfolio Member for Education and the Welsh Language); Robin Williams (Portfolio Member for Finance, Corporate Business and Customer Experience).

**IN ATTENDANCE:**

Chief Executive,  
Deputy Chief Executive,  
Director of Education, Skills and Young People,  
Regeneration Manager (DL) (item 5 only),  
Executive Manager (Leadership Team) (item 6 only),  
Scrutiny Manager (AGD),  
Committee Officer (MEH).

**APOLOGIES:**

Councillor Euryr Morris.  
Councillor Llinos Medi (Leader of the Council).  
Head of Regulation & Economic Development.

**ALSO PRESENT:**

Ms Carol Dove & Mr Jon Zalot (North Wales Council's Regional Emergency Planning Service (item 6 only).

Mr Rhys Davies and Mrs Gill Murgatroyd (Standards Committee) (observers).

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**1 APOLOGIES**

As noted above.

## **2 DECLARATION OF INTEREST**

None received.

## **3 MINUTES**

The minutes of the previous meeting of the Partnership and Regeneration Committee held on 26 September, 2022 were confirmed as correct.

## **4 ESTYN POST-INSPECTION OF THE EDUCATION AUTHORITY - ACTION PLAN**

Submitted – a report by the Director of Education, Skills and Young People in relation to the above.

The Portfolio Member for Education and the Welsh Language said that in June this year, Isle of Anglesey Education Authority was reviewed by Estyn and the report was issued on the 22 July, 2022. The inspection looked at outcomes, teaching and learning, leadership and management, and identified successes and any area for improvement. He said that the report was a very positive report and noted that the robust quality and effectiveness of the Learning Services leaders within the Authority contribute effectively towards ensuring high quality education services. It was identified that a 'Team Môn' ethos and mind set has been developed, where everyone's co-operation and contribution are valued, nurtured and used for the benefit of the island's children and young people. There were two areas of good practice identified and the Learning Services is preparing case studies on this coherent work and two areas requiring improvement as was noted in the report.

The Director of Education, Skills and Young People reported that the Estyn report on the Local Authority's Learning Service is a very positive report. The report highlighted that the robust quality and effectiveness of the Learning Service has contributed to the high quality education service on the island. The team has set high expectations, lead teams effectively and co-operated well to drive strategic priorities. The Team, including elected members, are prepared to make difficult and timely decisions by changing and refining plans and priorities as circumstances required. He noted that continued reference within the report to effective working and also working in partnership with other services within the Authority and with schools. He further referred to the reference as regards to well-being within the report with specific reference made to supporting and promoting the well-being of learners and the workplace especially during the pandemic and the ethos of working in a preventative manner is crucial to the work of the Authority.

The Chair of the Education Scrutiny Panel, Councillor Gwilym O Jones said that the Education Scrutiny Panel held on 22 September, 2022 received a presentation by the Director of Education, Skills and Young People on the Estyn Post-Inspection of the Education Authority together with Draft Action Plan. At the meeting the Director of Education, Skills and Young People highlighted the main messages and recommendations within the report. He further said that the Panel has raised that there were two recommendations within the report that are areas requiring improvements: Strengthen processes for evaluating the effect of the Learning

Services' work and Develop and strengthen formal scrutiny arrangements. The Scrutiny Panel will self-evaluate its scrutiny input to evidence the added value to the education system as part of the work programme; it is considered that this will be discussed in February 2023. The Chair of the Education Scrutiny Panel said that whilst the Panel welcomed the Estyn Post-Inspection report it was noted that the Panel will monitor the achievements against the Draft Action Plan.

The Committee welcomed the positive Estyn report and raised the following main points:-

- Questions were raised as to what extent the action plan responds fully to the recommendations from the recent inspection of the Education Authority by Estyn. The Director of Education, Skills and Young People responded that although it is not a statutory requirement by Estyn, the recommendations from the report have been collated into a Post-Inspection Action Plan. The Scrutiny Manager also referred that the forward work programme of the Education Scrutiny Committee will focus on the requirements of Estyn to address issues raised during the recent inspection. The Education Scrutiny Committee will thereafter report back to this Committee on the work undertaken.
- Questions were raised as to whether there are omissions or areas that require further consideration following the Estyn report; reference was made to the early-years, nursery provision within the schools. The Director of Education, Skills and Young People responded that the recommendations highlighted within the report will be addressed by the service. He referred to the early-years, pre-school provision within schools and noted that a team within the education service is working to improve the provision offered.
- Questions were raised as to how achievable the timescale put forward by the Education Service will address the recommendations within the Estyn report. The Director of Education, Skills and Young People responded that work has been undertaken already to address the recommendations of the Estyn report through the Education Scrutiny Panel.

**It was RESOLVED that the Estyn Post-inspection Action Plan responds to the recommendations of the Estyn inspection.**

**ACTION: As noted above.**

## **5 ARFOR PROGRAMME**

Submitted – a report by the Head of Regulation and Economic Development in relation to the above.

The Portfolio Member for Economic Development, Leisure and Tourism gave a detailed overview of the Arfor 1 Programme which was a £2m revenue funding provided by Welsh Government in 2019/2020 and 2020/2021 to Anglesey, Gwynedd, Ceredigion and Carmarthenshire County Councils. On Anglesey, £468k of Arfor revenue funding was afforded to Business Grants, Language in Business Grants, 'Llwyddo'n Lleol 2050 and Funded a Welsh language promotion booklet and one specific to businesses together with promotion the creation of a new Welsh language section on the Council's website. Anglesey further received £160k from

Welsh Government at the end of 2020/2021 to provide a number of ARFOR capital grants. Gwynedd Council led the wider programme, however, elements of the work on Anglesey were administered by Menter Môn. Details of the projects that received funding was noted within the report. The Portfolio Member referred to the ARFOR 2 programme proposal which Welsh Government has now announced; a further £11m will be afforded to deliver the second phase of the ARFOR Programme until March 2025. In April 2022, the ARFOR Board (the Leaders of the four counties) submitted an 'outline proposal' for the second phase of the programme to Welsh Government setting out the rationale, purpose, strategic objective and principles for ARFOR 2. In consultation with Welsh Government, officials from the four counties have developed proposals for translating the strategic objectives into deliverable projects. The proposed main components of ARFOR 2 were highlighted within the report.

The Regeneration Manager reported that a total of 75 grants were awarded to support 42 existing businesses, 18 new businesses, 60 new jobs, 108 existing jobs, 36 new products or services, and £750k of private investment. The implementation phase of the programme was disrupted by the pandemic, but despite this, the programme evaluation reported that it had made a difference in supporting a significant number of new businesses and jobs, and establishing useful collaboration between the four counties. He further said that the ARFOR programme has given the opportunity for businesses to benefit from the grant funding. The next phase of the ARFOR programme will give an opportunity for businesses to benefit from the funding available.

The Committee considered the report and raised the following main points:-

- Reference was made that it has been reported over the years that young people have left the island seeking employment. Questions were raised as to whether the ARFOR grant funding has attracted young people to return to work on the island. The Regeneration Manager responded that the 'Llwyddo'n Lleol' model within the ARFOR programme is identified as good example in attracting young people back to the island. The Chief Executive said that data has not been collected during the ARFOR 1 programme and the Scrutiny Committee could request that data is collected during the monitoring model which will need to be undertaken by the 4 counties during the next 2 years of the ARFOR 2 programme.
- Reference was made that 18 new businesses have been created through the ARFOR 1 programme. Questions were raised as to the where the businesses have been created on the island and as to whether technology has supported these businesses. The Regeneration Manager responded that there were a variety of different businesses created through the ARFOR 1 programme such as:- food a drink businesses, technical and consultancy and design businesses.
- Questions were raised as to what extent the first phase of the ARFOR programme successfully planned and delivered on Anglesey and to what lessons have been learnt to the next phase of ARFOR 2. The Regeneration Manager responded that the ARFOR 2 programme will afford extra funding towards marketing and promotion which was lacking within the first phase of the programme due to the pandemic. A number of businesses who have been supported by the ARFOR 1 programme have also invested low energy

machinery to address the increase in the energy prices. He further said that grants will be also available through the UK Shared Prosperity Fund and work will be undertaken to the possibility of funding energy saving plans in support of local businesses.

- Questions were raised as to how the ARFOR Board decides which businesses are to be supported. The Regeneration Manager said that there is significant funding through the UK Shared Prosperity Fund to support businesses and it is important that the ARFOR programme does not duplicate the funding process. The ARFOR funding will be targeted towards projects that will result in success for those businesses supported. Further questions were raised as to whether the businesses that have been supported will continue after the grants funding comes to an end. The Regeneration Manager said that the two year ARFOR 1 programme was to support in-business investment and the businesses would provide funding themselves toward specific projects; grant funding was not towards running costs of the businesses. The projects that were supported as still ongoing with only one business having ceased.

**It was RESOLVED :-**

- **To note the delivery of the first phase of the ARFOR programme on Anglesey in 2019/2020 and 2020/2021.**
- **To note the proposal to deliver a second phase of the ARFOR programme up to March 2025.**
- **The need to monitor the data of young people returning to work on the island following the grant funding towards businesses from the ARFOR programme.**

**ACTION : As noted above.**

## **6 NORTH WALES REGIONAL EMERGENCY PLANNING SERVICES**

Submitted – a report by the Chief Executive in relation to the above.

The Chief Executive reported that the Council has duties for emergency planning and response under the Civil Contingencies Acts 2004, the Radiation (Emergency Preparedness and Public Information) Regulations 2001, and the Pipeline Safety Regulations 1996. The Council meets its obligations by collaborating with the North Wales Local Authorities through the North Wales Councils Regional Emergency Planning Service for which Flintshire County Council is the host authority. Within the Council, responsibilities for emergency planning and response are shared across services and nominated service representatives are identified within the Emergency Management Response Team structure. The Chief Executive highlighted the role of the North Wales Councils Regional Emergency as is noted within the report. He noted that there will be a need to review the lessons learnt following the pandemic together with the need to review the business continuity plans of the Authority to assure that in any emergency that the Council may respond in an efficient manner.

Mr Jon Zalot from the North Wales Council's Regional Emergency Planning Service reported on the main activities of the Emergency Planning Service on Anglesey as

is highlighted within the report. He specifically referred that in March 2022, with a suspected influx of refugees incoming from Ireland due to the war in Ukraine, a bespoke plan was created in collaboration with the emergency services. Holyhead Leisure Centre was made available to ensure that if an influx of people arrived in the port that suitable accommodation was available if required.

The Committee considered the report and raised the following main points:-

- Reference was made to the increase pressures on resources in local government and supporting regional partnerships. Questions were raised as to whether funding regional partnerships and emergency services will add pressure on the Council resources. The Chief Executive responded that supporting regional partnerships will be under consideration due to resources issues in local government and to ensure that it adds value to the Authority. He noted that the regional collaboration with the Regional Emergency Planning Services is strong as the justification of six individual team in each local authority would not be sustainable.
- Questions were raised as to whether there would be added benefits for the Authority to have its own Emergency Planning Service due to the Port in Holyhead, two bridges and Wylfa Power Station. The Chief Executive responded that working within a regional capacity in Emergency Planning has immense advantages. He said that having the expertise of staff within one regional Emergency Planning Service gives added value to the six local authorities. The level of contribution towards the service by each local authority is measures by population levels and this Council receives the same support and capacity from the Regional Emergency Planning Services as the other five local authority.
- Questions were raised as to the role of the Regional Emergency Planning Services in respect of flooding incidents and serious accidents. The Chief Executive that the first responder to flooding and serious accidents is the staff of the local authority. He further said that it is dependent on the seriousness of the incident with multi-agency emergency services being called to attend to the incident. Further questions were raised whether lessons learnt in specific incidents is dealt with regionally to assure effectiveness of future responses to incidents. Ms Carol Dove, Regional Emergency Planning Team responded that the Manager of the Team attends regional and pan-Wales meetings together with Welsh Government meetings to afford horizon scanning information.
- Reference was made to the energy crisis and people facing high energy bills to heat their homes. Questions were raised as to how the Council was addressing this matter. The Chief Executive responded that the matter is being addressed with Medrwn Môn leading on supporting and collaborating with Community Groups, Menter Môn leading and collaborating with businesses and public houses, Charitable Association concentrating on village hall hubs and the Housing Services working on warm space facilities within community lounges. He further said that the Older Peoples' Team are supporting vulnerable individuals. A grant of £21,580 has been received to fund the response to the high energy crisis and further core funding will be needed to enable schemes to progress. He further noted that the elected members will receive details of the progression of the scheme in due course.



**It was RESOLVED to note the progress of the North Wales Council's Regional Emergency Planning Service work 2021/2022.**

**ACTION : As noted above.**

## **7 FORWARD WORK PROGRAMME**

The report of the Scrutiny Manager setting out the Partnership and Regeneration Scrutiny Committee's indicative Forward Work Programme for 2022/23 was presented for consideration.

**It was RESOLVED:-**

- **To agree the current version of the Forward Work Programme for 2022/23.**
- **To note the progress thus far in implementing the Forward Work Programme.**

**COUNCILLOR DYLAN REES  
CHAIR**

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<b>ISLE OF ANGLESEY COUNTY COUNCIL Scrutiny Report Template</b>	
<b>Committee:</b>	Partnership and Regeneration Scrutiny Committee
<b>Date:</b>	23/11/2022
<b>Subject:</b>	Gwynedd and Isle of Anglesey Community Safety Partnership
<b>Purpose of Report:</b>	Consider the Gwynedd and Isle of Anglesey Community Safety Partnership Annual Report: 2021/22
<b>Scrutiny Chair:</b>	Cllr Dylan Rees
<b>Portfolio Holder(s):</b>	Cllr Alun Mummery
<b>Head of Service:</b>	Rhys H Hughes Deputy Chief Executive Ned Michael, Head of Housing Services
<b>Report Author:</b> <b>Tel:</b> <b>Email:</b>	Daron Owens – Community Safety Senior Operational Officer for Gwynedd and Anglesey <a href="mailto:DaronMargedOwens@gwynedd.llyw.cymru">DaronMargedOwens@gwynedd.llyw.cymru</a>
<b>Local Members:</b>	Relevant to all members

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<b>1 - Recommendation/s</b>
To note the contents of the report and attached documents, and state whether or not the Scrutiny Committee supports the priorities and future direction of the work.

<b>2 – Link to Council Plan / Other Corporate Priorities</b>
The Community Safety Partnership is required to formally report to this committee each year to present an overview of activities. This ensures that the Partnership delivers its obligations in accordance with sections 19 and 20 of the Criminal Justice and Police Act 2006. <b>The committee’s duty is to scrutinize the Partnership’s work, rather than the work of individual members (bodies).</b>

<b>3 – Guiding Principles for Scrutiny Members</b>
<b>To assist Members when scrutinising the topic:-</b>
<b>3.1</b> Impact the matter has on individuals and communities [focus on customer/citizen]
<b>3.2</b> A look at the efficiency & effectiveness of any proposed change – both financially and in terms of quality [focus on value]
<b>3.3</b> A look at any risks [focus on risk]
<b>3.4</b> Scrutiny taking a performance monitoring or quality assurance role [focus on performance & quality]
<b>3.5</b> Looking at plans and proposals from a perspective of: <ul style="list-style-type: none"> <li>• Long term</li> </ul>

- Prevention
- Integration
- Collaboration
- Involvement

[focus on wellbeing]

**3.6** The potential impacts the decision would have on:

- protected groups under the Equality Act 2010
- those experiencing socio-economic disadvantage in their lives (when making strategic decisions)
- opportunities for people to use the Welsh language and treating the Welsh language no less favourably than the English language

[focus on equality and the Welsh language]

#### 4 - Key Scrutiny Questions

1. To what extent does the committee agree with the Partnership's priorities, which are based on a local needs assessment process, and are there other matters which need to be prioritised?
2. In what ways does the statutory partnership add value and work in an effective and efficient manner in accordance with the expectations of the Crime and Disorder Act 1998?
3. To what extent is the action plan sufficiently robust to deal with aspects of the priority areas for the benefit of Anglesey's communities?

#### 5 – Background / Context

##### **BACKGROUND:**

- 1) There is a statutory duty on Local Authorities in accordance with the Crime and Disorder Act 1998, and subsequent amendments because of the Police and Criminal Justice Act 2002 and 2006, to work in partnership with the Police, the Health service, the Probation Service and the Fire and Rescue Service, to address the local community safety agenda. These are the main agencies that make up the Community Safety Partnership.
- 2) As a statutory member of the Partnership, it is important that the LA is appropriately represented. This is achieved by the presence of the current Local member with Community Safety Portfolio, Alun Mummery, and the principal officer with responsibility for the work, Rhys Hughes.
- 3) **Community safety partnerships were originally called crime and disorder partnerships, and although the name has been changed, the areas or responsibility have not, and they remain –**
  - Crime and Disorder
  - Substance Misuse
  - Reducing reoffending

- We will also have a responsibility to formulate and implement a strategy to prevent and reduce serious violence, following amendments to the Crime and Disorder Act as a result of the new Serious Violence Duty expected next year.
  - Under the Domestic Violence, Crime and Victims Act 2004, CSPs also have a statutory duty to establish Domestic Homicide Reviews. These are a review of the circumstances in which the death of a person aged 16 or over has, or appears to have, resulted from violence, abuse or neglect by— (a) a person to whom he was related or with whom he was or had been in an intimate personal relationship, or (b) a member of the same household as himself, held with a view to identifying the lessons to be learnt from the death.
- 4) The Community Safety Partnership has now been in place for 24 years, latterly, as a two-county partnership. The changes that the partnership has faced over the years are numerous. Indeed, it could be said that the landscape today looks nothing like that which existed in 1998, when CSP's became a statutory requirement.
  - 5) What has not changed however is the commitment and engagement of all partners. Quarterly meetings are always well attended.
  - 6) Partners and local Members who attend the meetings contribute positively, and quarterly data on crime figures and plan delivery are shared at every meeting.
  - 7) Every responsible member of the partnership contributes financially to have in place a partnership analyst, so that regular data can be supplied in order that evidence-based decisions can be made.
  - 8) Working between partners is fundamental to community safety. The main reason for the introduction of CSP's back in 1998, was to ensure that crime and disorder was seen as 'everybody's problem' and not the realm of the Police alone.
  - 9) Some of the main changes the partnership has, and currently faces are listed below:
    - a. Loss of local grants – all the grants, which the partnership once received have now either ended, or have moved to a regional grant position, managed on a North Wales basis. However, by ensuring we play our part in the regional structure, monies are still being secured, including recent additional funding for both Domestic abuse/sexual violence and substance misuse, in Gwynedd and Anglesey.
    - b. Loss of local coordinators – some posts have been lost because of the withdrawal of funding; others became a regional resource. However, by maintaining close and purposeful membership of the regional groups, we are confident that local needs are embedded in all regional plans and activity.
    - c. The main challenges we all face of course, is the changing face of criminality in our communities today. **Even though Gwynedd and Anglesey remain amongst the safest places to live**, we face the same issues as all other areas of the UK. Crime today is far-reaching and complex, with the use of technology enabling a level of exploitative crime, arguably not seen before. Organised crime gangs exist across the UK, and most are involved with drug-related crime.

These gangs are known as county lines gangs and have been the subject of much responsive activity in North Wales, which has impacted greatly on the criminal gangs' activity in the area.

### **THE PARTNERSHIP'S PRIORITIES/DOCUMENTS FOR SCRUTINY**

The partnership works to an annual plan. Attached is the 2022-23 plan, which is based on the priorities within the Safer North Wales Board's Strategy. These priorities are:

- Preventing Crime and Anti-Social Behaviour
- Tackling Violent Crime
- Tackling Serious Organised Crime
- Protecting and building resilient communities and maintaining public safety.

These priorities are also closely linked to the Police's regional strategic assessment and the Police and Crime Commissioner's plan.

### **OVERVIEW OF OFFENDING RATES OVER THE REPORTING PERIOD**

#### **Background:**

- 1) The Police look at crime figures constantly and review all changes on a regional and local basis. Any significant changes are subject to further analysis. Problem areas will then be reviewed, with policing plans put in place to tackle the issues. Local policing methods include the daily tasking of resources to tackle issues as they emerge.
- 2) The Partnership received data on crime levels on a quarterly basis, and the 'softer' or longer-term approaches of tackling crime trends will be the basis of the partnership plan. The data we generally use is that of a comparison between the period in the current year, and the same period in the former year.

#### **CRIME DATA**

- 1) **Below is the most recent crime data for Anglesey for November 2022 from the Partnership Analyst within North Wales Police. This outlines the figures for the year to date, with comparison to previous years and the picture across North Wales.**

**Ynys Môn**

Ynys Môn - Crime & Incident Data	Fiscal Year		% Change (YTD)	North Wales
	2021/22 (YTD)	2022/23 (YTD)		% Change (YTD)
<b>All Victim Based Crime</b>	2,965	2,682	<b>-9.5%</b>	<b>-2.4%</b>
<b>Violence with injury</b>	341	319	<b>-6.5%</b>	<b>1.6%</b>
<b>Violence without injury</b>	568	522	<b>-8.1%</b>	<b>0.8%</b>
<b>Stalking &amp; Harassment</b>	691	558	<b>-19.2%</b>	<b>-13.0%</b>
<b>Sexual offences</b>	135	142	<b>5.2%</b>	<b>13.6%</b>
<b>All Acquisitive Crime</b>	432	517	<b>19.7%</b>	<b>15.8%</b>
<b>Burglary Residential</b>	50	50	<b>0.0%</b>	<b>-4.0%</b>
<b>Burglary - Business and Community</b>	31	17	<b>-45.2%</b>	<b>6.9%</b>
<b>Robbery</b>	8	5	<b>-37.5%</b>	<b>-32.9%</b>
<b>Vehicle Crime</b>	25	47	<b>88.0%</b>	<b>2.8%</b>
<b>Theft and Handling</b>	318	398	<b>25.2%</b>	<b>23.8%</b>
<b>Criminal Damage &amp; Arson</b>	348	337	<b>-3.2%</b>	<b>-0.1%</b>
<b>Domestic Crime</b>	698	657	<b>-5.9%</b>	<b>-3.2%</b>
<b>Domestic Incidents (non-crime)</b>	230	304	<b>32.2%</b>	<b>9.9%</b>
<b>Hate Crime</b>	83	66	<b>-20.5%</b>	<b>-15.5%</b>
<b>Anti-Social Behaviour</b>	1,055	942	<b>-10.7%</b>	<b>-7.7%</b>

- 2) Violence against the person offences have decreased in Anglesey in 2022/23, compared to the same period last year. This goes against the trend being seen for North Wales as a whole, where both Violence with Injury and Violence without Injury have seen slight increases.
- 3) In April 2020, the Home Office made changes to the category of Stalking & Harassment and included additional offence types within it, such as coercive and controlling behaviour. This, along with more scrutiny around secondary/additional crimes led to large increases in offence numbers both across the force and nationally. Year-to-date data for 2022/23 shows that these initial increases have stopped and reductions in volumes are now being seen across the force and, by a larger percentage, in Anglesey.
- 4) The 2022/23 year-to-date recorded level of Sexual Offences in Ynys Môn have increased marginally in comparison to 2021/22, with an additional 7 offences being recorded so far this fiscal year. There can be significant fluctuations in reported offences from week to week, partly due to reporting of historic offences.
- 5) Following some sharp increases in Hate Crime on Anglesey during and post COVID, the 2022/23 volumes are now showing a decrease in comparison to last year. These decreases are being seen across North Wales as a whole.

- 6) ASB in Anglesey has seen a year-to-date decrease of over 10% in 2022/23 in comparison to the same period in 2021/22. This equates to over 1,000 fewer incidents being reported. Repeat victims of ASB, repeat locations where ASB is occurring, and high-risk vulnerable victims are referred for review to monthly multi-agency tasking groups.
- 7) Domestic Crime in Anglesey has fallen by nearly -6% year-to-date, in comparison to last year, with the force seeing an overall reduction of -3.2%. Domestic Incidents (Non-Crime) are calls received by North Wales Police's Control Room which have a domestic element to them; however, do not constitute a criminal offence and are therefore not recorded on the force records management system. They include incidents such as verbal domestic disputes, where no criminal offences have taken place. These incidents generate a CID 16 referral, for consideration of sharing with the relevant safeguarding partners. It is difficult to analyse the reasons behind the increases being seen in Non-Crime Domestic Incidents, however it is hoped that public confidence in the force has played a part in more people coming forward to report such incidents.
- 8) There has been a large year-to-date percentage increase in Vehicle Crime in Anglesey in comparison to last year, although the volume of offences is low. Data shows that the volume of offences this year is comparable to the levels two years ago in in 2019/20.
- 9) There have been marked increases in the volume of Theft & Handling in both Anglesey and across the force area in comparison to last year. This is mainly driven by an increase in Shoplifting, which falls within the Theft and Handling category. Shoplifting in Anglesey is 41.7% higher year-to-date in comparison to last year, with the force seeing an overall increase of 32.3%. With increases in the cost of living, it is predicted that shoplifting offences will rise over the coming months.

#### **WORK COMPLETED SO FAR DURING 2022**

- 1) A questionnaire laid the foundation for establishing the plan for this year, through asking partners for information about any upcoming activities or projects that linked with the Safer North Wales Board's priorities.
- 2) The 2022-23 plan (attached) sets out the activity the Partnership wanted to achieve during this financial year. The activity is monitored and reported on a quarterly basis to the CSP, so that any remedial activity can be agreed if required.
- 3) Crime figures are shared on a quarterly basis through a performance report prepared by the Police Analyst, so that any trends and additional activity needed could be discussed.
- 4) We have a statutory duty under the Domestic Violence, Crime and Victims Act 2004 to establish Domestic Homicide Reviews (DHRs). These are a review of the circumstances in which the death of a person aged 16 or over has, or appears to have, resulted from violence, abuse or neglect by— (a) a person to whom he was related or



with whom he was or had been in an intimate personal relationship, or (b) a member of the same household as himself, held with a view to identifying the lessons to be learnt from the death. Sadly, the Partnership was required to commission 3 additional DHR's this year. This work inevitably has significant and continuing resourcing implications, including Home Office sign off which can be a very lengthy and unwieldy process.

5) A summary of the work completed this year:

- a) Fraud was identified by the partnership as a priority in terms of raising awareness for staff working with vulnerable individuals. As a result, training sessions by the Economic Crime Unit of the Police were held in January for Local Authority staff working with vulnerable individuals to raise awareness of frequent scams and tactics used by fraudsters.
- b) Earlier in the year, a SOC (Serious Organised Crime) Group was introduced to cover Gwynedd and Anglesey. Chaired by the Police, the group includes representation from several key agencies and services. By taking a multi-agency, cross-departmental approach, this gives a valuable opportunity to share information on individuals that are cause for concern in our area.
- c) The CSP is preparing for the Serious Violence Duty, which is expected to come into force in January 2023. The Duty requires specified authorities to work together to prevent and reduce serious violence, including identifying the kinds of serious violence that occur in the area, the causes of that violence (so far as it is possible to do so), and to prepare and implement a strategy for preventing and reducing serious violence in the area. A regional Task and Finish Group has recently been set up to implement the duty and prepare a Strategy. Public Health Wales have been leading on the development of a Regional Needs Assessment, which is currently in draft form. This will set the basis of the Strategy.
- d) We continue to attend the regional group and work collaboratively to implement the Alcohol Harm Reduction Strategy in both Councils. This also includes supporting the work of the sub-group which focuses on a social media campaign on poly drug use, targeted at recreational users and young people.
- e) In collaboration between the Police, Local Authority and Town Council, a successful bid for Holyhead was submitted in May under the Home Office's Safer Streets 4 Fund. The project will result in several positive interventions for the town, with the aim of tackling anti-social behaviour and increasing feelings of safety. Elements of the project include increased CCTV and improved street lighting, self defence classes for females, and increased youth provision in the town. The work to carry out the project has already begun, and a monthly Project Board is in place to supervise progress of the work. There was also a good opportunity recently to discuss the positive impact the work will have, and the benefits of collaborative working in the media through an item broadcasted on Welsh radio and television. Further information on the project is available in the appendices.
- f) The Partnership ensures continued attendance and input to the new Police VAWG (Violence Against Women and Girls) Partner Meetings that meets monthly. This group was set up in March with the purpose of taking a partnership approach to delivering the NPCC (National Police Chief's Council) VAWG Delivery Framework, which focuses on building trust and confidence between women and girls and the Police, prevention activity and disruption of perpetrators.
- g) We have been working closely with Local Policing Teams to identify areas that could benefit from the Westminster Government's Shared Prosperity Fund. One of the investment priorities within the fund is 'Community and Place', and one

of the Levelling Up Missions aims that by 2030 homicide, serious violence, and neighbourhood crime will have fallen. As part of this work we have identified specific locations across Gwynedd and Anglesey where additional CCTV or improved street lighting could be introduced, with the objective of improving perceptions of safety and reducing neighbourhood crime. A bid is currently in the process of being put together.

- h) In August and September, virtual training sessions were organized and held by the Police on the Prevent Duty. The Prevent Duty is part of the Government's overall counter-terrorism strategy, CONTEST, and the aim is to reduce the threat to the UK from terrorism by stopping people becoming terrorists or supporting terrorism. The sessions were available to Gwynedd and Anglesey staff, and approximately 100 individuals attended. We are planning to expand the offer to more staff in the future. These sessions are in addition to the mandatory e-learning package.
- i) In collaboration with the LA Safeguarding Lead, the CSP oversees Prevent delivery in the area (a duty within the Counter-Terrorism and Security Act 2015 on specified authorities to have due regard to the need to prevent people from being drawn into terrorism). This year, we have been working with the new Home Office Regional Prevent Advisor to develop our Action Plan and ensure best practice, which this year involved more localised information on current risks and threats, rather than the usual regional approach for North Wales.
- j) Furthermore, the creation of a Regional Prevent Delivery Group earlier in the year is a very positive development to report. This enables North Wales Prevent leads to come together to network, discuss best practice and improve current arrangements across the region. The Senior Officer attends the group on behalf of the CSP. One clear example of the benefit of this regional conversation was the ability for us and the LA Safeguarding Lead to submit a bid at short notice across all counties in the region to the Reducing Radicalisation Fund by the Home Office. With Anglesey as the lead LA, the bid was successful. Evidence highlights that the online space can be a significant driver for the radicalisation and exploitation of young people. This funding will result in media literacy sessions within educational settings to improve critical thinking skills and identify fake news online. We are awaiting details regarding the identification of a suitable provider to deliver the project across the region. The project will then be completed by March 2023. There will be opportunities for us to increase the roll out further rounds of this funding.

#### **WORK ONGOING:**

- 1) Continue to implement local projects identified within the plan for Q3 – through monitoring process.
- 2) Working alongside our partners in the Police and various LA departments, we will continue to deliver the Safer Streets 4 Project in Holyhead, ensuring that the tight timescales are met successfully and any risks arising from increased costs are mitigated against.
- 3) Continue to support the implementation of the regional alcohol plan in both Authorities and development of the poly drug communications campaign.
- 4) Continue to attend the regional task & finish group in preparation for the Serious Violence Duty, so that the LA best placed meet the new requirements promptly.
- 5) Continue to work closely with the new Home Office Prevent Regional Advisor to update LA Prevent and Channel arrangements, working alongside our partners in the new Regional Prevent Delivery Group.

- 6) The Partnership is very mindful of the current cost of living crisis we are facing, and the rise we have seen in theft and handling crimes locally. Research has shown that socio-economic deprivation is linked to greater chances of interacting with the justice system, being a victim of crime, or not feeling safe in a community. We are also aware that the current situation could lead to desperation for many, inevitably providing further opportunities for organised crime groups. The new Chief Constable for North Wales Police, Amanda Blakeman, is the national policing lead for serious organised acquisitive crime so this will be an important area for the CSP's ongoing work.

## **6 – Equality Impact Assessment [including impacts on the Welsh Language]**

### **6.1 Potential impacts on protected groups under the Equality Act 2010**

The annual report does not contain reference to any developments, which are deemed to have an unfavorable impact on any of the protected groups

### **6.2 Potential impacts on those experiencing socio-economic disadvantage in their lives (strategic decisions)**

The annual report does not contain reference to any developments, which are deemed to have an unfavorable impact on anyone experiencing socio-economic disadvantage in their lives

### **6.3 Potential impacts on opportunities for people to use the Welsh language and treating the Welsh language no less favourably than the English language**

The annual report does not contain reference to any developments, which are deemed to have an unfavorable impact on opportunities for people to use the Welsh language and treating the Welsh language no less favorably than the English language

## **7 – Financial Implications**

The report does not identify any specific financial implications for the Local Authority

## **8 – Appendices:**

1. 2022-23 Plan
2. Information on the Safer Streets project in Holyhead

## **9 - Background papers (please contact the author of the Report for any further information):**

Work programme of the Regional Safer North Wales Board

## **Gwynedd and Anglesey Community Safety Partnership – Annual Plan 2022-23**

### **Background**

The Community Safety Partnership is a group of organisations working together to look at how best we can tackle crime and disorder. The requirement to have such a partnership in place on a local level is enshrined in law, within the Crime and Disorder Act of 1998. A number of organisations have a role to play within the partnership, including the local authority, the police, the probation service, fire and rescue service and the health board.

We have responsibilities under the 1998 Act for a number of areas, including – reducing crime and disorder, reducing re-offending, substance misuse and antisocial behaviour. We also have a duty to commission Domestic Homicide Reviews in certain specific circumstances.

Our plan will deliver against the priorities of the Safer North Wales Partnership Board’s Strategy which are:

- 1) Preventing crime and anti-social behaviour
- 2) Tackling violent crime
- 3) Tackling serious organised crime
- 4) Protecting and building resilient communities and maintaining public safety

We are also steered by the priorities and objectives of the following:

- North Wales Strategic Assessment
- North Wales Police and Crime Plan (2021-24)
- North Wales Vulnerability and Exploitation Strategy (2021-24)
- Home Office Beating Crime Plan 2021

**Work plan for the next 12 months**

#	Actions	Output	Outcome	Responsibility	Timescale	Contributing towards
1	Trading Standards to work alongside North Wales Police on a call blocker project for individuals identified as being targets or victims of cold calls.	A number of call blockers leased to consumers targeted by cold calls	Reduce potential for crime	Trading Standards in both counties Contacts: Andrew Lloyd Parry & Catherine Webb	Throughout 2022-2023. Monitored at the quarterly CSP Meeting	<b>Priority 4 on the Safer North Wales Plan</b>
2	Trading Standards respond to intelligence from National Scams team on potential scam victims. Commitment to contact 10 people each month who have been targeted by scammers to provide information and advice.	Individuals targeted previously receive advice and information so reduce likelihood of being victimised again	Reduction in Repeat victims  Greater awareness around scams	Trading Standards in both counties Contacts: Andrew Lloyd Parry & Catherine Webb	Throughout 2022-2023. Monitored at the quarterly CSP Meeting	<b>Priority 4 on the Safer North Wales Plan</b>
3	Trading Standards will work alongside North Wales Police with both an inspection program and targeted visits to premises selling age restricted products. This is an attempt to curb availability of age restricted products (such as alcohol, tobacco and vapes) which can lead to anti-social behaviour and public order issues in rural communities.	Test purchases undertaken at local establishments to understand conformity to Challenge 25	Reduction in underage sales	Trading Standards in both counties Contacts: Andrew Lloyd Parry & Catherine Webb	Throughout 2022-2023. Monitored at the quarterly CSP Meeting	<b>Priority 1 on the Safer North Wales Plan</b>  <b>Priority 4 on the Safer North Wales Plan</b>

4	Anglesey Trading Standards wish to adjust and improve on their working relationship with Social Services to create better data sharing pathways. This will ensure that victims are identified and support can be provided as well as signposting any potential victims to Social Services.	Improved working practices in order to increase early information sharing	Improve identification and help provide early intervention	Anglesey Trading Standards Contact: Catherine Webb	Throughout 2022-2023. Monitored at the quarterly CSP Meeting	<b>Priority 4 on the Safer North Wales Plan</b>
5	Trading Standards to focus on sharing 'Trader Packs' across the area. The packs are full of legislation and statutory guidance for traders, which they must sign to confirm they have read and agreed to the terms and conditions within. Gwynedd will be targeting second hand cars, and Anglesey will focus on 'home improvement' businesses.	Trader packs shared locally so that traders are aware of relevant legislation and responsibilities	Ensure traders are acting within the legislation  Protection of consumers	Trading Standards in both counties Contacts: Andrew Lloyd Parry & Catherine Webb	Throughout 2022-2023. Monitored at the quarterly CSP Meeting	<b>Priority 4 on the Safer North Wales Plan</b>
6	Anglesey Education department will prioritise further training in schools around peer sexual harassment. This is in response to the Estyn report " <i>We don't tell our teachers – Experiences of peer-on-peer sexual harassment among secondary school pupils in Wales</i> ". A work plan will be implemented to start in the Summer term.	Creation and implementation of work plan in the Summer term in response to Estyn report	Improved awareness so teachers are better placed to identify and intervene at an early stage	Anglesey Education Department Contact: Gwyneth Hughes	Summer term 2022	<b>Priority 2 on the Safer North Wales Plan</b>
7	Anglesey schools are again this year conducting a School Health Research Network (SHRN) questionnaire. The	Distribution of questionnaire and analysis of	Better understanding of the wellbeing of our	Anglesey Education Department	Summer /Autumn term 2022	<b>Priority 1 on the Safer North Wales Plan</b>

	purpose of this is to understand different aspects of the school environment and how they influence student health and wellbeing. This will set a direction on substance misuse training. Much of the 'Universal' work will be delivered through the Healthy Schools team. However more intensive work is being offered by the Youth Team and the more specialist Children's Service.	answers provided to steer future working	pupils to support planning Earlier intervention	Contact: Gwyneth Hughes		
8	Gwynedd County Council continue to work on supported accommodation throughout the county, which will have a positive impact on all our CSP priority areas. This has been possible with the Phase 2 funding. The support with the accommodation will provide links and access to all essential services such as Substance Misuse, Probation, and Mental Health etc. A partnership approach will be taken when considering who is placed in the accommodation to ensure that the placements are successful and does not bring additional issues to the area or risks.	4 new pods for temporary accommodation will be operational soon, a partnership approach will be taken when considering who is placed in the accommodation to ensure placements are successful	Services better placed to provide early intervention support for individuals  Reduced numbers of clients presenting with complex needs and requiring more intensive support  Closer working relationships with clients and case workers	Gwynedd Housing and Property Contact: Cerys Williams	Throughout 2022-2023. Monitored at the quarterly CSP Meeting	<b>Priority 1 on the Safer North Wales Plan</b>
9	Discussions in recent CSP meetings have focused on cocaine use in our communities, and the link with county lines and the	Work alongside APB/North Wales Alcohol	Increased awareness of the reality and impact of	CSP	Q1 2022 and beyond	<b>Priority 3 on the Safer North Wales Plan</b>

	exploitation of vulnerable children and young people. An ongoing piece of work will focus on raising awareness between partners and communities.	Strategy Group to create a local awareness campaign  Share local posters with Pubwatch members	recreational/casual use of cocaine  Contributing to the Government's 10-Year Drugs Plan			
10	In response to the latest Community Profile, a new SOC (Serious Organised Crime) Forum has been set up across both Counties. This is being led by the Police, but key agencies and services will take lead roles in the 4P approach that will underpin the meeting structure.	Appropriate representation from all agencies at the multi-agency meeting, all agency and department to provide input into the local work	Implementing a local multi-agency SOC 4P plan	North Wales Police Contact: Llinos Davies	Throughout 2022-2023. Monitored at the quarterly CSP Meeting	<b>Priority 3 on the Safer North Wales Plan</b>
11	The partnership members all have some responsibilities in relation to the Home Office Prevent programme (radicalisation in relation to terrorist activity). This work will be updated over the course of this year in terms of developing and improving current plans/training/Channel requirements. The work will involve working closely with the new Home Office regional advisor.	Update Prevent plan Arrange Prevent training sessions for LA staff Review Channel arrangements	Contribute to the regional CONTEST Board Action Plan  Contribute to the HO Prevent outcomes of reducing radicalization	CSP / relevant Local Authority departments	Q1 2022 and beyond	<b>Home Office Prevent Plan</b>  <b>Regional CONTEST Board Plan</b>



12	<p>Preparing for the new Protect Duty that is due in the next 18 months.</p>	<p>Awareness of any developments in the status of the duty Work with PSPG Groups in each county when timely to implement the duty locally</p>	<p>Able to meet our responsibilities under the new Protect Duty  Contribute to the regional CONTEST Board Action Plan</p>	<p>CSP / Protective Security Preparedness Groups (PSPG) in each county</p>	<p>Throughout 2022-23 and beyond</p>	<p><b>Home Office Protect Duty</b>  <b>Regional CONTEST Board Plan</b></p>
13	<p>There is a Regional Substance Misuse Plan in place. Aspects of the substance misuse regional work plan which will improve on services in Gwynedd and Anglesey –</p> <p>1) One of the APB (Area Planning Board) priorities identified for 22/23 is provision for women only groups. Women may not feel comfortable attending Recovery/ Peer Groups with men present- particularly if they have experienced any form of abuse or violence. The APB will look at how we can develop group provision to be able to offer Women’s only Groups across NW – face to face and/ or online.</p>	<p>Local needs in relation to drug and alcohol services are agreed by Regional Board – including securing the funding to implement  All actions identified are put in place locally</p>	<p>All developments contribute to the outcomes of the regional plan</p>	<p>Rhiannon Mair</p>	<p>Throughout 2022-2023. Monitored at the quarterly CSP Meeting</p>	<p><b>Regional Substance Misuse Plan</b></p>

	<p>2) One of the key focus areas will be the NW co-occurring implementation plan which has been revised and refreshed and aligned to a number of WG plans. This work will involve the establishment of a Co-occurring Implementation group to oversee the plan alongside partners that will be led by the third sector. Membership to include but not limited to T4MH Partnership Board, Mental health division, Substance Misuse Services, Local Authorities, Caniad and voluntary sector.</p> <p>3) The use of BUVIDAL continues to be effective with positive outcomes. A stock of Buvidal medication was secured for 2021/22 for BCU Health Board. There have been a number of very positive outcomes and the aim is to encourage further roll out amongst other prescribing services such as Dechrau Newydd and Berwyn Prison.</p> <p>4) The development of a residential rehabilitation regional panel for North Wales. During Q3 21-22 the APB and BCUHB staff visited rehab centres to better understand</p>					
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	<p>provision and the referral process. Next steps are to meet with service users who have completed rehab placements. The Rehab Cymru portal will be undergoing a re-build in order to support the streamlining of paperwork for key workers, once this has been completed, a pilot for the regional panel will be arranged.</p> <p>5) Naloxone and nasal naloxone training for NW police officers who expressed an interest has been rolled-out across North Wales. Consideration is now being given to stock management and training on a regular basis.</p> <p>6) Focus on developing Peer Support/ Recovery Groups – particular for Women and Younger People and in rural areas.</p> <p>7) Additional funding to support Young people – and will be looking to develop provision/ build capacity to better meet the needs of young people.</p>					
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14	The Area Planning Board has developed a 4-year North Wales Alcohol Harm Reduction Strategy. We will continue to support the delivery of this in Gwynedd & Anglesey. This includes a number of potential campaigns, including a seasonal demand campaign to target visitors during the Summer.	Local Authorities to adopt the regional alcohol harm reduction plan  Attendance at regional group meetings to identify tasks and implement locally	Over the course of the year – depending on what plans are deliverable, a contribution is made to the outcomes of the regional plan - this is a long-term ambition – 4-year plan	CSP / Daron Owens	Throughout 2022-2023. Monitored at the quarterly CSP Meeting	<b>Priority 2 on the Safer North Wales Plan</b>
15	We will ensure that the responsibilities placed upon the CSP in relation to conducting domestic homicide reviews (DHR's) are completed appropriately. In essence, this entails ensuring that proper review panels, chairs and authors are commissioned and that final review reports are presented and accepted by the Home Office.	Review panels, Chairs and authors commissioned for the DHRs.  DHRs undertaken and submitted to the Home Office	Responsibilities placed on the CSP in terms of undertaking DHRs are completed appropriately. Action plan in place to respond to recommendations – lessons learnt in order to improve services for the future.	CSP / Mannon Trappe & Daron Owens	Ongoing	<b>Priority 2 on the Safer North Wales Plan</b>
16	One of the priorities for the new plan will be trying to satisfy ourselves that we are doing enough to get messages out to the public in terms of VAWDASV. Our focus	Contact with Communications department to see what information has	Increased awareness and availability of information around	CSP / Daron Owens	Q1 2022 and beyond	<b>Priority 2 on the Safer North Wales Plan</b>

	ongoing will be taking stock of our progress in terms of training, awareness raising, and messaging/campaigns. This work will be in line with the revised VAWDA SV Strategy.	previously been shared and identify any gaps / further resources	VAWDASV support services			
17	Monitoring the progress of Ask & Act training - National Training Framework as required in the Domestic Abuse and Sexual Violence (Wales) 2015 Act.	Continue rolling out of training package  Contact with Regional Training Development Officer and relevant training departments to monitor progress	Improved awareness in the Local Authorities of domestic abuse to enable effective signposting to support services	Training departments both counties / Daron Owens	Throughout 2022-2023. Monitored at the quarterly CSP Meeting	<b>Priority 2 on the Safer North Wales Plan</b>
18	Domestic abuse remains a priority area of work for the police with dedicated domestic abuse initiatives being run periodically throughout the year including awareness campaigns.  Domestic abuse matters training is still being rolled out across North Wales Police to all the workforce to increase the understanding of the complex nature of domestic abuse.	Awareness campaigns and initiatives to be held by the Police  Rolling out of training to all of the workforce	Increased awareness and availability of information on support services for the public and across the Force	North Wales Police / Llinos Davies	Throughout 2022-2023. Monitored at the quarterly CSP Meeting	<b>Priority 2 on the Safer North Wales Plan</b>
19	There will be a particular focus by the Police on Violence Against Women and Girls this year with joint operations	Working in partnership between the Police and Licensing	Reduction in offences linked to night time economy	North Wales Police / Llinos Davies	Throughout 2022-2023. Monitored at the	<b>Priority 2 on the Safer North Wales Plan</b>

	alongside licensed premises and licencing authority.				quarterly CSP Meeting	
20	The police will ensure increased visibility on the streets especially in Bangor and areas around the University.	Increased Police patrols around these areas	Visible presence in problem areas  Increase feelings of street safety for students and the public	North Wales Police / Llinos Davies	Throughout 2022-2023. Monitored at the quarterly CSP Meeting	<b>Priority 1 on the Safer North Wales Plan</b>  <b>Priority 4 on the Safer North Wales Plan</b>
21	Preparing for the Serious Violence Duty (due in the next 18 months). Information sharing and planning with relevant departments.	Development of regional needs assessment in North Wales to identify the burden and trends of violence in the region  Respond to needs assessment as required in the shape of a specific strategy	Partners aware of responsibilities under the Duty and better placed to enact when it comes to force	CSP / Daron Owens / Further partners	Throughout 2022-2023. Monitored at the quarterly CSP Meeting	<b>Priority 2 on the Safer North Wales Plan</b>
22	Police hate crime investigations will be managed via the Western Investigative Standards boards.	Investigations managed by Western Investigative Standards boards.	Improved level of service and outcomes of investigations for victims of hate crime	North Wales Police / Llinos Davies	Throughout 2022-2023. Monitored at the quarterly	<b>Priority 4 on the Safer North Wales Plan</b>

					CSP Meeting	
23	Hate crime has increased significantly in both areas, much of this is as a result of increased tensions arising from Covid restrictions/travel and second homes. However, moving forward, this will be one of the CSPs priorities in the new plan in terms of better understanding the types of incidents we are seeing in our area, the time of year etc. This will involve working in collaboration with the North West Community Cohesion Team. We are also very mindful of the impact of our population almost doubling with visitor numbers in the Summer months, and the impact this can have on our local data.	<p>Arrange presentation by Diversity Unit in next CSP meeting</p> <p>Discussion of latest hate crime data with analyst so that any trends are identified</p> <p>Support of any campaigns/initiatives by Community Cohesion team</p>	Increased awareness and understanding about hate crime incidents in our area to facilitate planning	North Wales Police/ Llinos Davies & David Haydock CSP / Daron Owens / Community Cohesion / Tony Jones	Q1 2022 and beyond	<b>Priority 4 on the Safer North Wales Plan</b>
24	The Police will use a mobile visibility van during summer months to improve visible neighbourhood policing presence in areas affected by ASB and increased community tension resulting from increased seasonal population.	Deployment of van in identified areas	<p>Improved presence in problem areas</p> <p>Increase feelings of safety</p>	North Wales Police / Llinos Davies	Summer 2022	<b>Priority 1 on the Safer North Wales Plan</b>
25	The police will hold prevention initiatives at caravan parks over the summer period due to such locations being a hotspot for	Preparatory work at the tourism and reducing seasonal	Supporting preventative work around sexual & domestic offending	North Wales Police / Llinos Davies	Summer 2022	<b>Priority 2 on the Safer North Wales Plan</b>

	sexual offence and domestic reporting over the summer period.	demand meetings by the Police  Identification of relevant caravan parks  Arrange and hold visits at these sites	A reduction in this type of offending			
26	Deliver the objectives set out in the Regional and Sub-regional Integrated Offender Management plans	Attendance at regional meetings  Identified actions implemented locally	Objectives delivered locally	Daron Owens to attend regional meeting and provide feedback	Throughout 2022-2023. Monitored at the quarterly CSP Meeting	<b>Regional IOM Plan</b>
27	North Wales Fire and Rescue Service (NWFRS) will continue to deliver the Phoenix youth intervention program.	Continued roll out of intervention program in the region	Reduction in fires/ASB Reduction in repeat offenders	NWFRS / Paul Jenkinson	Throughout 2022-2023. Monitored at the quarterly CSP Meeting	<b>Priority 1 on the Safer North Wales Plan</b>
28	We are planning to work on a Safer Streets bid for Holyhead during round 4 of the Fund by the Home Office.	Prepare an application working in partnership with the Police and	If successful - enabling the local authority to implement a variety of crime prevention	North Wales Police / Llinos Davies	Q1 2022 and beyond if successful	<b>Priority 1 on the Safer North Wales Plan</b>



		relevant Council departments  Submission of final application	tools and increase public feelings of safety	CSP/ Daron Owens		<b>Priority 4 on the Safer North Wales Plan</b>
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## **The Safer Streets 4 Fund**

The Safer Streets Fund is provided by the Home Office. It allows police forces and local authorities to invest in crime prevention initiatives.

During round 4 of the funding this year, we were successful in our bid for Holyhead town Centre. The funding this time focused on interventions aimed at:

- neighbourhood crime
- anti-social behaviour
- violence against women and girls
- improving the safety of public spaces for all

The total of Safer Streets funding successfully applied for in Holyhead was £692,148.51. The project will be delivered by the 30<sup>th</sup> of September 2023.

Examples of the work that will be completed in Holyhead as part of the project include:

- Improvements to lighting around the town centre – (installation of 54 new bright daylight LED streetlights through town & the installation of 50 new LED lights on Celtic Bridge)
- Physical changes to environment (new fence and nets for Celtic Bridge)
- Installation of 21 new CCTV cameras in areas identified as being particularly problematic, and upgrade of the leisure centre systems.
- Free Local Authority fitness and self-defence lessons for young women and girls and provision of gym equipment and classes for girls in Holyhead high school.
- Provision of crime prevention kits to help prevent VAWG (Violence Against Women) crime and neighbourhood crime (including alarms, locks, drink spike stoppers).
- Provision of youth shelters and increased youth outreach work.
- Providing safe cabs and safe havens including providing internal CCTV systems for 120 taxis.
- Developing and providing training and awareness packages for taxi drivers, bus drivers and takeaways.
- More visible police patrols at weekends.

<b>ISLE OF ANGLESEY COUNTY COUNCIL Scrutiny Report Template</b>	
<b>Committee:</b>	Partnership and Regeneration Scrutiny Committee
<b>Date:</b>	23 <sup>rd</sup> November 2022
<b>Subject:</b>	North Wales Regional Partnership Board Annual Report 2021-22
<b>Purpose of Report:</b>	Provide the Scrutiny Committee with an annual update
<b>Scrutiny Chair:</b>	Councillor Dylan Rees
<b>Portfolio Holder(s):</b>	Councillor Gary Pritchard- Children & Families Services Councillor Alun Roberts – Adults Services
<b>Head of Service:</b>	Fon Roberts - Director of Social Services & Head of Children and Families Services
<b>Report Author:</b>	Emma Edwards – Business Manager
<b>Tel:</b>	01248 751887
<b>Email:</b>	<a href="mailto:Emma.Edwards@anglesey.gov.uk">Emma.Edwards@anglesey.gov.uk</a>
<b>Local Members:</b>	Not Relevant

<b>1 - Recommendation/s</b>
<p><b>R1</b> The Committee confirms the work that is required to be undertaken by the Regional Partnership Board.</p> <p><b>R2</b> To note progress in 2021-22 on the work areas that are being taken forward regionally through the North Wales Regional Partnership Board.</p>

<b>2 – Link to Council Plan / Other Corporate Priorities</b>
Working in partnership across health and social care services will help support resilient communities and also ensure a seamless service for individuals that require care and support.

<b>3 – Guiding Principles for Scrutiny Members</b>
<p><b>To assist Members when scrutinising the topic:-</b></p> <p>This report is the Annual Report of the North Wales Regional Partnership Board for 2021-22. It is a requirement within the Part 9 of the Social Services and Well-Being (Wales) Act 2014 that each Regional Partnership Board prepares, publishes and submits its annual report to Welsh Government (Appendix 1)</p> <p>This report is to provide information to partners with regard to the North Wales Regional Partnership Board and its activities during 2021-22.</p> <p><b>3.1</b> Impact the matter has on individuals and communities <b>[focus on customer/citizen]</b> The purpose of Part 9 of the Act is to improve outcomes and well-being of people, as well</p>

as improving the efficiency and effectiveness of service delivery. The key aims of cooperation, partnership and integration can therefore be described as:

- To improve care and support, ensuring people have more say and control
- To improve outcomes and health and wellbeing
- Provide co-ordinated, person centred care and support
- Make more effective use of resources, skills and expertise.

When the Board develops regional reports, strategies or documents, officers and Elected members who sit on the Board bring these to relevant meetings within their own organisations to be formally agreed. Regional Partnership Boards do not have arrangements for regional scrutiny, this is undertaken at a local basis

**3.2 A look at the efficiency & effectiveness of any proposed change – both financially and in terms of quality [focus on value]**

The purpose of the Annual report is to set out the progress that Regional Partnership Boards have made and reflects on how board are achieving the principles of the Social Services and Well-Being (Wales) Act 2014.

**3.3 A look at any risks [focus on risk]**

There is a risk in ensuring compliance with the Social Services and Well-Being (Wales) Act 2014 and with the Guidance for regional partnership boards. Boards have no dedicated funding streams and its activity currently funded from a mix of Local authority pooling of funding and top slicing grant funding from Welsh Government.

**3.4 Scrutiny taking a performance monitoring or quality assurance role [focus on performance & quality]**

See Attachment 1

**3.5 Looking at plans and proposals from a perspective of:**

- Long term
- Prevention
- Integration
- Collaboration
- Involvement

**[focus on wellbeing]**

#### **4 - Key Scrutiny Questions**

- Are there any areas of further explanation regarding the role of the Regional Partnership Board?
- To what extent has the Board accomplished its key priorities during 2021-22
- What key priorities will be the focus for the Regional Board from 2022/23 onwards?

#### **5 – Background / Context**

5.1. The Social Services and Well-Being (Wales) Act 2014 requires that each Regional Partnership Board produces and publishes an annual report on its work and submits this to Welsh Government.

5.2. In March 2018 the Welsh Government issued Guidance for the completion of the Regional Partnership Board Annual reports and Boards were to use this guidance for the completion of its report. The attached report contains all the information which was required to be included within that Guidance. The North Wales Regional Partnership Board report is written in a format that captures all information required. The report also includes views of a number of members of the Board.

5.3. The Regional Partnership Board is the Board which has been set up to meet the requirements of Part 9 of the Social Services and Well-Being (Wales) Act 2014. The Act requires that local authorities make arrangements to promote co-operation with their relevant partners and others, in relation to adults with needs for care and support, carers and children. It places a duty on relevant partners to co-operate with, and provide information to, the local authorities for the purposes of their social services functions.

5.4. Part 9 of the Act also provides for partnership arrangements between local authorities and Local Health Boards for the discharge of their functions. The Act also provides Welsh Government Ministers with regulation making powers in relation to formal partnership arrangements, resources for partnership arrangements (including pooled funds) and partnership boards.

5.5. The purpose of Part 9 of the Act is to improve outcomes and well-being of people, as well as improving the efficiency and effectiveness of service delivery. The key aims of co-operation, partnership and integration can therefore be described as:

- To improve care and support, ensuring people have more say and control
- To improve outcomes and health and wellbeing
- Provide co-ordinated, person centred care and support
- Make more effective use of resources, skills and expertise.

5.6. The purpose of the Annual report is to set out the progress that Regional Partnership Boards have made and reflects on how board are achieving the principles of the Social Services and Well-Being (Wales) Act 2014.

**6 – Equality Impact Assessment [including impacts on the Welsh Language]**

No regional EIA has been carried out for the RPB.

**7 – Financial Implications**

The 6 Local Authorities in North Wales pool funding to support regional working across the Region, this is used to pay for staff to deliver on its work and also to fund the meetings. In 2021-22, through the award of partnership funds and grants to the Board, it has been possible to fund some activities of the Board and additional members of staff to manage the work streams of the Board utilising this funding.

Welsh Government is awarding regional grant funding streams via the Regional Partnership Boards e.g. the Integrated Care Fund, Delivering Transformation grants. Partners agree the use of the grants and agree jointly on regional people capacity required to deliver its programmes.

**8 – Appendices:**

Attachment 1- Annual Report

**9 - Background papers (please contact the author of the Report for any further information):**

No further background papers



CYDWEITHREDFA GWELLA GWASANAETHAU  
GOFAL A LLESIANT **GOGLEDD CYMRU**

**NORTH WALES** SOCIAL CARE AND WELL-BEING  
SERVICES IMPROVEMENT COLLABORATIVE

# North Wales Regional Partnership Board

## Annual Report

### 2021/22



This report has been produced to meet the requirements set out by the Welsh Government in the Social Services and Well-Being (Wales) Act 2014

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## Foreword by the Chair of North Wales Regional Partnership Board (NWRPB)

Mary Wimbury, Chief Executive,  
Care Forum Wales

As Chair of the North Wales Regional Partnership Board, I am pleased to present our 21/22 report which shows the progress made across the region.

This has been another challenging year for the Health and Social Care Sector. I have heard it said many times in that we are now in recovery, but the reality has been very different for our partners still dealing with the day to day issues of Covid. The impact on our workforce and people receiving services cannot be underestimated and has been a key consideration in our partnership working.



I am extremely proud of the work that has been achieved under the Regional Partnership Board, despite the severe pressures. The Transformation Programme and ICF have continued to thrive with fantastic progress made during the final year of the two programmes.

It was pleasing to receive the evaluation on the work undertaken which showed how much we have managed to achieve throughout the duration of these programmes and the differences these have made to the people of North Wales.

We are now entering a new phase with the 5-year Health and Social Care Regional Integration Fund to drive change and transformation across the health and social care system, as well as a 4-year Housing with Care Capital Fund and a 3-year Integration and Rebalancing Capital Fund. The guaranteed funding will provide us with a real opportunity to deliver long term transformation and integration across North Wales. However challenges remain within the sector: in particular the retention and recruitment of our workforce. As a Board we have made progress in involving all partners around the table – but there is still more to do.

I would like to thank all partners for their continued support for the work of the Regional Partnership Board and to the Regional Collaboration Team for their hardwork and commitment.



Best wishes – Mary Wimbury.

# 1. Partnerships governance

This section of the Annual Report sets out the purpose, role, membership, operating structure and key priorities of the Regional Partnership Board. It outlines the key partnership development over the last year and progress on implementing changes in the revised Part 9 Guidance

## 1.1 Purpose, Role, Membership, Operating Structure and Key Priorities

The **North Wales Social Care and Well-Being Services Improvement Collaboration** was established as part of the Social Services and Wellbeing Wales Act (SSWB) to:

-  Improve the wellbeing of the population
-  Improve how health and care services are delivered

We bring together health, social services, housing, the third sector and other partners to co-ordinate the continued transformation and integration of health, social care and well-being services across the region.






The NWRPB meets on a monthly basis and has continued to do so throughout the pandemic. These meetings have successfully been held virtually with translation facilities which has ensured continued engagement for members.

### Vision statement

Together improving the health and well-being of people and communities

### Guiding principles

The NWRPB agreed its guiding principles in November 2016 and these remain fit for purpose:

-  Whole system change and reinvestment of resources to a preventative model that promotes good health and well-being and draws effectively on evidence of what works best;
-  Care is delivered in joined up ways centred around the needs, preferences and social assets of people (service users, carers and communities);
-  People are enabled to use their confidence and skills to live independently, supported by a range of high quality community based options;
-  Embedded co-production in decision making so that citizens and their communities shape services;
-  We recognise the broad range of factors that influence health and well-being and the importance of the links to these areas (including education, housing, welfare, reduced homelessness, economic growth, regeneration, leisure and the environment).

## 1.2 Role of the North Wales Regional Partnership Board

The NWRPB's Terms of Reference is reviewed annually however, the crucial role for the Regional Partnership Board will be to:

- Ensure that there is an agreed shared vision and a clear direction of travel for service development and integration of health, care and wellbeing in line with the SSWB Act 2014 and A Healthier Wales
- Ensure that there are shared plans and strategies in place (supported by appropriate business cases) for delivering on the vision
- Ensure that the strategic plans are evaluated and reviewed against agreed and understood outcomes and performance indicators
- Lead a strategic approach to communicating and publicising the direction of travel and the progress made
- Ensure that the principles of the board are upheld
- Maintain an effective overview of the resources allocated to deliver on its objectives
- Report to the Regional Leadership Board on progress, key issues and exceptions, escalating any barriers to progress within the Regional Partnership Board for resolution
- Ensure that an annual report on progress is prepared and delivered as required to the Welsh Government.

The NWRPB formally reports to the North Wales Leadership Board. The NWRPB's business and the business of the regional sub-groups is managed by the Head of Regional Collaboration and members of the Regional Collaboration Team.

The updated governance structure of the NWRPB was formalised in January 2021 and the structure is shown below. Our Terms of Reference were reviewed in November 2020. The membership of the NWRPB (as at end of March 2021) is attached in Appendix 1.

### Gwenda's story

Gwenda is a 90-year-old lady who cares for her 92-year-old husband who've been married for 70 years and he now has dementia. She keeps her husband busy and as stimulated as possible by reading daily newspapers and taking walks up and down their driveway and describes her husband as her "whole world".

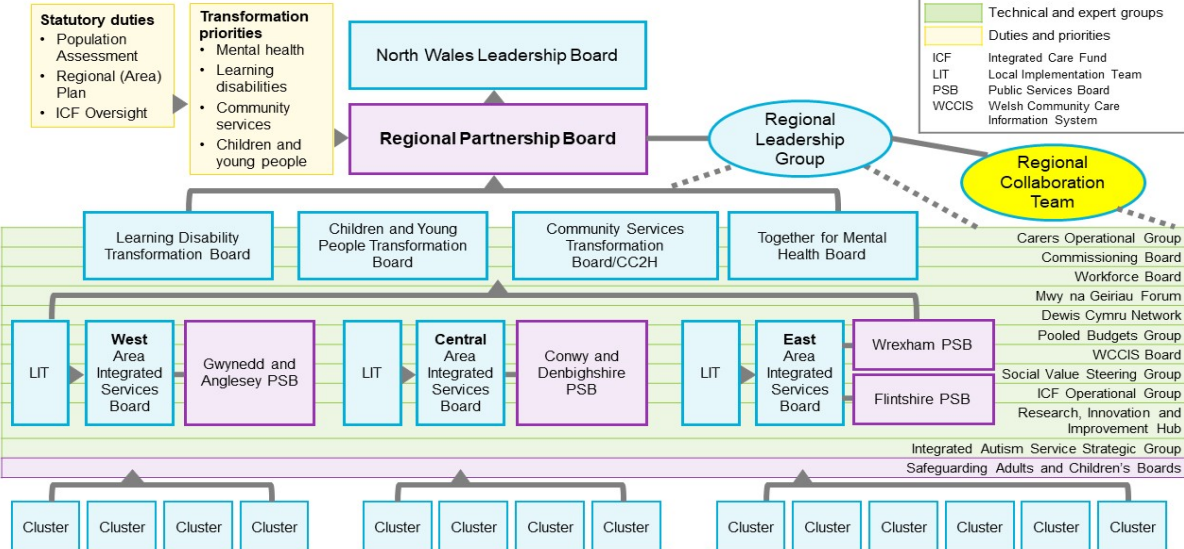
Gwenda has been having concerns lately over the care for her husband should her own health begin to deteriorate, these have become more acute as she is due to have a major operation.

She discussed her concerns at length and talked about the fact that there may be a point at which her husband may need to go into local authority care. Her Support Worker also discussed the possibility of applying for a care package to maintain independence for as long as possible.

Gwenda really appreciated the time and space to share her thoughts and concerns in a confidential setting and said "*thank you for listening to me*".

The NWRPB recognises the key role carers of all ages have in the health and social care environment and that they need to be valued for the support they provide. The Board also recognises that they need to be supported in this vital role.

**North Wales Regional Partnership Board (NWRPB):**  
Delivering Transformation Regional Structure



### 1.3 Key Partnership Development

The partnership has continued to develop over the past 12 months, albeit taking into account the continued pandemic.

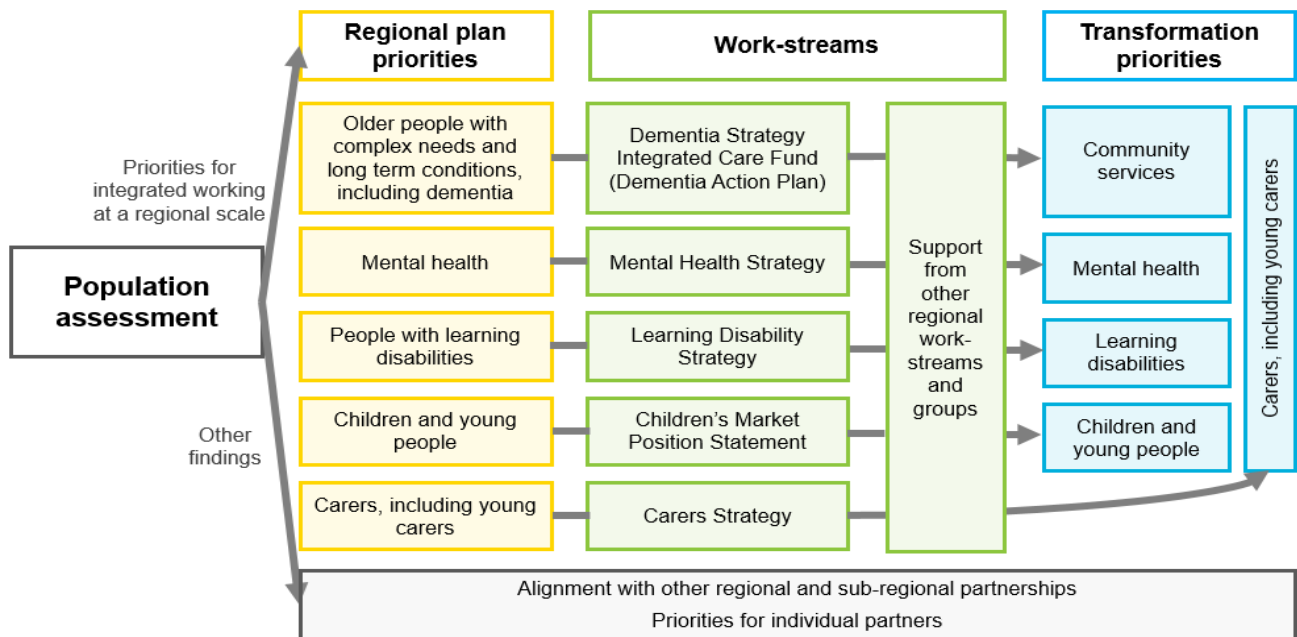
Where possible we have engaged with and participated in all the Welsh Government learning events and meetings with the Minister as part of our partnership development.

The RPB continues to work with the Public Services Board to provide a coherent local and regional response to the wellbeing needs of individuals.

Where possible, the work of the RPB has been promoted and showcased at a local, regional and national level.

We have worked extensively with Welsh Government and our partners on the development of the Regional Integration Fund (RIF), Housing with Care Fund (HCF) and the Integration and Rebalancing Capital Fund (IRCF).

The regional team and partners have worked and continue to work with Welsh Government on the development of the Rebalancing Care and Support Programme.



## 1.4 Mwy Na Geiriau Forum

The North Wales Mwy Na Geiriau Forum aims to ensure that Welsh speakers receive health services, social services and social care in their mother tongue, without having to ask. This leads to a better service and results for our population as receiving a service in the correct language is a need.

In order to achieve this, the forum aims to bring together all the key partners in the field to share good practice, work together to resolve obstacles and become a group where all leaders can use them to support this vital agenda in health and care. Following the Covid-19 pandemic, there was an opportunity to resume formal Forum meetings this year. The meetings included interesting presentations, as well as useful discussions in relation to sharing good practice and so on.

Progress on the agenda is good, with all members of the Forum working towards the vision of Mwy na Geiriau to be embedded in health and social care services. The availability of training courses is good and with a number of digital methods available to support staff.

## 1.5 Progress on implementing changes in revised Part 9 guidance

The NWRPB operates in line with the revised Part 9 guidance.

Following receipt of the updated Part 9 Codes and Guidance in January 2020, the Terms of Reference for the NWRPB were update to reflect the requirements of the revised guidance.

A Children's Sub-Group has been established which reports into the NWRPB with the first meeting held in January 2022.

The purpose of the group is to:

- 🌈 To provide strategic direction in respect of supporting families with health and social care needs across the region
- 🌈 To improve regional integration and collaboration across and between health, adult social care, children's services and education
- 🌈 To ensure children and families with complex care and support needs receive seamless, integrated care and support that helps them achieve what is important to them
- 🌈 To improve outcomes for children and to ensure that activity delivered across the region supports this aspiration
- 🌈 To support preventative action to address the escalation of health and social care needs

Key activities will include but are not exclusive to:

- 🌈 Progressing the agreed RPB priorities in relation to children and families i.e. taking forward key actions arising from the Population Assessment, Area Plan, and relevant strategic plans of partners
- 🌈 Development of a shared strategic approach and regional action plan which comprises of and works to achieve a set of shared priorities that improve outcomes for children and families.
- 🌈 Develop and implement an integrated, asset based approach to whole system approach across health, care and education which is centred around addressing priorities of the group
- 🌈 Identifying creative and integrated regional approaches to implementing and delivering services which support families to stay together safely and prevent children from becoming 'looked after'
- 🌈 Develop and determine investment proposals for regional projects and programmes to deliver against the regional strategic approach and priorities
- 🌈 Monitor funding programmes supporting this agenda and identify opportunities for financial investment and financial sustainability where appropriate.
- 🌈 Act as the mechanism for understanding shared learning across all relevant programmes of work across the region aimed at improving outcomes for children and young people.

We have a long standing Regional Commissioning Board within the region which is underpinned by a partnership agreement and funded by partners. The work programme is aligned to the work of the Transformation Boards, identifying where it could add value / support the transformation agenda:



## Regional Workforce Board

The Regional Workforce Board has continued to support the delivery of the North Wales Community Health and Social Care Workforce Strategy, whilst also making provision to support and push on the national strategies, agendas and priorities.

The national WeCare campaign for attraction, recruitment and retention of care workers has been supported through numerous different techniques. We attended various online events hosted by partners to maximise opportunities to promote careers in Social Care and the WeCare tools and resources.

New material has also been created to support promotion of the work. 21 new case study videos have been created and shared on various social media platforms, in presentations and also with different partners such as Careers Wales, DWP, Working Wales. Videos have also been collated to support work for the Coleg Cymraeg Cenedlaethol with again a message to promote the use of Welsh language in the sector. Podcasts have been experimented with too, with the WeCare Wales team being invited to take part in a local podcast ran by Llwyddo'n Lleol to promote working in the sector to a different audience. Newsletters are also now released quarterly to providers to promote the world of WeCare and to highlight different messages to providers.

We have also piloted a Step in to Work Employability Mentor to work with those who are seeking work or wanting a career change to access placement opportunities in social care settings to see if a career in care is for them and to remove any barriers they may face during the placement. At the end of the placement the hope is that they will gain employment with their host provider or in the care sector.

The Task and Finish Group established to address the challenges and barriers to Children's Social Work has identified and implemented key actions to address these. Their work has focussed on the Social Work Qualification, work-readiness skills and also the support given to practitioners in their first three years. The group has also looked at pay and terms offered across Wales and made recommendations to Welsh Government regarding addressing pay differentials as a national matter.

The Workforce Board is also actively engaged with Social Care Wales to address the key issues relating to recruitment and retention in the sector currently, particularly looking at registration requirements, pay levels and terms and conditions in the sector in order to influence national discussions and decisions regarding these key aspects.



## 2. General progress update on delivery of Area Plan

This section of the Annual Report sets out progress against key objectives from the area plan and priority areas for integration under Part 9 guidance including outcomes achieved for service users and carers. It considers specifically the priority groups set out in the Population Needs Assessment.

In line with the requirements of the Social Services and Well-Being (Wales) Act 2014 during 2021-22 the NWRPB continued to develop its approaches to integrated services for its priority areas.





### 2.1 North Wales Area Plan

The Area Plan sets out the priority areas for integration of services between health and social care and this sets out the direction of travel for the Board. The Area Plan sets out how the region will address the priority areas identified in the Population Needs Assessment, this remains the golden thread to specific areas of work within the region.





### 2.2 A Healthier Wales

The North Wales “A Healthier Wales” transformation programme was led by the North Wales Social Care and Wellbeing Services Improvement Collaborative. The collaborative comprises of Betsi Cadwaladr University Health Board (BCUHB), Public Health Wales and the six Local Authorities of the North Wales Region; Conwy County Borough Council, Isle of Anglesey County Council, Denbighshire County Council, Wrexham County Borough Council, Gwynedd Council and Flintshire County Council.

The North Wales transformation programme comprised 4 programmes of work focusing on different service user groups;

-  Community service transformation.
-  Integrated early intervention and intensive support for children and young people.
-  North Wales Together: Seamless services for people with learning disability.
-  Together for mental health in North Wales.

The four programmes, though diverse in terms of their service user groups, had commonality of aims;

-  To provide early intervention and preventative care to help people or families remain living at their normal residence, and supported to remain independent for as long as possible.
-  To improve people’s experience of services, by improving integration, reducing the barriers between existing services and providing seamless care.
-  To improve service user outcomes and
-  To prevent crisis.

Whilst the programme delivery was impacted by Covid-19, it was successfully completed in its initial form in March 2022 and was successful in bringing positive outcomes to the people of North Wales. An evaluation of the full programme was undertaken by IPC.

## 2.2.1 Community Services Transformation Programme



This programme set out to transform community provision through the development of the Community Resource Team (CRT) model. Through this project the six Local Authorities in North Wales and BCUHB, along with GPs looked to work together to establish and improve integrated community-based services. The early development of these services has been supported from a range of funding streams including ICF and the Transformation Fund. The Community Services Transformation sought to build upon existing partnership work, to bring about the overall transformation required. The programme looked to provide a regionally designed but locally delivered approach and included the following workstreams:

**Workstream 1 - Locality development**, focused on developing local leadership teams, undertaking needs assessment and ensuring integrated governance arrangements.

**Workstream 2 - Workforce and Operational** delivery, focused on developing the CRT model and Multidisciplinary team working. This workstream also led the development of plans for shared records and care plans.

**Workstream 3 - Digital transformation**, focused on the digital transformation required to support CRT working, which included information governance arrangements, e-scheduling and technical solutions. Alongside a separate programme of work to develop digital communities.

**Workstream 4 - Community development**, a key element of the region's integrated service model is the contribution of the third and community sector in supporting well-being, promoting inclusion and participation, and coordinating social prescription.

**Workstream 5 - Sustainable planning**. Central to the Community Services Transformation Programme is the desire to develop and grow the scope of health and social care delivery within the community.

### Summary of evaluation

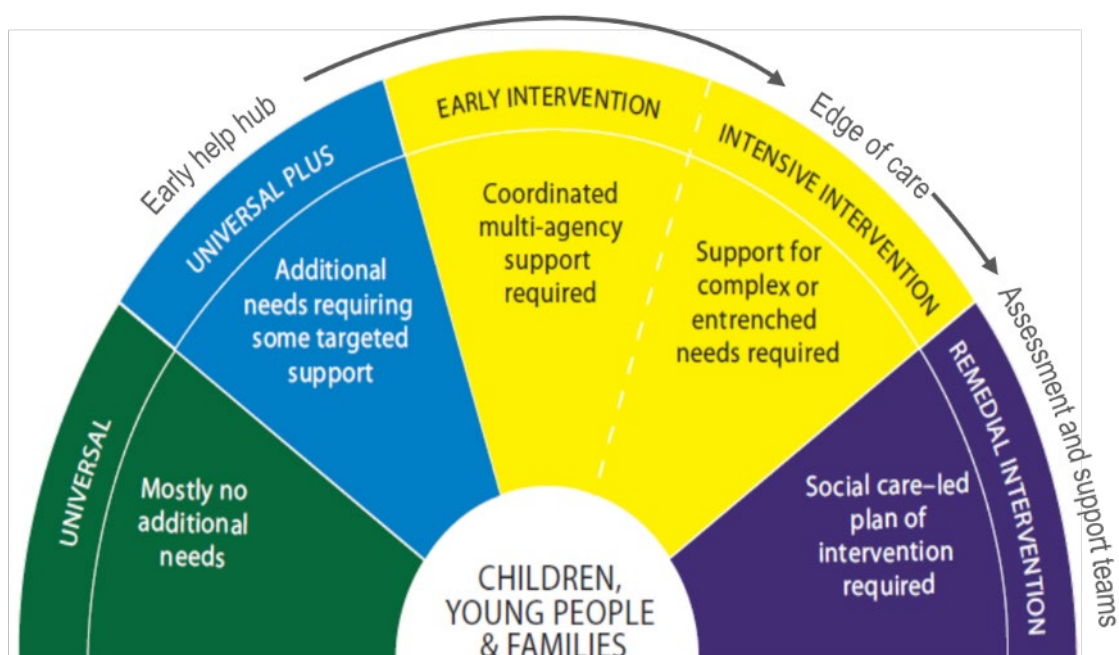
This expectation from this programme was that the improvements in infrastructure, culture and collaboration would themselves be sufficient to ensure further development without the requirement for further input or investment

The changes implemented have been limited and less progress has been made than anticipated. There are some analytical tools and documents that have been produced and these need to be properly identified and made available for further development work.

Moving forward the engagement, input and support of senior managers is crucial to any further attempts to further develop the infrastructure of services. Also, it is clear that the change agent approach has not been entirely successful and the elements of programme which are progressing now need to be overseen and managed within the core operational leadership structure of the region.

There needs to be better connection between the different elements of programme, with a more regional approach rather than an area one taken to roll out of models which have been demonstrably effective.

## 2.2.2 Children and Young People Transformation Programme



The programme set out to achieve better outcomes for children and young people without recourse to costly, long-term statutory intervention and care. The programme incorporated a number of projects that link with the spectrum of need. The approach included both regional and sub-regional initiatives and development led by multi-agency steering groups. The programme has been delivered via three work streams focusing on Universal, Early Intervention and Intensive, Edge of Care. Within each workstream there are a number of projects.

**Workstream 1: Universal.** Aiming to improve the emotional wellbeing, health and resilience of children via three projects, a structured framework, digital resources and the Friends Resilience skills programme.

**Workstream 2: Early Help.** Three projects aimed at providing early help for children with additional and/ or vulnerability, and where early intervention can prevent problems escalating.

**Workstream 3: Edge of Care – assessment and support teams.** The largest part of the transformation funding has been used to establish ‘rapid response’ (crisis outreach) interventions for children and families on the edge of care. The target group is children with Emotional and Behavioural Difficulties (EBD), and the approach includes more robust multi-disciplinary and therapeutic pathways and interventions designed to prevent children from becoming looked after and/or enabling re-unification of

the family and/or providing a quality assessment to inform the most appropriate placement and support package. Three new intensive support services, have been created:

- 🌈 The **Multisystemic Therapy service** in the East
- 🌈 The **Bwthyn Y Ddol** service in the Central
- 🌈 Gwynedd & Mon Transformation Team in the West

### **Summary of evaluation:**

The CYP programme has created tangible change for some of the most vulnerable children in society, notably those who previously fell between service gaps and were at risk of long term residential care. It is recommended that the work of the CYP programme continues and is supported with long term funding, enabling the services to develop and for permanent staff to be employed. The services require stability, particularly the edge of care services, as they embed the model and develop residential models of care.

Long term stability is not just created through funding, but also through the operational management structures to support the services. Although the CYP projects were created through the Transformation Fund and therefore managed through the RPB project structure, to allow long term stability the operational arrangements for the services need to move into the operational structures of the regions.

Early findings from the evaluation of edge of care services suggested that positive changes were happening in families whilst the intervention was in place. However, for some of the children and families at the highest end of complexity with the greatest needs, further specialist interventions may be recommended. One of the potential barriers to sustaining progress is that other agencies do not always have capacity to provide that ongoing input.

The workstream to improve children and young people's emotional health, wellbeing and resilience needs to ensure that as the framework and resources are implemented, a system is established for collecting data on outputs and outcomes so that the impact can be captured.

### **2.2.3 Learning Disability Transformation Programme**



The foundation of the programme is the North Wales Learning Disability Strategy. The strategy is being implemented by the team through five workstreams: integrated structures, workforce development, commissioning and procurement, community and culture change and assistive technology.

TREAT ME WELL	LET ME BE IN CHARGE OF MY OWN LIFE	HELP ME BE THE BEST I CAN BE	ALWAYS BE HONEST
<p>Everyone is an individual and should be treated with dignity and respect</p> <p>"respecting me includes respecting my space, my things, my decisions and my relationships"</p> <p>"listen to me and take the time to get to know me"</p> <p>"Be kind"</p> <p><b>TOP TIPS</b></p> <ul style="list-style-type: none"> <li>• Communicate in an open, accurate and straightforward way</li> <li>• Don't use jargon</li> <li>• Protect and respect peoples confidential and personal information</li> <li>• Use humour appropriately</li> <li>• Check how people want to be addressed</li> <li>• Be on time and do what you say you will do</li> </ul>	<p>Voice, choice, control and independence is at the heart of everything we do</p> <p>We embrace coproduction</p> <p>"I want to have choice about where I live and who I live with"</p> <p>"support me to do what I want to do and listen to me"</p> <p>"I want to feel important and be able to make my own decisions"</p> <p><b>TOP TIPS</b></p> <ul style="list-style-type: none"> <li>• Empower, encourage and enable people who need care and support to do things for themselves and to make their own decisions.</li> <li>• Support individuals to maximise their decision making and have control over their own lives</li> </ul>	<p>We deliver person centred care, putting the person at the heart of everything we do and helping them achieve their potential</p> <p>"learn from me and recognize what I am good at"</p> <p>"help me learn new things"</p> <p>"give me just enough support"</p> <p><b>TOP TIPS</b></p> <ul style="list-style-type: none"> <li>• Be prepared to take positive risks, clearly explaining the consequences to others</li> <li>• Look at tackling new and emerging problems creatively.</li> <li>• Don't see mistakes as a bad thing, see them as an opportunity to learn and grow</li> <li>• Be warm, kind, empathetic, reliable and compassionate in your actions</li> </ul>	<p>We are always honest and transparent and not afraid to say when something goes wrong</p> <p>We are self-aware and regularly reflect on the work we do, how we do it and the impact we have on those being supported.</p> <p>"I want people to just be honest with me and tell the truth"</p> <p><b>TOP TIPS</b></p> <ul style="list-style-type: none"> <li>• We learn from others and share knowledge and best practice</li> <li>• Seek, reflect on and learn from feedback from colleagues, individuals and families</li> <li>• Have the courage to speak up and challenge others when you have concerns about the quality or safety of care being provided</li> </ul>

2021/2022 was once again busy for **The North Wales Together Learning Disability Transformation Programme**. All team members continued to work remotely and developed strategies to overcome the difficulties of delivering projects virtually while supporting project partners to deliver their objectives.

### Summary of evaluation

The Programme has raised the profile of learning disabilities at Regional Partnership Board level. The needs of this group of people have not always been recognised or treated at the same level of importance as other population groups. It is important that they continue to be seen as a priority and that the workstreams that are continuing are allocated sufficient funding to ensure that citizen's aspirations for an 'ordinary life' can be achieved.

More information can be found on the [North Wales Together website](#), including project information, a video of highlights and the 2021/2022 priorities document.

## 2.2.4 Together for Mental Health Transformation Programme



The Healthier Wales funded iCAN (“Independent, Connected, Active, Networked”) Programme sits within this broad strategy. Its overall aim is to implement a more integrated, innovative care system and culture which prevents, but where necessary, responds effectively to episodes of acute mental health need and crisis. This funded programme seeks to scale up ‘what works’ and increase the pace of transformation across North Wales to create a sector-leading integrated urgent care system. Underpinning this is the creation of an integrated iCAN pathway that improves collaborative working, within and between health and social care, statutory partners and third sector organisations.

The components of the iCAN offer have changed and developed during the course of the Programme. They have developed into the following key components:

- iCAN Hubs - 8 community hubs located in each of the main towns across the region working with third sector partners to offer easily accessible support and signposting and a safe environment.
- iCAN Primary Care - A pilot project locating specialist Occupational Therapists in GP Surgeries offering counselling, advice, signposting and onward referral.
- iCAN Work - Employment support.
- iCAN Digital - access to support for mental wellbeing making use of a variety of apps and online resources.

### Summary of evaluation

During 2021/22, the iCAN Programme has developed a detailed data collection framework which clearly evidences that all service components are being accessed widely and achieving significant and measurable impact on individual’s mental wellbeing. A survey of service users across the iCAN programme reveals that 70% of service users have found iCAN services to be easy to access, convenient, timely and that they support service users to take control.

The same survey evidenced the impact of iCAN services on individuals’ mental wellbeing and in averting their need for other, more intensive services. For example, 71% of survey respondents (that felt this question applied to them) identified that iCAN services helped them to stay out of hospital. Similarly, 44% felt that iCAN services had helped them get out of hospital as soon as they were able to and 81% identified that iCAN services had helped them to stay at home in their local community.

Of partner organisation and stakeholders around 70% of those responding to the evaluators survey understood their role, felt valued and felt their role is clear within a defined pathway. Approximately 60% of professional stakeholders felt they understood the iCAN services and were confident to refer to iCAN services.

However, only 30% agreed that there is a reliable whole system approach to working with people with mental health problems, and only 24% felt that referrals they receive from iCAN services were appropriate.

The iCAN programme of work is supporting people in the community with mental

health issues, supporting people into work and via the iCAN primary care supporting general practice.

## 2.2.5 Research, Innovation and Improvement Coordination Hub

The hub aims to coordinate research, innovation and improvement activity in North Wales to inform new integrated models of health and social care as part of the commitment in A Healthier Wales.

In 2021-22 we launched the [collection of good ideas](#) and [engagement database](#) on our website. These resources will help to share good practice and improve the coordination of activities across North Wales.

We supported regional programmes with survey design, evaluations, data and literature searches to help them understand what works and target resources more effectively. This included carrying out surveys of what parents need and comprehensive searches of mental health resources for children and young people to support a new framework for supporting emotional health and wellbeing.

We carried out interviews, surveys and resource mapping to find out what needs to happen to support research and innovation and improve health and social care services. This work will shape how the hub develops over the next year.

We worked closely with the other regional hubs and national organisations to share, promote and develop new ideas. By the end of the year we had increased our Twitter followers to 300 and had 150 subscribers to the RIIC hub mailing list.

For more information, please see our [2021/22 Annual Report](#), follow us on Twitter [@NW\\_RICH](#) / [@ NW\\_RICH](#) and/or [sign up to our newsletter](#).

## Population Needs Assessment 2022

We successfully completed a full review of the North Wales Population Assessment in partnership with local authority and health board leads, supported by the Research, Innovation and Improvement Coordination Hub and Public Health Wales.

To prepare the report we collected information and data, looked at statistics, spoke with our communities and made use of a wide range of information collated by local councils, health services, charities and other organisations that provide services. The report is helping us to develop our regional priorities and to plan and improve services across the region.

[View the Population Needs Assessment on the regional collaboration website.](#)

## 2.3 North Wales Dementia Steering Group

During 2021-22 the Regional Dementia Steering Group expanded its scope to oversee the development and delivery of (1) the North Wales Dementia Strategy, (2) the All Wales Dementia Standards and (3) the Regional Memory Assessment Service (MAS) Improvement.

A piece of work was also commissioned to look specifically at the issues of rurality and welsh language for people living with dementia across the North Wales and Powys regions.

### **North Wales Dementia Strategy**

During 2021-22, the steering group identified 12 priorities from the North Wales Dementia Strategy action plan - 6 of these were fully delivered with good progress on the other 6. Examples of achievements in 2021-22 include:

- ✓ Establishment of a regional hearing assessment service for people accessing memory services:
- ✓ Achievement of Dementia Friendly status by four of the six North Wales Local Authorities with steering groups in place to ensure continual improvement. Two Local Authorities continue working towards this status.
- ✓ Production of 28 Get There Together supportive videos to orientate and build confidence in accessing the community following the pandemic
- ✓ Testing of an innovative new approach in behavioural dementia care and support through an Applied Behavioural Analyst Support Pilot
- ✓ Development of the workforce training and development toolkit with Improvement Cymru, to support delivery of the Good Work Framework.

### **All Wales Dementia Standards Implementation and Readiness**

Good progress has been made during the readiness phase for implementation of the All Wales Standards, although Covid, winter pressures and ongoing significant pressure on the health and social care system meant that a good deal of this work had to be paused between November and April.

### **Memory Assessment Service (MAS) Improvement**

Excellent progress has been made on the MAS Improvement work. Examples of achievements in 2021-22 include:

- ✓ Increase in provision of pre and post diagnostic support with a consistent offer through a regionally commissioned integrated MAS pathway delivered by four third sector providers:
- ✓ Demand and capacity modelling for memory clinics commenced and waiting list back log clearance plans developed.
- ✓ Desktop review of the memory clinic delivery models completed
- ✓ Short term measures implemented to reduce waiting times for assessment at memory clinics and numbers of very long waiters, for example additional hours and overtime in Nursing, OT, Psychiatry and Audiology, alongside use of agency staff and operational support and resources.

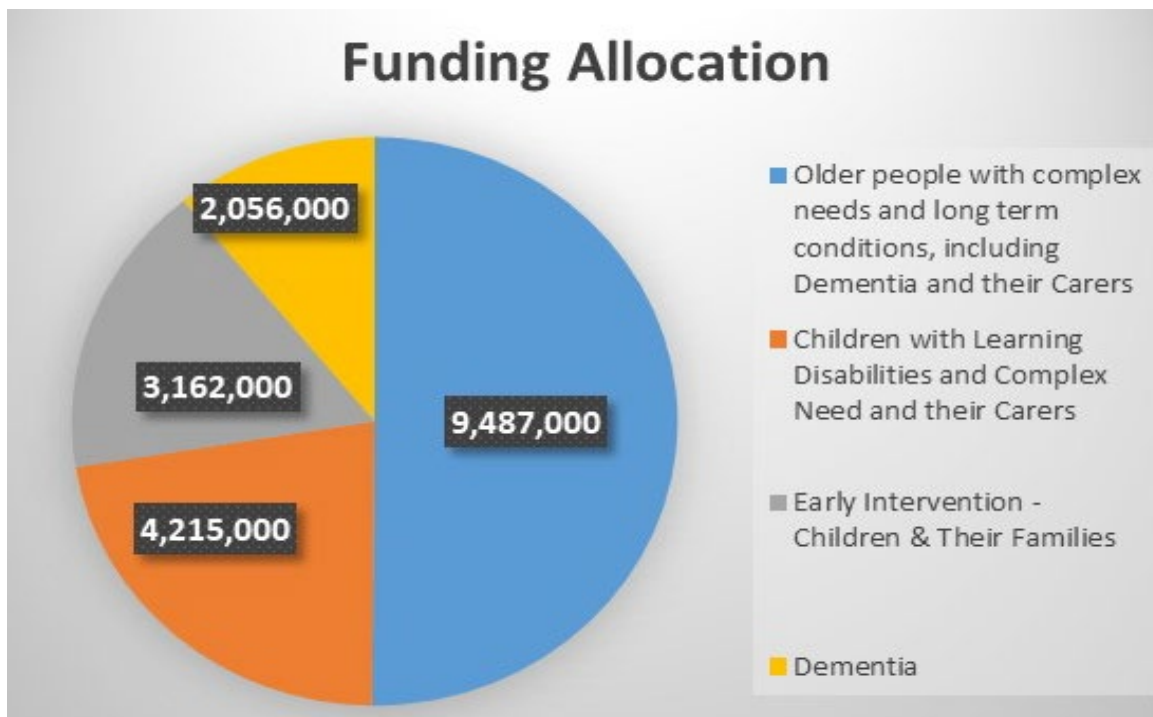


## 2.4 Integrated Care Fund

During 2021-22 a total of £18.92m Integrated Care Fund (ICF) revenue funding was invested in 125 projects across our region. Just over £6.2m was spent on projects that directly supported carers and £2.6m investment went to support projects run by third sector organisations.

The following groups are priority areas of integration and all regional ICF programmes must address them in line with their regional population assessments and area plans:

- Older people with complex needs and long term conditions, including dementia;
- People with learning disabilities;
- Children with complex needs; and
- Carers, including young carers



There are 46 projects supporting older people with complex needs and long term conditions, 26 projects support people with dementia and their families, 32 projects support people with learning disabilities and 21 projects that provide early intervention to young people and their families.

Additional funding of £678,000 was confirmed in August 2021 to improve memory assessment services. Obtaining a timely diagnosis is a key aim in the Dementia Action Plan for Wales. The North Wales Integrated Memory Assessment Pathway will deliver a regional service that is easy to access, effective and equitable for people with dementia and their carers. The 3-part pathway will provide (1) Pre assessment education and support services, (2) Clinical assessment, (3) Post diagnostic support services.

ICF also funds the North Wales Integrated Autism Service for Adults. The NWRPB is currently developing an implementation plan to ensure it is able to meet the requirements of the National Autism Code of Practice.

ICF was used to commission a piece of work to develop a regional 'No Wrong Door' strategy which proposes how agencies can best work together to respond to the full spectrum of needs of children and young people who are experiencing mental health

problems.

In addition to revenue funding, the North Wales region also received £10.53m of ICF Capital funding which supported 46 projects in 2020/21. Main capital schemes which were progressed using ICF Capital funding during the year included an employment and training academy to support citizens with a learning disability in Denbighshire, a small group children’s home on Ynys Mon and a Children’s Residential Assessment Centre in Flintshire.

Additional funding became available for larger social housing properties and the NWRPB submitted bids and secured funding just over £700,00 for 6 properties.

## 2.5 Winter Funding

Welsh Government allocated £2.2m funding to NWRPB to support the delivery of Discharge to Recover and Assess (D2RA) pathways as part of the Winter Plan.

The D2RA pathways are shown below and the NWRPB schemes to support delivery of these pathways included:

- Additionality in the Community Resource Teams to enable Home from Hospital when ready;
- Additional Social Worker, Occupational Therapist, Physiotherapist, Community Nursing Capacity to support assessment and discharge;
- Increased Dementia Support Worker capacity.

PATHWAY 0	PATHWAY 1	PATHWAY 2	PATHWAY 4	PATHWAY 3
				
<b>Admission avoidance through short-term third sector support</b>	<b>Is this person fit to admit?</b>	<b>Why not home? Why not today?</b>	<b>Home first when your home is a care home</b>	<b>Support to recover in a bedded intermediate care facility</b>
Preventative services delivered in collaboration with third sector organisations. Aim to avoid further referral and admission.	Multidisciplinary Team assessment within hospital 'front door' units to avoid full admission. Arrange treatment and supported recovery at home, whenever it is clinically safe to do so.	Initiated as soon as treatment, which can only be delivered within an acute hospital environment, is completed. Supports people to recover at home before being assessed for any ongoing need.	Similar to Pathway 2, but acknowledges specific considerations to be addressed in the existing care home environment. Individuals should be allowed a period of recovery, followed by assessment in their usual environment.	Should only be considered where the needs of the individual rule out recovery & assessment at home. Review and transfer to Pathway 2 wherever, and as soon as, possible.

### 3. Communication, engagement and social value

This section of the Annual Report sets out how the Board engaged directly with service users or citizen panels and promoted co-operation and participation with relevant partners and others. It outlines how the Board has engaged with stakeholders from the third and independent sectors and has progress to establish social value forums to promote social value and share good practice





#### 3.1 North Wales Engagement

Covid-19 remained throughout 2021, therefore, face to face engagement activities; forums; group sessions; attendance at public events etc. we're not possible. However, the NWRPB continues to engage with citizens through different platforms e.g. social media; online; via Teams/Zoom etc.; telephone; partners and stakeholders.

The NWRPB Engagement Officer has excellent working relationships with communication and engagement officers of partner organisations and continues to strengthen the current arrangements for engagement and communication relating to the Board and its work. Having a dedicated Engagement Officer for the NWRPB is enabling the communication and engagement activities to be accelerated and build upon the work that has been progressed to date.

#### 3.2 North Wales Social Value Steering Group

The North Wales Social Value Forum (NWSVF) was established in North Wales in 2016 to support local authorities and partners with the delivery of the requirements of the Social Services & Wellbeing Act (Wales) 2014 through:

-  Working with the North Wales Social Value Network to promote the development of not for private profit organisations (including social enterprises, co-operative organisations, co-operative arrangements, user led service and the third sector) to provide care and support and support for carers, and preventative services;
-  Promoting collaboration with an aim of maximising social value and co-production across all providers delivering health, social care and/or well-being services in North Wales;
-  Promoting partnership and networking opportunities across sectors;
-  Identifying and sharing good practice; influencing practice development and innovative approaches with commissioners and procurement departments to commission and procure services which deliver social value.

Positive progress has been made in reinvigorating the Forum since July 2021, identifying additional members from local authorities, BCUHB and the

Third/Voluntary sector.

NWSVF's membership currently consists of the following representatives who all have a knowledge and interest in Social Value:

- Each of the six local authorities across North Wales;
- Each of the County Voluntary Services Councils;
- Mantell Gwynedd's Social Value Network;
- Betsi Cadwaladr University Health Board (BCUHB);
- North Wales Regional Partnership Board (NWRPB) and Leadership Group;
- North Wales Housing Associations;
- Statutory services – North Wales Police & North Wales Fire & Rescue Service.

The NWSVF will continue to work with the North Wales Social Value Network to promote the development of not for private profit organisations (including social enterprises, co-operative organisations, co-operative arrangements, user led service and the third sector) to provide care and support and support for carers, and preventative services. We will promote collaboration, partnership and networking opportunities across sectors with an aim of maximising social value and co-production across all providers delivering health, social care and/or well-being services in North Wales. The Forum will also aim to measure the impact of social value and how it is being delivered in North Wales.

Over 2021/22, working with the Voluntary Services Councils, the Forum will focus on Third Sector projects particularly utilising Regional Transformation and ICF funding to maximum benefit. The Forum will also devise an action plan for the next three years. Click [HERE](#) for Social Value Case Study.

### 3.3 North Wales Carers Groups

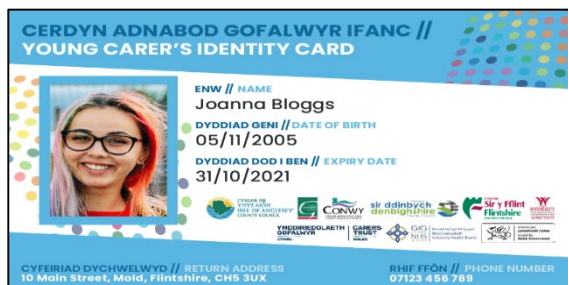
The **North Wales Carers & Young Carers Operational Group (NW(Y)COG)** has continued throughout 2021/22 to deliver on the North Wales Regional Carers Strategy through the provision of local authority, health and third sector unpaid carer support services across the region.

Our **GP & Hospital Facilitation Service**, funded through Welsh Government's Annual Carers Grant, have continued to support unpaid carers in primary and secondary care throughout the second year of the pandemic whilst restrictions have remained in place in GP surgeries and on hospital wards. In particular, Hospital Carer Facilitators have provided support during hospital discharge and have continued to communicate with health professionals remotely whilst the person cared for is in hospital. Links have been made with the Home First Discharge Bureaus across the three District General Hospitals (DGH).

Between April and December 2021, over 700 unpaid carers have been identified and supported within primary care by our two commissioned Providers Carers Outreach and NEWCIS. A similar number of unpaid carers have also been identified and

supported within secondary care whilst supporting an in-patient or whilst the unpaid carer has had a hospital stay themselves.

**NW(Y)COG's Action Plan** will have been reviewed in line with WG's Strategy for Unpaid Carers and the four national priorities. Individual partners within the carers operational group have been asked to provide a progress update to measure their own performance against the strategy and action plan.



Young Carers Action Day, 16th March 2022 was also the first anniversary of the **North Wales Young Carers ID card**. This form of ID is being used in schools, pharmacies and supermarkets by young carers, who care for someone, usually a parent or a sibling, whether ill or disabled.

As of March 2022, almost 200 ID cards have been issued to young carers in Conwy, Denbighshire, Flintshire and Wrexham. Over in Ynys Môn and Gwynedd an app, AIDI, has been developed and is currently being piloted in four schools and is so far proving effective with young unpaid carers.

The three young carers commissioned providers, Action for Children, WCD (Wrexham, Conwy, Denbighshire) Young Carers and NEWCIS have worked in collaboration over the past few years, from the initial co-designing of the card with young carers through to the current promotion and development of the initiative.



## 4. Forward Look

This section of the Annual Report outlines the identified priorities the RPB will focus on in 2022-23 and beyond, referencing where Covid-19 has impacted and prompted a change in direction or priority.

### 4.1 Covid impact

The impact of COVID-19 is still prevalent across the region and has impacted on progress made for some workstreams. However, the RPB meetings continued to take place virtually on a monthly basis and feedback from members is that as a result of virtual meetings they have managed to continue their input and engagement with the work of the RPB.

To ensure that RPB members, partners, stakeholders and the people remained informed, a newsletter was produced quarterly and circulated to highlight successful delivery of services on its programmes throughout 2021/22.

### 4.2 Priorities for 2022/23 and beyond

We have finalised our priorities and focus document for the short and longer term. This links to our Area Plan, the funding schemes and the current priorities for the RPB. This is shown in section 1.1. A further review in line with the outcomes of the Population Needs Assessment and Market Stability report will be undertaken and our Area Plan and Priorities amended as appropriate.

## Appendix 1 – Membership of the NWRPB

As at 31 March 2022

<b>Name</b>	<b>Title</b>
Mary Wimbury (chair)	Provider Representative
Catrin Roberts	Head of Regional Collaboration
Alwyn Jones	Wrexham County Borough Council
Ann Woods	North Wales VSC's (Co-opted)
Bethan E Jones	Betsi Cadwaladr University Health Board
Dr Chris Stockport	Betsi Cadwaladr University Health Board
Cllr Bobby Feeley	Denbighshire County Council
Cllr Christine Jones	Flintshire County Council
Cllr John Pritchard	Wrexham County Borough Council
Cllr Dafydd Meurig	Conwy County Borough Council
Cllr Llinos Medi Huws	Isle of Anglesey County Council
Cllr Cheryl Carlisle	Gwynedd Council
Dave Hughes	North Wales Fire and Rescue Service (Co-opted)
Delyth Lloyd-Williams	Carer Representative
Dr Lowri Brown	LA Education Representative
Estelle Hitchon	WAST (Co-opted)
Ffion Johnstone	Betsi Cadwaladr University Health Board
Fon Roberts	Isle of Anglesey County Council
Helen Corcoran	North Wales Police (Co-opted)
Iwan Davies	NWRLB/CEO Representative
Jenny Williams	Conwy County Borough Council
Jo Whitehead	Betsi Cadwaladr University Health Board
Lucy Reid	Betsi Cadwaladr University Health Board
Meinir Williams-Jones (Barnardos)	Third Sector Representative

<b>Name</b>	<b>Title</b>
Morwena Edwards	Gwynedd Council
Neil Ayling	Flintshire County Council
Nicola Stubbins	Denbighshire County Council
Ricki Owen	Service User Representative
Rob Smith	Betsi Cadwaladr University Health Board
Sam Parry	LA Housing Representative
Sian Tomos (GISDA)	Third Sector Representative
Steve Gadd	Chief Finance Officer (Section 151) (Co-opted)
Shan Lloyd Williams	Housing Representative
Teresa Owen	Betsi Cadwaladr University Health Board
Ruth Whittingham	Regional Collaboration



## Appendix 2 Statutory provisions

The partners of the NWRPB have entered into an 'Integration Agreement which is a legal agreement which enshrines their commitment to working together on key identified projects that lend themselves to integrated services and pooled budget arrangements.

The following statutory provisions are permitted to be used to underpin the NWRPB's work:

- Part 9 of the Social Services & Well-being (Wales) Act 2014 – in particular sections 166 and 167 and associated regulations (the Partnership Arrangements (Wales) Regulations 2015).

Other legal powers relied upon in support of regional partnerships entered into include:

- The National Health Service (Wales) Act 2006 – in particular sections 1, 2, 10, 33 and 38, 82.
- S9 Local Government (Wales) Measure 2009 powers in respect of collaboration with other local authorities.
- Local Government Act 1972 - in particular s2 which gives local authorities powers to do anything which it considers is likely to achieve any one or more of the following benefits: the promotion or improvement of the economic, social or environmental well-being of the area and section 113 which enables one local authority to place its staff at the disposal of another or health authority or Health Board.

S111 Local Government Act 1982 provides for a local authority to have the power to do anything which is calculated to facilitate, or is conducive or incidental to, the discharge of their functions.

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<b>ISLE OF ANGLESEY COUNTY COUNCIL Scrutiny Report Template</b>	
<b>Committee:</b>	Partnership and Regeneration Scrutiny Committee
<b>Date:</b>	23 November 2022
<b>Subject:</b>	North Wales Economic Ambition Board Annual Report for 2021-22
<b>Purpose of Report:</b>	Present the Annual Report for 2021/22
<b>Scrutiny Chair:</b>	Cllr Dylan Rees
<b>Portfolio Holder(s):</b>	Cllr. Llinos Medi, Council Leader  Cllr. Carwyn Jones, Portfolio Holder- Economic Development, Leisure and Tourism
<b>Head of Service:</b>	Dylan Williams, Chief Executive
<b>Report Author:</b>	Dylan Williams, Chief Executive
<b>Tel:</b>	01248 752499
<b>Email:</b>	<a href="mailto:DylanWilliams@ynysmon.llyw.cymru">DylanWilliams@ynysmon.llyw.cymru</a>
<b>Local Members:</b>	Applicable to all Scrutiny Members

25

<b>1 - Recommendation/s</b>
The Committee is requested to: <b>R1</b> To consider and note the Annual Report for 2021-22.

<b>2 – Link to Council Plan / Other Corporate Priorities</b>
The North Wales Growth Deal is linked to Council priorities: <ul style="list-style-type: none"> <li>▪ Ensure that the people of Anglesey can thrive and realise their long term potential – Jobs and work opportunities</li> <li>▪ Work with other North Wales Councils to attract investment to ensure that key projects that offer local employment opportunities go ahead.</li> </ul>

<b>3 – Guiding Principles for Scrutiny Members</b>
<b>To assist Members when scrutinising the topic:-</b>
<b>3.1</b> Impact the matter has on individuals and communities [focus on customer/citizen]
<b>3.2</b> A look at the efficiency & effectiveness of any proposed change – both financially and in terms of quality [focus on value]
<b>3.3</b> A look at any risks [focus on risk]
<b>3.4</b> Scrutiny taking a performance monitoring or quality assurance role [focus on performance & quality]
<b>3.5</b> Looking at plans and proposals from a perspective of:

- Long term
- Prevention
- Integration
- Collaboration
- Involvement

[focus on wellbeing]

**3.6** The potential impacts the decision would have on:

- protected groups under the Equality Act 2010
- those experiencing socio-economic disadvantage in their lives (when making strategic decisions)
- opportunities for people to use the Welsh language and treating the Welsh language no less favourably than the English language

[focus on equality and the Welsh language]

#### 4 - Key Scrutiny Questions

#### 5 – Background / Context

5.1 Annual reporting on progress against the North Wales Growth Deal is a requirement of the Final Deal Agreement. Following consideration by the North Wales Economic Ambition Board, the reports will be shared with Welsh Government, UK Government and the local authority scrutiny committees.

#### Progress and Highlights 2021/22

5.2 The Annual Report looks back on the progress made over the last year by Ambition North Wales. It covers the Growth Deal and other supported activities.

5.3 The report provides an overview of the Growth Deal and the progress made in delivering the projects as well as other key milestones achieved during the year, including:

- Three Outline Business Cases being approved and the approval of the first Full Business Case for the Digital Signal Processing Centre with Bangor University.
- Securing over £1m in additional grants to support projects in North Wales aligned to the Growth Deal.
- Securing the second tranche of Growth Deal funding of £20.45m in March 2022.
- Launching the Energy Strategy for North Wales with Welsh Government.
- Completion of the Local Full Fibre Network project which saw broadband services upgraded at 300 sites across the region.
- Launching the new website and brand for Ambition North Wales.

#### 6 – Equality Impact Assessment [including impacts on the Welsh Language]

##### 6.1 Potential impacts on protected groups under the Equality Act 2010

The Programme Boards and Project Boards will prepare equality and language impact assessments for each individual project. The impact assessments will be live documents and evolve alongside delivery.

<b>6.2 Potential impacts on those experiencing socio-economic disadvantage in their lives (strategic decisions)</b>
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See 6.1 above
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<b>6.3 Potential impacts on opportunities for people to use the Welsh language and treating the Welsh language no less favourably than the English language</b>
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See 6.1 above
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<b>7 – Financial Implications</b>
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There are no financial implications arising directly from approving the decision sought in this report.
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<b>8 – Appendices:</b>
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- |   |
|---|
| 1. Appendix 1- North Wales Ambition Annual Report |
|---|

<b>9 - Background papers (please contact the author of the Report for any further information):</b>
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# Uchelgais Gogledd Cymru Ambition North Wales

# Annual Report 2021-22



Datblygu cenedl o  
arloeswyr bwyd a diod  
Growing a nation of food  
and drink innovators



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# Foreword

The global economy continues to be impacted by factors such as the UK's exit from the European Union and the pandemic, with new and emerging challenges to navigate as a result of the ongoing uncertainty and devastation of Russia's attack on the Ukraine. We are now dealing with the aftermath and ongoing volatility of these situations as we rebuild the economy in North Wales. The outlook sees us heading into rising costs, the scarcity of skills and resources, the reality of climate change and a local economy that is bouncing back and in need of all the support available in order to survive and thrive in the coming years and beyond.

After years of work to pave the way for the North Wales Growth Deal, we are pleased to see it advance from being a set of initiatives on paper, to being real projects delivered by our teams across North Wales. This is a partnership that extends across sectors, for our industries and communities and essentially for people in North Wales now and for generations to come.

The Portfolio Management Office is now fully in place, and we continue to work side by side with the Regional Skills Partnership, UK and Welsh Governments. Together we are investing in new infrastructure and assets, delivering new highly skilled jobs, exciting opportunities and attracting further investment into the region. This will create a real foundation for long-term prosperity.

Our five Growth Deal programmes and their progress is set out within this report and demonstrates how we are tackling our key aims to make North Wales:

- **Connected**, through improving and developing digital connectivity and infrastructure, but also recognising the importance of moving towards an integrated and effective transport system.
- **Smart**, through promoting research and exploiting innovation in our high value sectors.
- **Resilient**, by creating new high value jobs and giving young people a reason to stay and a bright future at home.
- **Sustainable**, by embracing our responsibilities to the environment and developing our region sustainably through all of our investments.

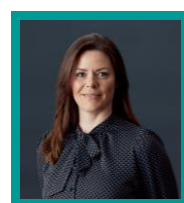
We are fully committed and privileged to lead this important partnership for North Wales and look forward to seeing it continue to grow .



Councillor Dyfrig Siencyn  
Chair of the Economic  
Ambition Board



Councillor Mark Pritchard  
Vice-Chair of the  
Economic Ambition Board



Alwen Williams  
Portfolio Director for  
Ambition North Wales



# The Last 12 Months

By the Portfolio Director, Alwen Williams

Despite the continued challenges on our communities, people and economy during the last twelve months, good progress has been made and significant milestones reached towards delivery of the North Wales Growth Deal and the wider ambition and vision for economic prosperity over the next 10-15 years.

Throughout the year we have seen gradual easing of Covid-19 restrictions, enabling us to host several UK and Welsh Government Ministerial visits to project sites and facilitate increasingly more face to face engagement with partners, stakeholders and investors.

Recognising the value and importance of setting out our ambition for North Wales and having a clear brand and identity to represent the strength of our regional partnership, we have worked with Tinint, a creative digital design agency, and Ateb Cymru, our new strategic communications partner to develop and launch our new 'Ambition North Wales' brand and website. Having this refreshed look and feel, supported by an on-line home for news and information is a significant step forward, particularly as we increase our engagement activities with businesses and potential investors in the region and beyond. Additionally, with Business News Wales, we've launched a new North Wales specific business channel and newsletter to share news of the latest Growth Deal developments thought-leading columns and topical features from key figures in the region.

Throughout the year we've seen progress with Outline Business Cases approved for three projects and a number of successful Gateway Reviews completed.

In February 2022, after its successful journey through the business case process, the first project funding agreement, with Bangor University was reached. A total of £3m of Growth Deal funding is now committed to invest in cutting-edge equipment to develop Digital Signal Processing (DSP) capability and technology at the University's established research centre, and supports the creation of up to 40 new jobs.

This first investment means we are truly off the blocks with delivery of the Growth Deal and it has demonstrated and proven the robust end-to-end governance and process underpinning the Growth Deal portfolio, its programmes and projects. Further to this, the second annual portfolio assurance review, conducted by an independent review team, achieved an Amber-Green rating. The outcome, the second highest delivery confidence rating available, verifies progress made over the last twelve months and builds on the Amber rating received last year. The review team noting in their report that: *"The Portfolio has made significant and impressive progress since the last Portfolio Assurance Review (PAR) review, in challenging circumstances."*

During summer we also worked to update our portfolio business case, which was adopted by the Economic Ambition Board in September, and subsequently submitted to Welsh and UK Governments as part of the annual funding award process. This included a presentation to a joint Welsh and UK Government board in December 2021 and the second funding instalment of £20.4m was received in March 2022.



# Our Ambition

**“To build a more vibrant, sustainable and resilient economy for North Wales”**

## We want to:

- Focus on improving the region’s economic, social and environmental well-being.
- See the region develop in a sustainable way, with opportunities for people to gain new skills for the future and develop rewarding careers, seeing businesses grow and communities prosper.
- Champion our language, culture and heritage, in line with the well-being goals for Wales.



# Why invest in North Wales?

North Wales has unlimited potential to offer a unique and rewarding proposition for investors. The region offers competitive costs, beautiful landscapes, skilled people and much more. Our people are resilient, results driven and loyal. We are large enough to make an impact but connected enough to be dynamic and adapt quickly to learn new skills for the future.

We have pride in our heritage, culture, language and the environment and are welcoming to people and opportunities. This, along with the continued investment in our economy, makes North Wales the ideal location to invest.

Askar Sheibani, Chair of the Business Delivery Board believes in particular that North Wales is well placed to become a 'world leader' in renewable energy, with opportunities to develop tidal and marine renewable energy as well as generating green hydrogen.



Askar Sheibani,  
Chair of the Business  
Delivery Board

"North Wales has a really good opportunity and it is fortunate to have the landscape to turn itself into a world leader in renewable energy. It's not just magical thinking - this is within our reach. It's logical, practical and we can achieve it.

We have the natural resources, we have the manufacturing expertise, particularly in Deeside and Wrexham, and we have the people and partnerships to drive this forward. We have all of the ingredients and projects are starting, which I am very excited about."



# 2021 / 22 Highlights

# Top Highlights of 2021 / 22

## April 2021

We secured funding of £500,000 from the Welsh Government's Whole System Business Research Innovation for Decarbonisation scheme to help farmers decarbonise

## May 2021

We secured a grant of £200,000 through the OFGEM Green Recovery scheme to develop low carbon technologies for homes such as EV charging points and heating systems

## June 2021

We conducted focus groups with the public and private sector to help identify the priorities for mobile connectivity across the region's transport networks

## July 2021

We hosted visits from UK Government and Welsh Government Ministers

## August 2021

The Outline Business Case of the Glynllifon Rural Economy Hub project was approved

## September 2021

We launched our Energy Strategy for North Wales with the Welsh Government, to transform how energy is used across the region

## October 2021

We raised £2,300 for Mind, with the donations being split across the North Wales branches

## November 2021

We secured a grant of £387,600 from the Community Renewal Fund to conduct feasibility studies for Smart Local Energy Systems

## December 2021

Our first Full Business Case was approved for the Digital Signal Processing Centre at Bangor University

## January 2022

We upgraded broadband services at 300 sites through the Local Full Fibre Network Scheme

## February 2022

We helped three organisations to launch new agricultural systems that will help farmers decarbonise

## March 2022

Morlais, the tidal energy stream project ran by Menter Môn, became ready to start construction

# Quarter 1 Highlights

## £200k OFGEM Green Recovery Funding Secured

We secured a grant of £200,000 from the OFGEM Green Recovery funding, bringing in 1MW of additional power at the Former North Wales Hospital, Denbighshire. This funding will provide the capacity to develop low carbon technologies and systems such as EV charging infrastructure and heating systems at the site, which are essential to reducing carbon emissions.

## £500k WBRID Funding secured to help Farmers Decarbonise

We secured funding of £500,000 from Welsh Government's Whole System Business Research Innovation for Decarbonisation (WBRID) scheme to fund low carbon and agricultural projects. The funding is essential in developing projects as we aim towards the net-zero target.

## Consultation on Mobile Connectivity Priorities

We held sessions with the private and public sectors to identify priorities for mobile connectivity across the region's transport networks.

Findings of the consultation sessions influenced the Growth Deal's Digital Connectivity projects.

## We recruited five roles!

The Portfolio Management Team was further strengthened during this quarter, with appointments made within the procurement and social value field as well as project management support roles.

## The Economic Ambition Board's Annual General Meeting

The North Wales Economic Ambition Board held its Annual General Meeting on 18<sup>th</sup> June with Councillor Dyfrig Siencyn confirmed as Chair and Councillor Mark Pritchard confirmed as Vice-Chair for the 2021-22 year.

# Helping North Wales Farmers to decarbonise

Working in partnership with the Welsh Government and Coleg Cambria, we supported three organisations in creating low carbon agri-initiatives through the Whole Business Research Innovation for Decarbonisation (WBRID) scheme.



Three learners at Coleg Cambria, Llysfasi unveil the new Micro-Anaerobic Digestion (AD) system by Biofactory Energy

## The three Initiatives:

**1. BioFactory Energy** designed, built and deployed an innovative Micro-Anaerobic Digestion solution. The aim is to capture methane from slurry and convert it into heat for use on the farm or as an off-grid source of energy.

This will reduce the amount of energy required from the grid and provide a cost saving on energy bills and fertilizer – as well as being beneficial to the environment.

**2. Promar International** are creating a bilingual, user-friendly online carbon accounting tool, and sustainability platform to measure and monitor sustainability of a farm. The new tool will measure and monitor the sustainability of a farm businesses and will let livestock farmers make year on year comparisons



**3. M-Sparc** managed the design and build of an innovative Artificial Intelligence computer vision and drone solution. The drone scans an area and identifies weeds, to trigger another drone to deploy a specific amount of pesticide to the weeds.

This has been successfully tested and proven to help reduce time and costs for farming communities as well as introduce an energy efficient opportunity to decarbonise farming.



Hedd Vaughan-Evans, Head of Operations and the M-Sparc team with the 'Green Eagle' drone



# Quarter 2 Highlights

## Glynllifon Rural Economy Hub Outline Business Case Approval

August saw the approval of the outline business case for the Glynllifon Rural Economy Hub. The approval was a major milestone, bringing the project a step closer to creating a world-class hub to enhance the food and drink sector.



## Parliamentary Under Secretary of State Visit

David TC Davies, MP and Parliamentary Under Secretary of State for Wales visited three Growth Deal projects: The Digital Signal Processing Centre, the Enterprise Engineering and Optics Centre and the Former North Wales Hospital, Denbighshire.

## New Energy Strategy Launched

The new strategy was launched with a vision to transform the way energy is used across the region. Working with the Energy Service at Welsh Government, the strategy will bring us a step closer to the net-zero carbon target for 2050.



## Minister Lesley Griffiths Visit

The Minister for Rural Affairs and North Wales, and Trefnydd, Lesley Griffiths MS, visited the Morlais project as well as other low carbon schemes in the region.

## Programme Assurance Review

The second annual Growth Deal assurance review was undertaken in August 2021 and delivered an Amber-Green rating, an improvement on the Amber rating received in 2020.

# Quarter 3 Highlights

## Full Business Case approval for the Digital Signal Processing Centre



The DSP Centre was the first Growth Deal project to have reached this milestone and to secure the funding. The £3 million funding will be invested in cutting-edge equipment to develop the facility, which will manage how digital information is processed efficiently and reliably. In addition to creating up to 40 new jobs for the region, it will be integral to respond to the increase in digital needs.

## £387,600 from the Community Renewal Funding secured

We secured the funding to conduct Smart Local Energy System feasibility studies in four of the region's counties. These Systems could unlock many community benefits including the opportunity to generate and sell energy locally at a more affordable cost, the potential to create new jobs and contribute towards decarbonisation of the local energy system.

## We held our first Early Market Engagement event

Our first ever 'Early Market Engagement' event was held for regional businesses in December. The aim was to help SME's to understand more about the procurement process behind the Growth Deal. The event focussed on our priorities and how businesses can get involved.

## Launch of Ambition North Wales

A new name 'Ambition North Wales' and a new website and brand identity was launched in November to represent our vision for a prosperous North Wales and the partnership in place to deliver that vision.

## Pob Cam Campaign to Promote Career Pathways

We ran a social media campaign, Pob Cam to show that there is no such thing as a wrong career move. The campaign saw Welsh pop star Elin Fflur and former Wales international footballer Owain Tudur Jones join in.



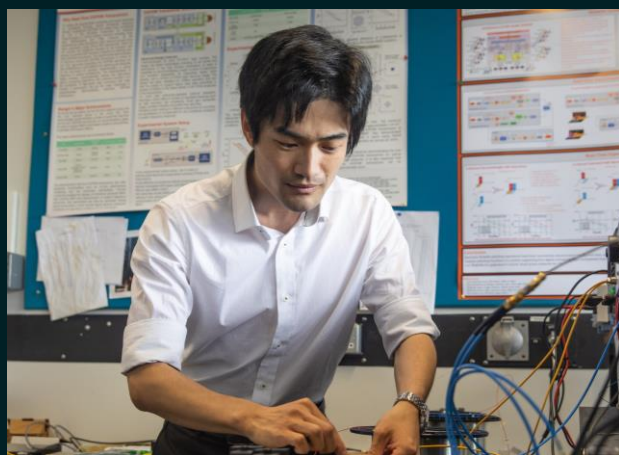
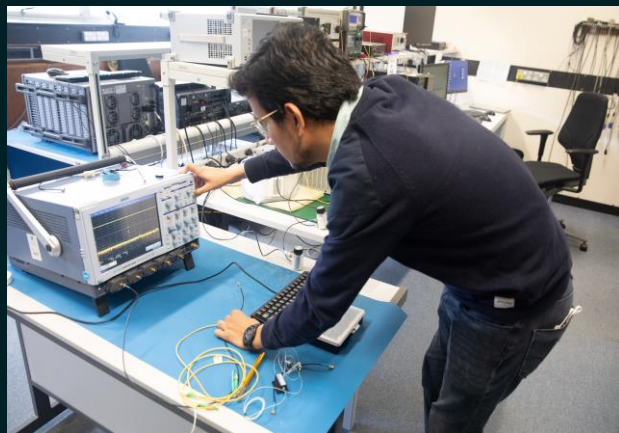
# Digital Signal Processing Centre: Full Business Case **Approved**

Twelve months after the North Wales Growth Deal was signed, the first project was approved by the North Wales Economic Ambition Board.

The Digital Signal Processing Centre (DSP) is the first Growth Deal project to receive funding, securing £3 million to invest in cutting-edge equipment, which will develop the facility as well as create up to 40 new jobs. The project is recognised by both Welsh and UK Governments as being critical to the development and future of North Wales and the wider economy.

**Bangor University Vice-Chancellor,  
Professor Iwan Davies said:**

“The DSP Centre is a prime example of how Bangor University is collaborating with industry and other academic institutions to develop solutions to address real-world problems through world-class research and development.”



Demonstration of how the DSP equipment can be used

**Lead Sponsor:**



# Quarter 4 Highlights

## Morlais gets Green Light to Start Construction

The project became ready to commence main construction phase after securing consents and £31m of ERDF funding and agreeing construction contracts.



## Two Projects complete Gateway Reviews

The Last Few % project completed its Gateway 2 review in February with the Centre for Environmental Biotechnology project completing its Gateway 1 review in January. Both projects are working on addressing the recommendations as part of the development of their business cases.

## The First Project becomes Operational

Following the approval of the first Full Business Case for the North Wales Growth Deal in December 2021, the Digital Signal Processing Centre has now placed orders for phase one of the project and the first items of new equipment have been received.

## Funding Letter Agreed

Following the adoption of the 2021 update to the Portfolio Business Case in September, we submitted the update to Welsh and UK Governments as part of the annual funding award process. In March, we received and signed the award of funding letter for 2021/22 confirming the next instalment of Growth Deal funding of £20.45m.

## We joined M-SParc's 'Dewch yn ôl' Campaign

We joined the 'Dewch yn ôl' campaign for the second time, with the aim of attracting young people to stay to live and work in North Wales.



# The Local Full Fibre Network Scheme Improved Broadband Connections for 300 sites in North Wales



Improved Broadband connection at 311 sites\*



Broadband connection improvement from 10Mbps to up to 1Gbps



165 of these sites are in rural\* areas with previously poor Broadband Connections

## Overview:

Over **300 public sites** such as doctor surgeries, ambulance stations and community hospitals benefitted from better broadband connectivity this year, due to the Local Full Fibre Network (LFFN) scheme, funded by the UK Government.

The Digital Connectivity team led on the delivery of this scheme, **helping the health care sector deal with the increase in demand for patient services**, following the pandemic.

The scheme has **targeted sites to tackle some of the challenges caused by slow or unreliable broadband services**, supporting them to adopt more efficient ways of working digitally and ultimately helping them to improve patient service delivery.

\* Classified as rural by ONS

## Caerffynnon Surgery, Dolgellau

"Having better broadband connection means that we have been able to provide a better service to our patients. The reduction in waiting for administrative tasks to be completed has led to patients waiting less for an appointment.

We have also been able to add services such as video conferencing to help patients remotely, which has made a huge difference to many of our patients, especially those who are most vulnerable."

Mrs Sarah Tibbetts, Practice Manager at Caerffynnon Surgery, Dolgellau.



**From left:** Dylan Rhys Griffiths (Deputy Senior Responsible Owner for the Digital Connectivity Programme), Kirrie Roberts (Digital Connectivity Project Manager), Sarah Tibbetts (Practice Manager), The Rt. Hon. Simon Hart (MP) and Cllr. Dyfrig Siencyn on a visit to Caerffynnon Surgery in Dolgellau

## Denbighshire County Council

"The LFFN program has brought access to high speed fibre connectivity to a number of sites across Denbighshire. This has allowed us to take advantage of improved faster and more resilient connections to our core network. Having access to faster reliable internet has helped our customers and colleagues work flexibly from remote locations. Colleagues have been able to stay safe and be well connected to do their jobs on-line during the Covid-19 restrictions without being impeded by slow internet connectivity".

Barry Eaton, Interim Head of Service, Denbighshire County Council

## Betsi Cadwaladr University Health Board

"World-class communications are essential to us so that we can ensure our services meet the needs of the local population.

Faster, more reliable connections can transform the way we live and work. Improved broadband supports our teams and systems across North Wales to become more resilient."

Jo Whitehead, Chief Executive for the Betsi Cadwaladr University Health Board

An aerial photograph of a coastal town in North Wales. The town is nestled in a valley between green hills and a rocky coastline. A multi-lane road runs along the coast, curving around a headland. The sea is a deep blue, and the sky is a pale, hazy blue. The text 'The North Wales Growth Deal' is overlaid in white, bold, sans-serif font in the center of the image.

# The North Wales Growth Deal

# Overview of the Growth Deal

## Our Aims

- To build a more **vibrant, sustainable and resilient economy** in North Wales.
- To **build on our strengths**, to **boost productivity** while tackling long-term challenges and economic barriers to **deliver inclusive growth**.
- To **promote growth** in a scalable, inclusive and sustainable way, in line with the Well-being of Future Generations (Wales) Act 2015.

## Investment

Growth Deal Investment £240m

**Total Investment: >£1bn**

## Spending Objectives

Create up to 4,200 new jobs

Generate up to £2.4bn net additional GVA

## Our Programmes



Agri-food and  
Tourism



Digital  
Connectivity



Innovation in High  
Value Manufacturing



Land and  
Property



Low Carbon  
Energy



# Agri-food and Tourism

## Programme Overview and Progress

### Overview

This programme will promote and support employment and training in the Agri-food and Tourism sectors, building on world-leading skills and expertise already established within the region. Due to our diverse and striking landscape, the programme will maximise sustainable opportunities within North Wales.

Successfully delivered, the programme will optimise innovation and create employment and training opportunities. It will deliver facilities that drive a sustainable and globally competitive position for our region.

### Glynllifon Rural Economy Hub

Lead Sponsor  Glynllifon  
Llandrillo  
Menai

The project will create a distinctive, world-class Rural Economy Hub on the Glynllifon estate near Caernarfon. It will provide regional start-ups or expanding businesses with facilities such as business units and an on-site knowledge centre. These will offer practical experience to support innovation and enterprise growth.

The project will strengthen opportunities for collaboration, supply chain development and growth within an expanding food and drink sector in North Wales.

# Agri-food and Tourism Programme Overview and Progress

## Tourism Talent Network

Lead Sponsor 

The project sets out to future-proof tourism and hospitality skills provision and increase the commercial benefits from one of the best established and fastest growing sectors in the region.

Successfully delivered, it will stimulate public-private collaboration to coordinate action on skills and product development, transforming growth of the tourism and hospitality sector in the region.

## Llysfasi Net Zero Farm

Lead Sponsor 

In a purpose-built facility on the agricultural college campus, this project will lead practical training in cutting-edge technologies and land management approaches to reduce emissions and enhance biodiversity.

This project will help ensure a resilient future for North Wales where carbon neutral land management and a developing renewable energy sector support sustainable, thriving and healthy communities..

## Project Progress Tracker

	Stage 1 Determine the project context	Stage 2 Prepare the Strategic Outline Case	Stage 3 Preparing the Outline Business Case	Stage 4 Approval of the Outline Business Case	Stage 5 Preparing the Full Business Case	Stage 6 Approval of the Full Business Case	Stage 7 Project Implementation and Monitoring	Stage 8 Project Evaluation
Glynllifon Rural Economy Hub	Complete ✓	Complete ✓	Complete ✓	Complete ✓	In Progress ⌚			
Tourism Talent Network	Complete ✓	In Progress ⌚						
Llysfasi Net Zero Farm	Complete ✓	Complete ✓	In Progress ⌚					

# Digital Connectivity

## Programme Overview and Progress

### Overview

This programme will address connectivity challenges within North Wales. Whilst the rest of the UK has benefited from improved services in recent years, many of our communities lack strong mobile and fixed broadband connectivity. The programme will enhance our region's capability to develop technologies for the future, ensuring that we can meet the increasing demand for digital and benefit from fast, high-quality connectivity.

### The Last Few %

Lead Sponsor



Despite the rest of the UK benefiting from improved connectivity in recent years, parts of North Wales still lack consistent broadband coverage, which has impacted communities, businesses and the wider economy.

This project will address the 'digital divide' (the difference in connectivity quality between towns and rural communities) and consider how connectivity can reach the last of the region's premises currently without superfast (30 megabits per second) broadband. It will aim to provide sustainable and affordable broadband connectivity to benefit North Wales communities and businesses.

### Digital Signal Processing Centre

Lead Sponsor



Digital Signal Processing (DSP) technology is a vital part of the digital economy and manages how digital information is processed efficiently and reliably between devices and people.

Bangor University has established leading capabilities in developing new DSP technologies, supporting industry collaboration, job creation and opportunities within the region's supply chains. The project is recognised by both Welsh and UK Governments as being critical to the development and future of North Wales and the wider economy.

# Digital Connectivity

## Programme Overview and Progress

### Full Fibre at Key Sites

Lead Sponsor  Uchelgais Gogledd Cymru  
Ambition North Wales

This project will enhance broadband connectivity for key locations in North Wales. These locations are rich in SMEs that will benefit from better connectivity.

Full fibre is a leading network technology that enables the highest-quality broadband. All businesses are reliant on better connectivity to address the increasing demand for digital. Ensuring that businesses can access competitive and affordable connectivity options is vital for growth, innovation and sustainability.

### Connected Key Sites and Corridors

Lead Sponsor  Uchelgais Gogledd Cymru  
Ambition North Wales

This project aims to enhance mobile connectivity on transport routes and provide competitive full fibre infrastructure to key commercial sites across the region.

Investment will be directed at fibreoptic networks which are essential for delivering 4G, 5G and gigabit capable broadband.

### Project Progress Tracker

	Stage 1 Determine the project context	Stage 2 Prepare the Strategic Outline Case	Stage 3 Preparing the Outline Business Case	Stage 4 Approval of the Outline Business Case	Stage 5 Preparing the Full Business Case	Stage 6 Approval of the Full Business Case	Stage 7 Project Implementation and Monitoring	Stage 8 Project Evaluation
Last Few %	Complete ✓	Complete ✓	In Progress ⌚					
Digital Signal Processing Centre	Complete ✓	Complete ✓	Complete ✓	Complete ✓	Complete ✓	Complete ✓	In Progress ⌚	
Full Fibre at Key Sites	Complete ✓	Complete ✓	In Progress ⌚					
Connected Key Sites and Corridors	Complete ✓	In Progress ⌚						

# Innovation in High Value Manufacturing

## Programme Overview and Progress

### Overview

This programme will promote innovation and commercialisation of technology in the manufacturing industry, building on the existing strength of the sector within our region.

In doing so, the programme aims to secure high-value employment and training opportunities and support manufacturing businesses to decarbonise in line with national and global efforts.

### Centre for Environmental Biotechnology

Lead Sponsor



This project will explore the use of biological processes as low carbon alternatives to products and industrial manufacturing processes. Based at Bangor University, the project will research unique enzymes and how they can transform into products that have less impact on the environment than current materials and industrial chemicals.

### Enterprise Engineering and Optics Centre

Lead Sponsor



The project will deliver state-of-the-art facilities to explore optics, photonics and composite materials as a lightweight material alternative, which will reduce carbon within the manufacturing sector.

The project will drive innovation and commercialisation within regional businesses, create jobs and attract inward investment.

### Project Progress Tracker

	Stage 1 Determine the project context	Stage 2 Prepare the Strategic Outline Case	Stage 3 Preparing the Outline Business Case	Stage 4 Approval of the Outline Business Case	Stage 5 Preparing the Full Business Case	Stage 6 Approval of the Full Business Case	Stage 7 Project Implementation and Monitoring	Stage 8 Project Evaluation
Centre for Environmental Biotechnology	Complete ✓	Complete ✓	In Progress ⌚					
Enterprise Engineering and Optics Centre	Complete ✓	Complete ✓	Complete ✓	Complete ✓	In Progress ⌚			



# Land and Property

## Programme Overview and Progress

### Overview

This programme will address land and property challenges within the region, to unlock opportunities and build on our strengths.

By addressing the challenges that face the property market in North Wales, the programme will develop sites to provide residential and employment premises. It will also maximise capacity at key transport links.

### Holyhead Gateway

Lead Sponsor 

This project will enhance the port’s capacity through land reclamation (creating new land from the sea) within the harbour. In doing this, the aim is to ensure the port can meet the increasing demands of both business and tourism visits to the region.

The port is one of the most used transport routes between the UK and Ireland. As the UK’s second busiest port it is an important transport link between both countries.

### Former North Wales Hospital

Lead Sponsor 

The former hospital is in a poor condition following recent arson attacks and severe vandalism. The project will demolish, decontaminate and clean the site so that it's suitable for residential development and employment premises. The aim is to attract private investment, deliver new jobs and create opportunities for businesses to relocate or expand.

### Bodelwyddan Key Strategic Site

Lead Sponsor 

This project will provide primary services, such as power, telecoms and water for the development of residential and employment premises. In doing so, the aim is to attract private sector investment and provide opportunities for businesses to relocate and expand to create new jobs.

# Land and Property

## Programme Overview and Progress

### Western Gateway

Lead Sponsor



This project will provide primary services such as power, telecoms and water for the development of employment and business premises. In doing so, the aim is to attract private sector investment and provide opportunities for businesses to relocate and expand to create new jobs.

### Warren Hall

Lead Sponsor



This project will involve providing primary services such as power, telecoms and water to the site. It will also level the ground so that it's suitable for employment and business premises. The aim is to attract private sector investment and create opportunities for businesses to relocate and expand. It will also create new job opportunities.

### Parc Bryn Cegin

Lead Sponsor



This project will develop land for new build employment and business premises. In doing so, the aim is to attract private sector investment and create opportunities for businesses to relocate and expand. It will also create new job opportunities.

### Project Progress Tracker

	Stage 1 Determine the project context	Stage 2 Prepare the Strategic Outline Case	Stage 3 Preparing the Outline Business Case	Stage 4 Approval of the Outline Business Case	Stage 5 Preparing the Full Business Case	Stage 6 Approval of the Full Business Case	Stage 7 Project Implementation and Monitoring	Stage 8 Project Evaluation
Holyhead Gateway	Complete ✓	Complete ✓	In Progress ⌚					
Former North Wales Hospital	Complete ✓	Complete ✓	In Progress ⌚					
Bodelwyddan Key Strategic Site	In Progress ⌚							
Western Gateway	Complete ✓	In Progress ⌚						
Warren Hall	In Progress ⌚							
Parc Bryn Cegin	In Progress ⌚							

# Low Carbon Energy Programme Overview and Progress

## Overview

This programme will unlock the benefits of developing low carbon energy projects within the region, positioning North Wales as a leading location for the low carbon energy sector.

Our region's unique characteristics and natural resources offer the potential to develop projects that create new jobs, reduce carbon emissions and contribute to achieving net-zero by 2050.

## Low Carbon Energy Centre of Excellence (Egni)

Lead Sponsor 

This project will invest in developing a Low Carbon Energy Centre of Excellence at Bangor University and M-SParc, enhancing the region's capabilities for research, design and innovation in low carbon energy. It will provide opportunities for further research, supply chain development and attract inward investment.

## Morlais

Lead Sponsor



This project will connect Morlais with the electricity grid system, enabling developers of tidal stream technology to deploy their devices in the zone. Morlais is located off the northwest coast of Holy Island, Anglesey and aims to generate electricity through tidal energy. Once the infrastructure is in place, it will use some of the best tidal resources in Europe.

## Hydrogen Hub and Transport Decarbonisation

Lead Sponsor 

This project will support the deployment of green hydrogen to kick start the low carbon hydrogen economy in the region, including options for decarbonising transport networks.



# Low Carbon Energy Programme Overview and Progress

## Smart Local Energy

Lead Sponsor



The project aims to support energy projects across North Wales which will help achieve renewable energy and decarbonisation targets and have an element of local ownership. It will also help unlock private and community investment in new energy projects.

Local ownership is defined as assets owned by stakeholders located and operating in North Wales, whether that's individuals, communities, businesses or other organisations.

## Trawsfynydd

Lead Sponsor



This project will deploy first-of-a-kind Small or Advanced Modular Reactors at the Trawsfynydd site to generate low carbon energy. The Growth Deal will contribute towards project development costs and infrastructure, helping to create jobs as well as position North Wales as a leading location for a technology that has significant potential for deployment across the UK and internationally.

## Project Progress Tracker

	Stage 1 Determine the project context	Stage 2 Prepare the Strategic Outline Case	Stage 3 Preparing the Outline Business Case	Stage 4 Approval of the Outline Business Case	Stage 5 Preparing the Full Business Case	Stage 6 Approval of the Full Business Case	Stage 7 Project Implementation and Monitoring	Stage 8 Project Evaluation
Morlais	Complete ✓	Complete ✓	Complete ✓	Complete ✓	In Progress ⌚			
Trawsfynydd	Complete ✓	In Progress ⌚						
Low Carbon Energy Centre of Excellence (Egni)	Complete ✓	In Progress ⌚						
Smart Local Energy	Complete ✓	Complete ✓	In Progress ⌚					
Hydrogen Hub and Transport Decarbonisation	Complete ✓	Complete ✓	In Progress ⌚					



# Skills and Transport Programmes



## Skills and Employability Programme Overview and Progress

### Overview by the North Wales Regional Skills Partnership

Over the last 12 months the focus has been on ensuring employer membership and input from our key and growth sectors. We developed two new employer cluster groups as sub-groups of the board: Public sector employers and Construction employers. We also re-focused our work based learning provider group and appointed a new chair.

Moving forward, we will focus on further strengthening our employer membership as we develop the next employment and skills plan 2023-25 where there will be a strong focus on digital skills, net zero, Welsh language and employability. The plan will identify the key skills and employment priorities and any key regional sectors for the region, aligned to regional economic plans, including the Growth Deal.

Despite the continued challenges faced in the last year due to Covid-19, our priorities remain unchanged and have become even more important to ensure a skills led economic recovery in the region. We are still focused on providing support for our key and growth sectors in the region.

This year we have made progress by delivering on our action plan of activities for each of the three priorities.

### Highlights from the Last 12 months

**Labour Market Information (LMI):** We strengthened our analytical capability and embarked on a deep dive to understand our changing landscape and the challenges and skills issues that are facing employers across our key and growth sectors. We have produced three Covid-19 LMI reports over the year which has helped inform Welsh Government's policies and programmes for Skills and Employability.

**Published Green Skills Report:** We commissioned Data Cymru to produce a Green Skills Report, which was published in March. This report outlines the approach they have taken to understanding green jobs and skills, sets out the major publicly available data sources, and then assesses the green jobs and skills challenges within key sectors of the Welsh economy.

## Skills and Employability Programme Overview and Progress

**Memorandum of Understanding, Trawsfynydd:** To promote and support the development of a skills pipeline for nuclear decommissioning, we agreed to work collaboratively with Magnox Ltd and Grŵp Llandrillo Menai to support this ambition. This collaborative joint working arrangement will aim to deliver a range of proposed benefits for the region that will include, a clear skills pipeline that will help skills/training providers and the supply chain effectively plan for future skills requirements for the next 5-10 years.



Signing of the Trawsfynydd Memorandum of Understanding between the Regional Skills Partnership, Welsh Government and Grŵp Llandrillo Menai

**Young Person's Guarantee:** We completed a mapping work to understand the current landscape in terms of provision and support for young people 16-24 who are NEET (Not in Education, Employment, or Training). We consulted with programmes and projects across the region to better understand the current landscape of offer/support available in terms of the current education, employment, training and wellbeing support/provision available for young people locally and regionally.

**Social Media Campaigns and Career events:** There was a need for innovative interventions across all sectors to aid recovery from the pandemic last year. For the Regional Skills Partnership, this translated into working collaboratively with partners to arrange and deliver a range of social media campaigns and careers events. Some notable campaigns and events that we have supported deliver to raise awareness of local opportunities include; Your Career, Your Future; Digital Skills Festival; Tourism and Hospitality and Pob Cam.

# Transport

## Programme Overview and Progress

### The Last 12 months:

- We worked as a region to write a coherent response to the Great British Railway Transition Consultation. There was positive involvement from all six local authorities, Transport for Wales and Growth Track 360.
- Since January, we have been supporting the phased implementation of the North Wales Corporate Joint Committee particularly around the Transport Functions. Seeking input from all six transport departments, the first annual budget and guiding the implementation team on key transport areas.
- Consideration has been given to the work required by the Corporate Joint Committee on developing the required Regional Transport Plan. Regular meetings of a regional transport group has ensured all partners remain updated on any developments relating to transport within the Corporate Joint Committee.

### The Next 12 months:

- Local authorities will respond to the 'One Network' Consultation this June, we plan to further support the Local Authorities by drawing in their local responses into a strengthened regional response in order to further support their views.
- We will continue to support the implementation of a North Wales Corporate Joint Committee, with a particular interest in the transport function. The regional transport group will continue to work through the necessary tasks to ensure a streamlined transition to Regional Planning is made possible.
- With a publishing date targeted for summer 2023, this year will see the region begin to develop their first Regional Transport Plan as a Corporate Joint Committee. The focus will be on our regional response to implementing the Welsh Government vision for transport as detailed within the 'llwybr newydd', as well as the localised needs of our citizens, communities, businesses and environment.

# Governance

# Governance Overview

The Economic Ambition Board was established by local authority partners as a joint committee in 2019 and is the decision-making body for the North Wales Growth Deal, as well as leading on regional economic collaboration.

Having secured the Growth Deal in December 2020, the partners entered into 'Governance Agreement 2'. This agreement, which is a legally binding document, defines the role and function of the Economic Ambition Board and its use of delegated powers. It also outlines the decision-making structures and democratic accountability.

The Growth Deal's governance arrangements enable decisions to be made in an open and transparent way for the benefit of the whole of the region. While the Economic Ambition Board acts as the decision-making body for the Growth Deal, there are strong links both formal and informal to the Welsh and UK Governments as funders of the Deal.

The Economic Ambition Board has adopted a delivery model based on a best practice approach to portfolio, programme and project management. This approach is an integrated way of meeting an organisation's ambition, driving better decisions and increasing the likelihood of successful outcomes.

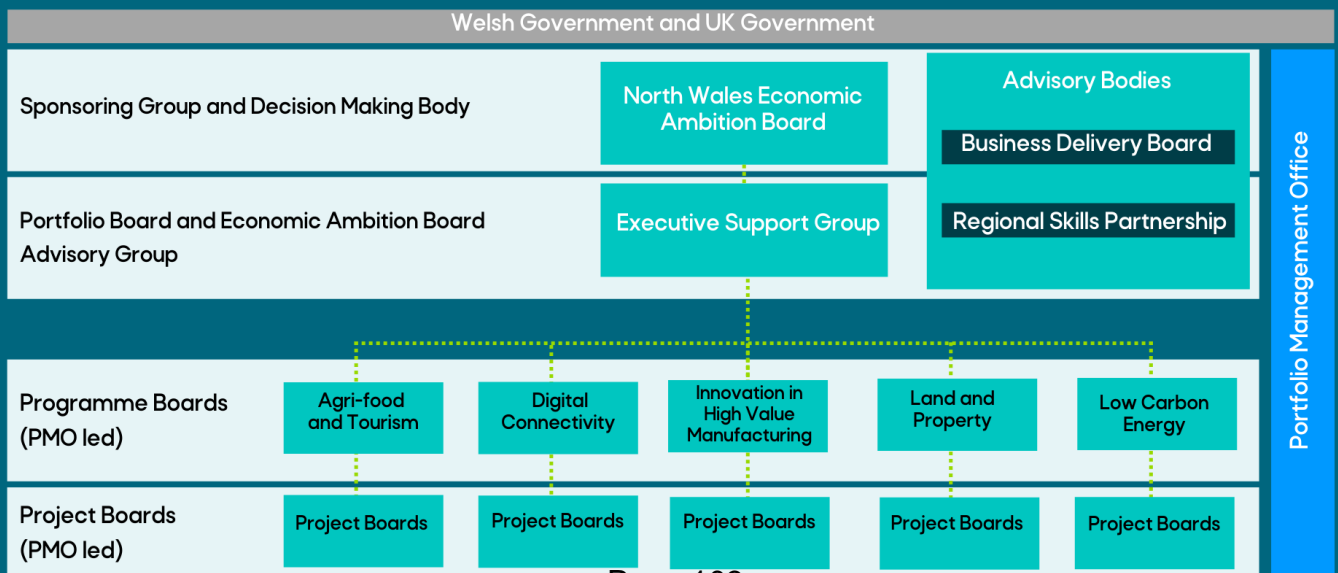
## Scrutiny Arrangements

Scrutiny of the North Wales Growth Deal is provided by the six local authorities through their existing Scrutiny Committee arrangements. The Scrutiny Committees will consider the quarterly and annual reports produced by the Portfolio Management Office.

## Reporting

The Portfolio Management Office will produce quarterly progress reports and an annual report on the Growth Deal which will be shared with Welsh Government and UK Government, the Economic Ambition Board and its partners. These reports will be publicly available on our website.

## Growth Deal Project Delivery Structure



# Added Value

We believe in giving back to North Wales. As a team, we work to ensure that we deliver additional benefits to the region and that our work improves the economic, social and Environmental well-being of North Wales.

Here are some examples of what we've done in 2021/22:

- We secured over £1m in additional grants to support projects in North Wales.
- We supported the Morlais Project in securing £31m from the Welsh European Funding Office.
- We raised £2,300 for local Mind branches in North Wales by walking the entire North Wales coastal path.
- We secured £78,000 in additional social value through the DSP procurement process
- We supported regional projects by providing input to the Theatre Clwyd redevelopment business case, which secured £25m from Welsh Government.
- We contributed to 'Cadw Cymru'n Daclus' campaign by collecting litter from our local communities.





# The Next 12 Months

By the Portfolio Director, Alwen Williams

We need to look ahead with positivity and determination to deliver even more for North Wales over the next twelve months. It will undoubtedly be a challenge as we make sense of the new dynamics of working in the post pandemic world.

One of our key priorities is to develop our strategy for attracting private sector investment. We have a draft strategy in place that acknowledges the requirement to attract private sector investment directly into the Growth Deal projects, but also recognises that Growth Deal investment will improve the regions infrastructure, and therefore create more compelling investment opportunities for the business sector as well as highlight our strengths and competitiveness as a region.

The last two years have been anything but 'usual' in the way we work and we now have the opportunity to face out into the investor market with an approach that will capture and cultivate interest and demonstrate the potential North Wales can provide for investors. We have dipped our toes in the water this year, and held our first early market engagement event with businesses in the region, giving them an early view of our priorities and the opportunities for our local businesses over the coming years. We look forward to continuing to build on this relationship with our local supplier market as we move forward.

Having moved into the delivery phase of the Growth Deal during the past year, the next 12 months will be focused on securing approvals for our next tranche of projects with a real focus on delivering benefits and additional social value to the region. While there are challenges to overcome, particularly around inflation and increasing costs, the opportunities for North Wales are significant and deliverable.

The first of this next tranche, the Enterprise Engineering and Optics Centre by Wrexham Glyndwr University had an outline business case approved by the Board in April and will now progress through the procurement process before seeking a final investment decision in early 2023.

Driving towards a net-zero future is an underpinning principle for the Growth Deal. Investing in a way that promotes a greener and cleaner future for generations to come. This year we have worked with Arup to develop an approach that leads the way for capital investment to consider sustainable development and really deliver against the Wellbeing of Future Generations Act as we move forward. This has been described as a pioneering approach by our partners Arup. We're proud to be leading the way in North Wales and look forward to implementing the approach with our project partners over the coming year.

As a region and in partnership with UK and Welsh Governments we will continue to place focus on working together to take full advantage of Levelling-Up opportunities and will deliver an investment plan for the Shared Prosperity Fund as part of delivering against our Regional Economic Framework for North Wales.

The 'team North Wales' partnership continues to gain momentum and I am immensely proud of the impact being delivered but also, importantly, the growth in relationships and personal resilience shown by everyone involved throughout, what has, and continues to be, a prolonged period of economic uncertainty and instability. With this in mind, we can look ahead with confidence as we continue to deliver for North Wales.

# Our Partners



## £240m Growth Deal Investment funded by



Llywodraeth Cymru  
Welsh Government



UK Government  
Llywodraeth y DU

Office of the Secretary of State for Wales  
Swyddfa Ysgrifennydd Gwladol Cymru

## ISLE OF ANGLESEY COUNTY COUNCIL Scrutiny Report Template

<b>Committee:</b>	Partnership and Regeneration Scrutiny Committee
<b>Date:</b>	23 November 2022
<b>Subject:</b>	Quarter 1 2022/23 Performance Report- North Wales Growth Deal
<b>Purpose of Report:</b>	Present the Quarter 1 (April-June) Growth Deal report
<b>Scrutiny Chair:</b>	Cllr Dylan Rees
<b>Portfolio Holder(s):</b>	Cllr. Llinos Medi, Council Leader  Cllr. Carwyn Jones, Portfolio Holder- Economic Development, Leisure and Tourism
<b>Head of Service:</b>	Dylan Williams, Chief Executive
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<b>Local Members:</b>	Applicable to all Scrutiny Members

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### 1 - Recommendation/s

The Committee is requested to:

R1 Note the progress made during Quarter 1 2022/23

### 2 – Link to Council Plan / Other Corporate Priorities

The North Wales Growth Deal is linked to Council priorities:

- Ensure that the people of Anglesey can thrive and realise their long term potential – Jobs and work opportunities
- Work with other North Wales Councils to attract investment to ensure that key projects that offer local employment opportunities go ahead.

### 3 – Guiding Principles for Scrutiny Members

**To assist Members when scrutinising the topic:-**

- 3.1** Impact the matter has on individuals and communities [focus on customer/citizen]
- 3.2** A look at the efficiency & effectiveness of any proposed change – both financially and in terms of quality [focus on value]
- 3.3** A look at any risks [focus on risk]
- 3.4** Scrutiny taking a performance monitoring or quality assurance role [focus on performance & quality]
- 3.5** Looking at plans and proposals from a perspective of:
- Long term

- Prevention
- Integration
- Collaboration
- Involvement

[focus on wellbeing]

**3.6** The potential impacts the decision would have on:

- protected groups under the Equality Act 2010
- those experiencing socio-economic disadvantage in their lives (when making strategic decisions)
- opportunities for people to use the Welsh language and treating the Welsh language no less favourably than the English language

[focus on equality and the Welsh language]

#### 4 - Key Scrutiny Questions

#### 5 – Background / Context

##### Background

- 5.1 In December 2020, the NWEAB and the Welsh and UK Governments agreed the Final Deal Agreement for the North Wales Growth Deal.
- 5.2. Regular reporting on progress against the North Wales Growth Deal is a requirement of the Final Deal Agreement.

##### Quarter 1 Progress 2022/23

- 5.3 The Quarter 1 performance report provides an overview of progress on the Growth Deal programmes and projects.
- 5.4 This quarter saw the approval of another outline business case with the Enterprise Engineering and Optic Centre project by Wrexham Glyndŵr University securing approval to move to the next phase.
- 5.5. The Connecting the Last Few % project within the Digital Programme has made significant progress and the outline business case is being developed.
- 5.6 The Quarter 1 update is showing projects reporting against the revised Portfolio Business Case 2021 delivery profile which was approved by the Economic Ambition Board in September 2021. Four projects are currently reporting as Red due to either risks to the project scope, or significant delays to project timescales:
- Low Carbon Energy Centre of Excellence – project under review due to change request for capital and revenue projections. Project sponsor has requested additional time to complete the business case.
  - Key Strategic Site, Bodelwyddan – outline planning consent on the site has lapsed. Additional information has been requested from Denbighshire County Council on the likely planning policy position for the site moving forward and the timescales involved.
  - Glynllifon Rural Economy Hub – planning permission to be secured and potential funding gap due to escalating capital build costs.
  - Llysfasi Net Zero Farm – delay to project incorporating Gateway 2 review feedback.

- 5.7 First claim for the DSP project covering costs from January to the end of June expected in July 2022. The remaining expenditure in this financial year to date relates to the drawdown against the 1.5% allocation for Portfolio Management Office costs.

## **6 – Equality Impact Assessment [including impacts on the Welsh Language]**

### **6.1 Potential impacts on protected groups under the Equality Act 2010**

The Programme Boards and Project Boards will prepare equality and language impact assessments for each individual project. The impact assessments will be live documents and evolve alongside delivery.

### **6.2 Potential impacts on those experiencing socio-economic disadvantage in their lives (strategic decisions)**

See 6.1 above

### **6.3 Potential impacts on opportunities for people to use the Welsh language and treating the Welsh language no less favourably than the English language**

See 6.1 above

## **7 – Financial Implications**

- 7.1 There are no financial implications arising directly from approving the decision sought in this report.
- 7.2. The report sets out that the delivery and expenditure profile is currently being updated as part of the annual update of the Portfolio Business Case and will be reported on from Quarter 2.

## **8 – Appendices:**

1. North Wales Growth Deal – Quarter 1 Performance Report

## **9 - Background papers (please contact the author of the Report for any further information):**

# North Wales Growth Deal

2022-23 Quarter 1

(April to June 2022)

Performance Report

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This quarter saw the outline business case for the **Enterprise Engineering and Optic Centre project by Wrexham Glyndŵr University securing approval** to move to the next phase.

The project will be delivered across two University sites at the OpTIC Centre, St Asaph and Plas Coch Campus, Wrexham. The project's aim is to **help manufacturing businesses in the region to decarbonise**. It will explore the integrated use of optics, photonics and composites as alternative, lighter-weight solutions with applications across all specialisms of manufacturing.

The urgent need to reduce carbon emissions and waste from manufacturing businesses is well-known, as are the potential benefits such as cost and efficiency savings. However, ever-changing technology and countless options can be daunting for many businesses. The Enterprise Engineering and Optics Centre **aims to bridge the gap by providing facilities and researchers from the University to work with businesses to explore solutions**.

Businesses will be able to **use the facilities to fabricate and test materials and components within a controlled environment**. The intention is that this will lead to products and systems which are more efficient and require less energy, minimising costs and emissions. The project will create local employment opportunities and aims to attract inward investment into the region.

Another one of our projects, **Connecting the Last Few %** within the Digital Programme has made significant progress this quarter by completing its assurance process and securing endorsements from the Programme Board and Business Delivery Board ahead of presenting the outline business case to the Board in July for consideration.

This year already, it feels like we are finally moving forward towards delivery and seeing the Growth Deal projects materialise for the region. This is extremely satisfying, especially for those who have been involved, over many years, in getting us here. The Growth Deal, however, is only part of the story and it's also worth noting and considering the much wider eco-system within which it exists.

Last year we co-created and published our [Regional Economic Framework](#) which sets out our economic priorities and facilitates a way of thinking about our challenges and opportunities using a whole systems approach. Ultimately, we need to be driving change and innovation in a way that ensures we protect and enhance our natural environment, and enables our people, communities and businesses to prosper.

Across North Wales, we are now working together to identify, agree and plan how our allocation of £126.5m in Shared Prosperity Funding can be spent in enriching our communities, Local Authorities are submitting their bids for Levelling-Up, we are working together on creating Local Area Energy Action Plans that align with our Regional Energy Strategy, and we are paving the way for the North Wales Corporate Joint Committee and its responsibility on Regional Transport, Strategic Planning and Economic Wellbeing. These are only a few examples of moving cogs within our economic system and together they will play an important role in helping us to see North Wales prosper in a sustainable and inclusive way.



*Alwen Williams*

**Alwen Williams, Portfolio Director**



Themes	RAG Status	Commentary
Portfolio Business Case	Green	The process for updating the Portfolio Business Case for 2022 has now commenced. The updated business case is scheduled to be considered by the Board in October 2022 ahead of submission to UK Government and Welsh Government.
Delivery Pipeline	Yellow	The delivery pipeline is currently being updated as part of the 2022 Portfolio Business Case update with a number of projects currently forecasting delays.
Governance	Green	The Portfolio, Programme and Project Management Framework is now well established with the Portfolio Board and five Programme Boards operating effectively. A Conflicts of Interest procedure is in place across all Boards.
Assurance	Green	The third annual Growth Deal assurance review (Programme Assurance Review) has been scheduled for September 2022 and will focus on the Land and Property and Low Carbon Energy programmes as well as the wider portfolio.
Resource and Capacity	Green	Two vacancies within the Portfolio Management Office have been advertised with interviews scheduled for early July.
Finance	Yellow	First claim for the DSP project covering costs from January to the end of June expected in July 2022. The remaining expenditure in this financial year to date relates to the drawdown against the 1.5% allocation for Portfolio Management Office costs.  Securing the public and private sector investment required to deliver the Growth Deal remains a significant risk across the portfolio and an investment strategy is being developed to support the team to meet the investment targets.
Risk	Red	The risk profile has remained stable over the past quarter. Affordability remains the biggest risk facing the portfolio with inflation, supply chain issues and construction cost increases the main factors driving this increase. The risk of political change has decreased following the local government elections in May 2022.
Monitoring and Evaluation	Green	A review of the Monitoring and Evaluation arrangements for the Growth Deal will be undertaken as part of the 2022 Portfolio Business Case update.
Communication and Engagement	Green	During this quarter, we celebrated the success of the Whole System Business Research Innovation for Decarbonisation scheme (WBRID) in the region. We promoted case studies of the three organisation's success in helping farmers decarbonise. We also celebrated a new collaboration with Code First Girls, a scheme which provides women and non-binary people with free coding courses, aiming to close the gender skills gap. In addition, we had a stall at the Urdd Eisteddfod and held marketing activities to engage with young people and the community. – Two further Digital Discussions about Digital Connectivity in the region and a follow up to Attracting Young People to North Wales were released.

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Programme Aim	Job Creation Target	GVA Investment Target	Total Investment Target
Deliver the step change in digital connectivity needed to ensure North Wales is able to satisfy user demand, maintain pace with the rest of the UK, unlock the potential of priority sectors and sites and underpin a flourishing innovation ecosystem.	380	£158m	£41.7m

RAG Status	Programme Manager Commentary
	<ul style="list-style-type: none"> <li>DSP project equipment is now being delivered and the first claim to Ambition North Wales will be submitted in Q2. Work to develop the first of two Business Justification Case will also start in Q2 for approval of the second tranche of Growth Deal funding.</li> <li>Last Few % project has completed further assurance reviews; independent Assurance of Action, Project and Programme Board reviews and review by the Business Delivery Group. Portfolio Board and NWEAB reviews to be undertaken in July ahead of finalising procurement arrangements and further market engagement activity. The outcome of the Welsh Government's current Public Review of broadband coverage in Wales is expected by July/August.</li> <li>Full Fibre at Key Sites and Connected Corridors projects have now merged to form the Connected Key Sites and Corridors (CKSC) project with work on the Strategic Outline Case to get underway in Q2 with a Project Board and Technical Advisory Group now in place.</li> <li>The Connected Campus Strategic Outline Case development will continue through Q2 in parallel to the Connected Key Sites and Corridors project with consultancy capacity and expertise to be procured for both in Q2.</li> </ul>

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**Mark Pritchard**  
Lead Member



**Sioned Williams**  
Senior Responsible Owner



**Stuart Whitfield**  
Programme Manager

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Project (Project Sponsor)	Project Stage	Key Milestones (this quarter)	Key Milestones (next quarter)	RAG Status	RAG Rationale
Digital Signal Processing Centre Bangor University	Delivery	<ul style="list-style-type: none"> <li>Delivery of first phase of equipment</li> <li>Planning of Research and Development activities associated with the Growth Deal investment.</li> </ul>	<ul style="list-style-type: none"> <li>Development of first Business Justification Case ahead of approval of second phase of funding</li> <li>Launch event</li> </ul>		<ul style="list-style-type: none"> <li>Progress is on track with no identified barriers</li> </ul>
Connecting the last few % Economic Ambition Board	Developing the Outline Business Case	<ul style="list-style-type: none"> <li>Assurance of Action review following Gateway 2 recommendation (Q4 21/22)</li> <li>Completion of Commercial, Financial and Economic cases</li> <li>Project and Programme Board reviews</li> <li>Business Delivery Group review</li> <li>PMO review</li> </ul>	<ul style="list-style-type: none"> <li>Portfolio Board review</li> <li>NWEAB review</li> <li>Market engagement</li> <li>Outcome of WG Public Review (PR) of broadband coverage</li> <li>Commercial specification complete</li> <li>Delegated approval of procurement approach (<i>pending NWEAB approval</i>)</li> <li>Procurement (<i>pending delegated approval</i>)</li> </ul>		<ul style="list-style-type: none"> <li>OBC on track for NWEAB approval</li> <li>Dependency of outcome of WG PR</li> <li>Market engagement to be undertaken before decision on final procurement approach (tied to availability of PR outcome)</li> </ul>
Connected Key Sites and Corridors Economic Ambition Board	Developing the Strategic Outline Business Case	<ul style="list-style-type: none"> <li>Formation of new project merging previous Connected Corridors and Full Fibre at Key Sites projects</li> <li>Project Board and Technical Advisory Group now formed with SRO in place</li> <li>Specification for consultancy support ready for procurement</li> <li>Regional survey of 4G coverage now complete</li> </ul>	<ul style="list-style-type: none"> <li>Procure consultancy support</li> <li>Progress work on Strategic Outline Case</li> <li>Appoint deputy SRO</li> </ul>		<ul style="list-style-type: none"> <li>Minor delay in Delay in procuring consultancy support</li> </ul>
Connected Campuses Economic Ambition Board	Developing the Strategic Outline Business Case	<ul style="list-style-type: none"> <li>Project Board and Technical Advisory Group now formed with SRO and deputy in place</li> <li>Specification for consultancy support ready for procurement</li> </ul>	<ul style="list-style-type: none"> <li>Procure consultancy support</li> <li>Progress work on Strategic Outline Case</li> </ul>		<ul style="list-style-type: none"> <li>Minor delay in procuring consultancy support</li> </ul>

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Programme Aim	Job Creation Target	GVA Investment Target	Total Investment Target
To unlock the economic benefits of transformational low carbon energy projects and position North Wales as a leading UK location for low carbon energy generation, innovation and supply chain investment.	980	£530m	£668.5m

RAG Status	Programme Manager Commentary
Page 116	<ul style="list-style-type: none"> <li>Overall amber RAG due to delays to Transport Decarbonisation and Egni business cases and the implications of Egni and Morlais change requests upon Programme spending objectives</li> <li><b>Smart Local Energy:</b> The OBC is now being developed with a focus on considering the detailed options for the proposed fund. 3-4 month delay to OBC approval</li> <li><b>Transport Decarbonisation (Hydrogen Hub):</b> The way forward for the project has been approved by the Ambition Board and is now being delivered. Approval of Outline Business Case will be delayed to allow procurement of a partner.</li> <li><b>Low Carbon Energy Centre of Excellence (Egni):</b> Due to cost pressures and emerging opportunities, the project schedule is being reviewed by Bangor University. This will result in further delays to delivering the business case.</li> <li><b>Morlais:</b> Menter Môn change request has been endorsed by Programme Board, subject to WEFO contractual constraints being addressed by 31st August 22. The request is expected to be considered by the Ambition Board in October 2022</li> <li><b>Trawsfynydd:</b> Project continues to develop with Cwmni Egiño proposition presented to stakeholders and collaboration agreement being developed with Magnox and the Nuclear Decommissioning Authority</li> </ul>



**Cllr Llinos Medi**  
Lead Member



**Dylan Williams**  
Senior Responsible Owner



**Henry Aron**  
Programme Manager

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Project (Project Sponsor)	Project Stage	Key Milestones (this quarter)	Key Milestones (next quarter)	RAG Status	RAG Rationale
<b>Morlais</b> Menter Môn	Developing the Outline Business Case	<ul style="list-style-type: none"> <li>WEFO-funded capital works on the Morlais B infrastructure project being delivered by Jones Brothers and progressing to schedule</li> <li>Menter Môn change request for what the £9m currently allocated to the project will fund endorsed by Programme Board, subject to addressing WEFO contractual constraints by 31st August 22</li> </ul>	<ul style="list-style-type: none"> <li>WEFO contractual constraints to be addressed by Menter Môn by 31<sup>st</sup> August</li> <li>Change Request to be submitted to Portfolio board consideration in September</li> <li>Menter Môn to also confirm the new project name ahead of submission of the Change request to the Portfolio Board.</li> <li>Outcomes of Contracts for Difference Auction Round 4 expected in July 2022</li> </ul>		<ul style="list-style-type: none"> <li>Change request process is ongoing</li> </ul>
<b>Transport Decarbonisation (Hydrogen Hub)</b> Economic Ambition Board	Developing the Strategic Outline Business Case	<ul style="list-style-type: none"> <li>The Ambition Board approved the proposed way forward on the 29th April.</li> <li>The first step involves conducting early market engagement through a Prior Information Notice. This was published on Sell2Wales on 25th May.</li> </ul>	<ul style="list-style-type: none"> <li>Following conclusion of early market engagement process in mid-July, analyse feedback with the aim of developing procurement process for bringing on board a partner.</li> <li>Seek Portfolio Board and Ambition Board endorsement of next steps during the Autumn</li> </ul>		<ul style="list-style-type: none"> <li>Approval of Outline Business Case will be delayed to allow procurement of a partner (subject to Board approval of proposed approach)</li> <li>Project risks are expected to become clearer following early market engagement</li> </ul>
<b>Low Carbon Energy Centre of Excellence (Egni)</b> Bangor University	Developing the Strategic Outline Case	<ul style="list-style-type: none"> <li>First economic case workshop held</li> <li>The second economic case workshop scheduled for the 8th June was cancelled by Bangor University, resulting in delay to target Strategic Outline Case approval date of 21<sup>st</sup> July</li> <li>Due to cost pressures and emerging opportunities, the project schedule is being reviewed by Bangor University</li> </ul>	<ul style="list-style-type: none"> <li>Portfolio Board briefing in July</li> <li>Way forward for the project following technical analysis of options to be presented in October, along with revised project schedule</li> </ul>		<ul style="list-style-type: none"> <li>Red rating due to repeated project delays and impact of capital funding change request upon Programme Spending Objectives. Associated Change Request has been considered by the Portfolio Board and will be resolved as part of the wider OBC Process</li> </ul>

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Project (Project Sponsor)	Project Stage	Key Milestones (this quarter)	Key Milestones (next quarter)	RAG Status	RAG Rationale
Smart Local Energy Economic Ambition Board	Developing the Outline Business Case	<ul style="list-style-type: none"> <li>The OBC is now being developed with a focus on considering the detailed options for the proposed fund</li> <li>Hatch commissioned to provide technical support from funding / investment specialists</li> <li>Market engagement questionnaire prepared to gather information on how fund can best support regional projects</li> <li>CRF funded studies progressing to schedule with short-listing workshops held in June.</li> </ul>	<ul style="list-style-type: none"> <li>Complete market engagement questionnaire</li> <li>Following appraisal of options, develop a fund strategy with support from Hatch</li> <li>Complete delivery of CRF-funded smart local energy system feasibility studies</li> </ul>		<ul style="list-style-type: none"> <li>3-4 month delay to OBC delivery forecast</li> </ul>
Trawsfynydd Cwmni Eginio	Business case process expected to commence in 2022/23	<ul style="list-style-type: none"> <li>Response to Future Nuclear Enabling Fund Request for Information submitted to BEIS</li> <li>Cwmni Eginio proposition, which has been presented to key partners, including the Energy Programme Board</li> <li>Ministerial meeting with a range of energy stakeholders at M-Sparc in May during which opportunities at Trawsfynydd and Wylfa were both discussed.</li> </ul>	<ul style="list-style-type: none"> <li>Cwmni Eginio taking forward work with NDA and Magnox to finalise the new collaboration agreement to help underpin future joint working and land aspects</li> <li>Outline technology selection process to be confirmed during the summer</li> <li>Working to develop formal business proposition and business case by end of year with support of Local Partnerships</li> </ul>		<ul style="list-style-type: none"> <li>Uncertainty regarding project delivery timeline and potential for further delays</li> </ul>

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Programme Aim	Job Creation Target	GVA Investment Target	Total Investment Target
To address the shortage of suitable land and properties for business growth and to bring forward sites for housing development. To deliver improvements that stimulate investment in sites and premises in the Port of Holyhead and the wider region. Enables other programmes by ensuring the right land and property infrastructure is available.	2280	£1.29bn	£355.4m


RAG Status	Programme Manager Commentary
Page 119	<ul style="list-style-type: none"> <li>The proposed Joint Venture Agreement at Parc Bryn Cegin, Bangor has been drafted.</li> <li>Wrexham County Borough Council have approved funding to develop a Masterplan for the Western Gateway Project site and made written representations to the Welsh Government's Roads Review Panel.</li> <li>Warren Hall, Broughton - The report on Local Development Plan Examination in Public Report was delayed due to the Dee Catchment Phosphate Reduction Strategy which has now been approved but this has meant that the publication of the Inspectors report is now expected after the Local Elections.</li> <li>Former North Wales Hospital, Denbigh - Ambition North Wales, Denbighshire County Council and Jones Bros and their consultancy team have agreed a delivery mechanism sharing the development risk with a three phased development.</li> <li>The Port Capacity Enhancement discussions involving Stena, Ambition North Wales, Ynys Mon Council and Welsh Government are continuing with a commercial workshop to agree the possible routes to deliver NWGD funding into the port.</li> </ul>



**Cllr Jason McLellan**  
Lead Member



**Andrew Farrow**  
Senior Responsible Owner



**David Mathews**  
Programme Manager

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Project (Project Sponsor)	Project Stage	Key Milestones (this quarter)	Key Milestones (next quarter)	RAG Status	RAG Rationale
<b>Western Gateway, Wrexham</b> Wrexham County Borough Council	Developing the Strategic Outline Business Case	<ul style="list-style-type: none"> <li>Wrexham Council and Ambition North Wales have made written representations in support of the A483 Junction upgrades to the Welsh Government Road Review Panel.</li> <li>Procurement of consultants to deliver the masterplanning, surveys and reports.</li> </ul>	<ul style="list-style-type: none"> <li>Complete the Memorandum of Understanding with the Council.</li> <li>Consultants commence site surveys, design, costings and other detailed site assessment/investigation works that will be included within the SoC.</li> </ul>		<ul style="list-style-type: none"> <li>A483 junction upgrades Road Review Panel decision is vital for this project and the ministerial decision is expected in the Autumn of 2022.</li> </ul>
<b>Warren Hall, Broughton</b> Welsh Government / Economic Ambition Board	Developing the Strategic Outline Business Case	<ul style="list-style-type: none"> <li>A written representation to the Welsh Government Roads Review Panel has been submitted.</li> </ul>	<ul style="list-style-type: none"> <li>Draft Heads of Terms for the Joint Venture Agreement with Welsh Government.</li> </ul>		<ul style="list-style-type: none"> <li>Local Development Plan Adoption is now anticipated in the Autumn of 2022.</li> <li>Road Review Panel decision due in Autumn of 2022</li> </ul>
<b>Key Strategic Site Bodelwyddan</b> Economic Ambition Board	Developing the Strategic Outline Business Case	<ul style="list-style-type: none"> <li>The Programme and Portfolio Boards discussed the extended project delivery timeline caused by the Strategic Flood Consequence Assessment, its analysis and the delay in the publishing of the deposit LDP review.</li> </ul>	<ul style="list-style-type: none"> <li>Discussion with Denbighshire as to the extended Local Development Plan delivery timeline and the revised scope of the project outputs.</li> <li>Request further information from Denbighshire on the project to enable to decision to be made.</li> </ul>		<ul style="list-style-type: none"> <li>Local Development Plan review adoption circa mid 2025.</li> <li>Risk rating reflects the extended timeline and the substantial change to the project outputs.</li> </ul>
<b>Former North Wales Hospital, Denbighshire</b> Jones Bros (Ruthin) Limited / Denbighshire County Council	Developing the Outline Business Case	<ul style="list-style-type: none"> <li>A three-phase development scenario has been agreed in principal as a way to deliver the project.</li> </ul>	<ul style="list-style-type: none"> <li>DCC will submit a LUF application to deliver the Phase 1 works in conjunction with ANW.</li> <li>Develop the Outline Business Case incorporating the Phased Development Scenario.</li> </ul>		<ul style="list-style-type: none"> <li>Project risk still reflects dependency on new funding and abnormal costs increases.</li> </ul>

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Project (Project Sponsor)	Project Stage	Key Milestones (this quarter)	Key Milestones (next quarter)	RAG Status	RAG Rationale
<b>Parc Bryn Cegin, Bangor</b> Welsh Government / North Wales Economic Ambition Board	Developing the Strategic Outline Business Case	<ul style="list-style-type: none"> <li>A travelling draft Joint Venture Agreement has been drafted</li> </ul>	<ul style="list-style-type: none"> <li>Complete the Joint Venture Agreement with Welsh Government.</li> <li>A report to the Portfolio and Economic Ambition Board to approve the Joint Venture Agreement subject to delegated approvals to the Portfolio Director and Monitoring Officer</li> </ul>		<ul style="list-style-type: none"> <li>Potential occupier demand</li> <li>Willing landowner and development partner</li> <li>Planning Policy compliant proposed use.</li> </ul>
<b>Holyhead Gateway</b> Stena Line Ports Limited	Developing the Outline Business Case	<ul style="list-style-type: none"> <li>WG have instructed Solicitors to advise on the legal basis to intervene and provide funding to refurbish the Breakwater</li> <li>Stena's consultants have held a workshop to discuss the financial and commercial options to deliver the port capacity enhancement works.</li> </ul>	<ul style="list-style-type: none"> <li>The breakwater refurbishment funding is approved as being legally compliant and a funding mechanism agreed by WG and Stena.</li> <li>Agree the principal of a compliant funding mechanism and eligible works with Stena.</li> <li>Completion of an Outline Business Case for the delivery of the port capacity enhancement works.</li> </ul>		<ul style="list-style-type: none"> <li>Desire to use the port for off shore energy projects by industry with contractual certainty for the offshore investment is 2025/6.</li> </ul>

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Programme Aim	Job Creation Target	GVA Investment Target	Total Investment Target
To build a more sustainable, vibrant and resilient foundation economy in the region, optimising opportunities for employment and prosperity through our environment and landscape.	380	£281m	£41.3m


RAG Status	Programme Manager Commentary
	<ul style="list-style-type: none"> <li>Grŵp Llandrillo Menai has confirmed the structure of the Tourism Talent Network between the college and private sector partners and the team is now working with the Portfolio Management Office to develop their Strategic Outline Case (SOC).</li> <li>Grŵp Llandrillo Menai have submitted their pre-planning application for the Glynllifon Rural Economy Hub and are working on final design and managing cost increases as they work towards a full planning proposal.</li> </ul>



**Cllr Charlie McCoubrey**  
Lead Member



**Jane Richardson**  
Senior Responsible Owner



**Robyn Lovelock**  
Programme Manager

Delivering to Plan with no issues to address (no action required)	Delivery slightly behind schedule and/or minor/moderate issues to address (management action in place)	Delivery significantly behind schedule and/or significant issues to address (urgent action required)

Project (Project Sponsor)	Project Stage	Key Milestones (this quarter)	Key Milestones (next quarter)	RAG Status	RAG Rationale
<b>Glynllifon Rural Economy Hub</b> Grŵp Llandrillo Menai	Developing the Full Business Case	<ul style="list-style-type: none"> <li>Ongoing work with consultants on design</li> <li>Preparation of pre-planning application</li> <li>Tenant onboarding methodology reviewed</li> <li>Integration of emissions and biodiversity methodology to Full Business Case stage</li> </ul>	<ul style="list-style-type: none"> <li>Submission of pre-planning and full planning applications</li> <li>Stakeholder engagement</li> <li>Begin drafting of the Full Business Case</li> </ul>		<ul style="list-style-type: none"> <li>Management of escalating capital build costs</li> <li>Planning permission to be secured</li> </ul>
<b>Llysfasi Net Zero Farm</b> Coleg Cambria	Developing the Outline Business Case	<ul style="list-style-type: none"> <li>Review feedback on Gateway 2 Review recommendations</li> <li>Stakeholder discussions regarding a forward plan from Gateway 2 Review</li> </ul>	<ul style="list-style-type: none"> <li>Confirm revised project scope taking into account Review findings</li> <li>Commence change management process</li> </ul>		Delay to project incorporating Gateway 2 Review feedback
<b>Tourism Talent Network</b> Grŵp Llandrillo Menai	Developing the Strategic Outline Business Case	<ul style="list-style-type: none"> <li>Legal positions on project structure resolved</li> <li>Progress business case development through the Strategic Case stakeholder workshops</li> <li>Integration of emissions and biodiversity methodology</li> </ul>	<ul style="list-style-type: none"> <li>Project stakeholder engagement</li> <li>Progress business case development through the Economic Case workshop</li> <li>Programme Board to consider Strategic Outline Case (SOC) This will be Oct 22 so not in this quarter</li> </ul>		<ul style="list-style-type: none"> <li>Business case development timeline is slightly delayed but management plan in place</li> </ul>

	Delivering to Plan with no issues to address (no action required)		Delivery slightly behind schedule and/or minor/moderate issues to address (management action in place)		Delivery significantly behind schedule and/or significant issues to address (urgent action required)
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Programme Aim	Job Creation Target	GVA Investment Target	Total Investment Target
To consolidate North Wales position as a powerful and innovative high value manufacturing cluster, building on existing specialisms and leading expertise to create a higher value, more diverse economic base that supports the transition to a low carbon economy.	180	£114m	£39.5m

RAG Status	Programme Manager Commentary
Page 124	<ul style="list-style-type: none"> <li>Economic Ambition Board approved Wrexham Glyndŵr University Enterprise Engineering and Optics Centre project Outline Business Case (April 2022). Full Business Case to be prepared and considered in May 2023.</li> <li>Programme Board approved Bangor University Centre for Environmental Biotechnology (CEB) project Strategic Outline Case (April 2022). Outline Business Case to be prepared and considered in December 2022.</li> <li>The Portfolio Management Office organised a valuable Growth Deal visit to the Advanced Manufacturing Research Centre (AMRC Cymru) attended by Bangor University, Wrexham Glyndŵr University and Grŵp Llandrillo Menai for discussions around food manufacturing (morning) and low carbon energy and transport solutions (afternoon)</li> <li>Both projects working to integrate the Ambition North Wales social value considerations and emissions and biodiversity approach into their business case processes.</li> </ul>



Cllr Dyfrig Siencyn  
Lead Member



Paul Bevan  
Senior Responsible Owner



Robyn Lovelock  
Programme Manager

	Delivering to Plan with no issues to address (no action required)		Delivery slightly behind schedule and/or minor/moderate issues to address (management action in place)		Delivery significantly behind schedule and/or significant issues to address (urgent action required)
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Project (Project Sponsor)	Project Stage	Key Milestones (this quarter)	Key Milestones (next quarter)	RAG Status	RAG Rationale
<b>Enterprise Engineering and Optics Centre</b> Wrexham Glyndŵr University	Developing the Full Business Case	<ul style="list-style-type: none"> <li>The Economic Ambition Board approved Outline Business Case (April 2022) including change request for capital and revenue projections</li> <li>On-going integration of emissions and biodiversity methodology</li> </ul>	<ul style="list-style-type: none"> <li>Preparing for design and build procurement.</li> <li>Development of Full Business Case for Economic Ambition Board consideration in May 2023.</li> </ul>		<ul style="list-style-type: none"> <li>Match fund position clarified</li> <li>Full Business Case development being managed robustly</li> </ul>
<b>Centre for Environmental Biotechnology</b> Bangor University	Developing the Outline Business Case	<ul style="list-style-type: none"> <li>Project Manager recruited</li> <li>Strategic Outline Case approved by Programme Board</li> <li>Integration of emissions and biodiversity methodology</li> </ul>	<ul style="list-style-type: none"> <li>Develop detail of change request for capital and revenue projections</li> <li>Development of Outline Business Case for Economic Ambition Board consideration in December 2022</li> </ul>		<ul style="list-style-type: none"> <li>Outstanding change request for capital and revenue projections</li> <li>Started Outline Business Case development</li> </ul>

Delivering to Plan with no issues to address (no action required)

Delivery slightly behind schedule and/or minor/moderate issues to address (management action in place)

Delivery significantly behind schedule and/or significant issues to address (urgent action required)

Project	Consenting Stage				Stage 1	Stage 2	Stage 3	Stage 4	Stage 5	Stage 6	Stage 7	Stage 8
	Pre-application stage	Outline planning / consent	Full planning / consent	Conditions discharged	Determine the Project context	Preparing the Strategic Outline Case	Preparing the Outline Business Case	Approval of the Outline Business Case	Preparing the Full Business Case	Approval of the Full Business Case	Project implementation and monitoring	Project Evaluation
Digital Signal Processing Centre	No Planning Required				✔	✔	✔	✔	✔	✔	⌚	
Connected Key Sites and Corridors	Consenting Requirements TBC				✔	⌚						
Connected Campuses	Consenting Requirements TBC				✔	⌚						
Last Few %	Consenting Requirements TBC				✔	✔	⌚					
Morlais	✔	✔	✔	✔	✔	✔	⌚					
Trawsfynydd Power Station	Consenting Requirements TBC				✔	⌚						
Low Carbon Energy Centre of Excellence	⌚				✔	⌚						
Smart Local Energy	Consenting Requirements TBC				✔	✔	⌚					
Transport Decarbonisation	Consenting Requirements TBC				✔	✔	⌚					
Holyhead Gateway	Harbour Revision Order Submitted & Marine License granted				✔	✔	⌚					
Faber North Wales Hospital	✔	✔	⌚		✔	✔	⌚					
Key Strategic Site, Bodelwyddan	New LDP required				⌚							
Western Gateway, Wrexham	LDP adoption to be completed				✔	⌚						
Warren Hall, Broughton	LDP adoption to be completed				⌚							
Parc Bryn Cegin, Bangor	⌚				⌚							
Glynllifon Rural Economy Hub	⌚				✔	✔	✔	✔	⌚			
Llysfasi Net Zero Farm	Consenting Requirements TBC				✔	✔	⌚					
Tourism Talent Network	Consenting Requirements TBC				✔	⌚						
Centre for Environmental Biotechnology	No planning required				✔	⌚						
Enterprise Engineering and Optics	✔	✔	✔		✔	✔	✔	✔	⌚			

		Portfolio Business Case 2020 Targets			Approved Project Business Case Targets				Difference		
		GVA (EM)	Jobs Created (net)	(EM) Total Investment*	OBC/ FBC**	GVA (EM)	Jobs Created (net)	(EM) Total Investment*	GVA (EM)	Jobs Created	(EM) Total Investment*
Digital	Digital Signal Processing Centre (DSP)	50	80	7.3	FBC	12	33	3.0	-38	-47	-4.3
	Connecting the last few %	35	150	4	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	Connected Corridor	25	0	2.2	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	Full fibre at Key Sites	20	120	7.2	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	Connected Campuses	35	0	21	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Low Carbon Energy	Morlais	50	100	36	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	Transport Decarbonisation (Hydrogen Hub)	60	90	28.6	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	Low Carbon Energy Centre of Excellence (Egni)	20	20	97.7	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	Smart Local Energy	120	180	106.2	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	Trawsfynydd	230	510	400	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Land and Property	Western Gateway, Wrexham	220	360	43.4	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	Warren Hall, Broughton	235	440	70	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	Key Strategic Site, Bodelwyddan	125	250	82	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	Former North Wales Hospital, Denbigh	20	50	74	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	Parc Bryn Cegin, Bangor	30	50	6	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	Holyhead Gateway	545	930	80	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Agrifood and Tourism	Glynllifon Rural Economy Hub	25	40	13	OBC	45	96	13	+20	+56	0
	Llysfasi Net Zero Farm	215	310	15.4	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	Tourism Talent Network	20	0	12.9	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Innovation in High Value Manufacturing	Enterprise Engineering and Optics Centre	45	70	29.9	OBC	33	61	14.7	-12	-9	-15.2
	Centre for Environmental Biotechnology	60	90	9.6	n/a	n/a	n/a	n/a	n/a	n/a	n/a
<b>Growth Deal Portfolio Total</b>		<b>2,185</b>	<b>3,830</b>	<b>1,146</b>	<b>2 OBC 1 FBC</b>	<b>90</b>	<b>190</b>	<b>30.7</b>	<b>-30</b>	<b>-</b>	<b>-19.5</b>

\* Total investment includes 15% Portfolio Management Office costs

\*\* OBC - Outline Business Case, FBC - Full Business Case

### 10. Growth Deal Project Delivery Pipeline -Portfolio Business Case 2021

Note: The delivery profile is currently being updated as part of the annual update of the Portfolio Business Case and will be reported on from Quarter 2.

### 11. Growth Deal Grant Expenditure Profile

Note: The expenditure profile is currently being updated as part of the annual update of the Portfolio Business Case and will be reported on from Quarter 2.

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### 12. Growth Deal Projects: Capital Funding Allocation Profile

Note: The allocation profile is currently being updated as part of the annual update of the Portfolio Business Case and will be reported on from Quarter 2.



Programme	Project	Sponsor	Summary
Digital	Digital Signal Processing Centre (DSP)	Bangor University	The project will allow the DSP Centre to expand its presence and remit, integrating fully with the National Strategy Project (NSP) and enable the scaling of key assets including a 5G testbed, research capacity and state-of-the-art equipment.
	Connecting the last few %	Economic Ambition Board	This project targets universal superfast coverage across North Wales, which have yet to be served by other means and cannot obtain speeds of at least 30Mbps (download).
	Connected Key Sites and Corridors	Economic Ambition Board	This project will address the need to improve fibreoptic network coverage to support the dual objectives of delivering full fibre broadband to key commercial sites (such as business parks) and delivering fibreoptic 'backhaul' connections which support 4G coverage on the region's key road and rail routes.
	Connected Campuses	Economic Ambition Board	The project will accelerate the development of a range of digital connectivity options with a current focus at 18 key regional economic sites.
Low Carbon Energy	Morlais	Menter Môn	Investing in the infrastructure that connects the Morlais Zone with the electricity grid system, and preparing the site for private sector developers who will lease parts of the zone for deploying their tidal energy technologies.
	Transport Decarbonisation (Hydrogen Hub)	Economic Ambition Board	Support delivery of a demonstrator project involving the production of green hydrogen from low carbon energy sources and its use within regional transport networks.
	Low Carbon Energy Centre of Excellence (Egni)	Bangor University	Investing in the development of facilities at Bangor University and Menai Science Park, enhancing the North Wales and UK capabilities for innovation in low carbon energy and related areas, helping to create the conditions for new inward investment and business growth in the low carbon energy supply chain in North Wales.
	Smart Local Energy	Economic Ambition Board	To help achieve renewable energy, decarbonisation and local ownership targets, the project will support innovative enabling projects and demonstrators that overcome market failures and unlock private and community sector investments in smart local energy solutions.
	Trawsfynydd	Cwmni Eginio	The site is uniquely placed for a 'First of A Kind' deployment of a Small Modular Reactor (SMR) or Advanced Modular Reactor (AMR). Alongside the public and private sector, the Growth Deal will contribute funding towards enabling infrastructure for this development.

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Programme	Project	Sponsor	Summary
Land and Property	Western Gateway, Wrexham	Economic Ambition Board	Delivery of primary services to enable the site to be brought to the market for sale and development.
	Warren Hall, Broughton	Economic Ambition Board	Delivery of primary services to enable the 65-hectare mixed use site to be bought to the market for sale and then development by the private sector.
	Key Strategic Site, Bodelwyddan	Economic Ambition Board	Delivery of primary services to enable the mixed-use commercial and residential development site to be brought to the market for development.
	Parc Bryn Cegin, Bangor	Economic Ambition Board	Provide industrial floor space to meet known demand for units.
	Former North Wales Hospital, Denbigh	Economic Ambition Board	The Growth Deal funding will assist in the delivery of a cleared and remediated site with primary services to bring forward a mixed-use commercial and residential development
	Holyhead Gateway	Stena Line	Future proof the Holyhead Port by providing new deep-water heavy loading and cruise facilities, improved vehicular access, guaranteeing the future of the breakwater and providing for the demands of regional energy projects.
Agri-food and Tourism	Glynllifon Rural Economy Hub	Grŵp Llandrillo Menai	The vision is to create a distinctive, world-class Rural Economy Hub at Glynllifon, offering a range of facilities and services to strengthen and enhance the regional economy, specifically through growing the food and drink sector.
	Llysfasi Net Zero Farm	Coleg Cambria	The Llysfasi Net Zero Farm aims to lead North Wales to a resilient future where carbon neutral land management is at the centre of a developing renewable energy sector supporting a sustainable, thriving and healthy community covering the rural/urban mix of the region.
	Tourism Talent Network	Grŵp Llandrillo Menai	Future-proofing the pipeline of skills provision and increase commercial benefits from one of the most established sectors in the region. The talent network will stimulate public-private collaboration to coordinate action on skills and product development to transform and accelerate the growth of the tourism and hospitality sector in the region.
Innovation in High Value Manufacturing	Centre for Environmental Biotechnology (CEB)	Bangor University	The Centre for Engineering Biotechnology will be a world-leading centre in the discovery and characterisation of novel extremophilic enzymes of industrial relevance. The Centre for Engineering Biotechnology will provide a strong foundation for attracting world-leading researchers, significant public and commercial research funding, and inward investment to Wales.
	Enterprise Engineering & Optics Centre	Glyndwr University	The Enterprise Engineering & Optics Centre will provide facilities targeted to boost high-level skills development for the region and enable Small and medium-sized enterprises (SME's) and large businesses to work in partnership with Wrexham Glyndwr University on commercially driven research and development in optics, composites and hydrogen fuel cells.

<b>ISLE OF ANGLESEY COUNTY COUNCIL Scrutiny Report Template</b>	
<b>Committee:</b>	<b>Partnership and Regeneration Scrutiny Committee</b>
<b>Date:</b>	<b>23<sup>rd</sup> November, 2022</b>
<b>Subject:</b>	<b>Partnership and Regeneration Scrutiny Committee Forward Work Programme</b>
<b>Purpose of Report:</b>	<b>Assist the Scrutiny Committee in considering, agreeing and reviewing its forward work programme for 2022/23</b>
<b>Scrutiny Chair:</b>	<b>Cllr Dylan Rees</b>
<b>Portfolio Holder(s):</b>	<b>Not applicable</b>
<b>Head of Service:</b>	<b>Lynn Ball, Director of Function (Council Business) / Monitoring Officer</b>
<b>Report Author:</b>	<b>Anwen Davies, Scrutiny Manager</b>
<b>Tel:</b>	<b>01248 752578</b>
<b>Email:</b>	<b>AnwenDavies@ynysmon.gov.uk</b>
<b>Local Members:</b>	<b>Applicable to all Scrutiny Members</b>

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<b>1 - Recommendation/s</b>
The Committee is requested to: <b>R1</b> agree the current version of the forward work programme for 2022/23 <b>R2</b> note progress thus far in implementing the forward work programme.

<b>2 – Link to Council Plan / Other Corporate Priorities</b>
Effective work programming is the foundation of effective local government scrutiny. Our Scrutiny rolling forward work programmes are aligned with the corporate priorities of the Council and corporate transformation programmes – ensuring the role of Member scrutiny makes a tangible contribution to the Council’s improvement priorities.

<b>3 – Guiding Principles for Scrutiny Members</b>
<b>To assist Members when scrutinising the topic:-</b>
<b>3.1</b> Impact the matter has on individuals and communities [focus on customer/citizen]
<b>3.2</b> A look at the efficiency & effectiveness of any proposed change – both financially and in terms of quality [focus on value]
<b>3.3</b> A look at any risks [focus on risk]
<b>3.4</b> Scrutiny taking a performance monitoring or quality assurance role [focus on performance & quality]
<b>3.5</b> Looking at plans and proposals from a perspective of:
<ul style="list-style-type: none"> <li>• Long term</li> <li>• Prevention</li> <li>• Integration</li> <li>• Collaboration</li> <li>• Involvement</li> </ul>
[focus on wellbeing]

### 3.6 The potential impacts the decision would have on:

- protected groups under the Equality Act 2010
- those experiencing socio-economic disadvantage in their lives (when making strategic decisions)
- opportunities for people to use the Welsh language and treating the Welsh language no less favourably than the English language

[focus on equality and the Welsh language]

## 4 - Key Scrutiny Questions

## 5 – Background / Context

### 1. Background

1.1 Effective work programming is the bedrock of an effective local government scrutiny function<sup>1</sup>. Done well, work programming can help lay the foundations for targeted and timely work on issues of local importance demonstrating where Member scrutiny can add value. Good practice advocates two key issues at the heart of the scrutiny forward work programme:

- i. Challenge around prioritising work streams
- ii. Need for a member-led approach and interface with officers.

### 1.2 Basic principles of good work programming<sup>2</sup>

- Work programming should not be a “start-stop” process
- Complementary work programmes for separate scrutiny committees
- Balance between different methods of work
- An effective process for reporting / escalating issues to the Executive
- Input and views of internal stakeholders
- Close working with the Executive
- Links with the Annual Scrutiny Report (evaluation and improvement tool).

### 2. Local context

2.1 There is now a well-established practice of forward work programming which are now rolling programmes focusing on the quality of scrutiny with fewer items, to add value. They are an important tool to assist Members in prioritising their work and are discussed with the Strategic Leadership Team and Heads of Service. Both committees review the content of their work programmes on a regular basis, to ensure that they remain relevant and keep abreast with local priorities. Our local forward planning arrangements now ensure greater focus on:

- Strategic aspects
- Citizen / other stakeholder engagement and outcomes
- Priorities of the Council Plan and transformation projects
- Risks and the work of inspection and regulation
- Matters on the forward work programme of the Executive.

<sup>1</sup> A Cunning Plan? Devising a scrutiny work programme, Centre for Public Scrutiny (March, 2011)

<sup>2</sup> A Cunning Plan? Devising a scrutiny work programme, Centre for Public Scrutiny (March, 2011)

**Outcome:** rolling work programmes for scrutiny committees which are aligned with corporate priorities.

2.2 Committee chairs lead on developing the forward work programmes and are submitted to the monthly Scrutiny Chairs and Vice-chairs Forum and for approval at each ordinary meeting of the scrutiny committees. The Forum is considered an important vehicle to oversee these programmes and jointly negotiate priorities.

2.3 **“Whole council” approach to Scrutiny:** our work programmes provide a strong foundation for our improvement programme, ensuring the role that Scrutiny plays in the Authority’s governance arrangements:

- i. Supports robust and effective decision-making
- ii. Makes a tangible contribution to the Council’s improvement priorities
- iii. Continues to evolve.

### 3. Issues for consideration

3.1 The Scrutiny Committee receives regular update reports on the implementation of its forward work programme. A copy of the current 2022/23 work programme is attached as **APPENDIX 1** to this report for reference and includes changes made to the work programme since the Committee last considered the document.<sup>3</sup>

3.2 Where appropriate, items may be added to the Committee’s forward work programme during the municipal year. Requests for additional matters to be considered for inclusion on the work programme can be submitted via the Members Request Form for an item to be considered for Scrutiny. Requests are initially considered by the Scrutiny Chairs and Vice-chairs Forum, using the following criteria:

- the Council’s strategic objectives and priorities (as outlined in the Council Plan)
- the ability of the Committee to have influence and/or add value on the subject (A Scrutiny Test of Significance Form will be completed).

## 6 – Equality Impact Assessment [including impacts on the Welsh Language]

### 6.1 Potential impacts on protected groups under the Equality Act 2010

### 6.2 Potential impacts on those experiencing socio-economic disadvantage in their lives (strategic decisions)

### 6.3 Potential impacts on opportunities for people to use the Welsh language and treating the Welsh language no less favourably than the English language

Not applicable for this overarching issue but will be considered as an integral part of preparing for specific proposals to be submitted for consideration by the Committee.

## 7 – Financial Implications

Not applicable.

## 8 – Appendices:

<sup>3</sup> Meeting of the Partnership and Regeneration Scrutiny Committee convened on 18<sup>th</sup> October, 2022

Partnership and Regeneration Scrutiny Committee Forward Work Programme 2022/23

**9 - Background papers (please contact the author of the Report for any further information):**

Anwen Davies, Scrutiny Manager, Isle of Anglesey, Council Offices, Llangefni. LL77 7TW

**ITEMS SCHEDULED FOR SCRUTINY → MAY, 2022 – APRIL, 2023**  
**[Version dated 16/11/22]**

**Note for Stakeholders and the Public:**

A [Protocol for Public Speaking at Scrutiny Committees](#) has been published by the Council.

Should you wish to speak on any specific item at a Scrutiny Committee then you should register your interest by submitting a written request using the form available as soon as possible and at least 3 clear working days prior to the specific Committee meeting. You can access information about the meeting and which items being discussed by reading this Forward Work Programme. Contact the Scrutiny Manager if you have any queries

[\[AnwenDavies@ynysmon.gov.uk\]](mailto:AnwenDavies@ynysmon.gov.uk)

<b>CORPORATE SCRUTINY COMMITTEE</b>	<b>PARTNERSHIP AND REGENERATION SCRUTINY COMMITTEE</b>
<b>May, 2022 (31/05/22)</b>	<b>May, 2022 (31/05/22)</b>
Election of Chair: 2022/23	Election of Chair: 2022/23
Election of Vice-chair: 2022/23	Election of Vice-chair: 2022/23
<b>June, 2022 (20/06/22)</b>	<b>June, 2022 (21/06/22)</b>
Performance Monitoring: Corporate Scorecard Qtr4: 2021/22	Annual Report on the Welsh Standards: 2021/22
Nomination of Scrutiny Members to Serve on Panels and Boards	Nomination of Scrutiny Members to Serve on Panels and Boards
	North Wales Economic Ambition Board Qtr 4: 2021/22 Progress Report
Committee Forward Work Programme for 2022/23	Committee Forward Work Programme for 2022/23
<b>September, 2022 (26/09/22) – Q1</b>	<b>September, 2022 (26/09/22)</b>
Performance Monitoring: Corporate Scorecard Q1: 2022/23	Market Stability Report (Social Care)
Progress Monitoring: Social Services Improvement Plan / Social Services Scrutiny Panel Progress Report	Education Scrutiny Panel Progress Report
Finance Scrutiny Panel Progress Report	Gwynedd & Ynys Môn Public Services Board Annual Report: 2021/22
Nomination of Committee Member on the Waste Steering Group with WRAP Cymru	
Committee Forward Work Programme for 2022/23	Committee Forward Work Programme for 2022/23
<b>October, 2022 (19/10/22)</b>	<b>October, 2022 (18/10/22)</b>
Poverty and Cost of Living Challenges	Estyn Inspection of the Local Education Authority <ul style="list-style-type: none"> <li>• Post Inspection Action Plan</li> <li>• Feedback from the Education Scrutiny Panel</li> </ul>
Annual Performance Report: 2021/22	Arfor Programme
	Regional Emergency Planning Service Annual Report: 2021/22
Committee Forward Work Programme for 2022/23	Committee Forward Work Programme for 2022/23

<b>CORPORATE SCRUTINY COMMITTEE</b>	<b>PARTNERSHIP AND REGENERATION SCRUTINY COMMITTEE</b>
<b>November, 2022 (22/11/22) - Q2</b>	<b>November, 2022 (23/11/22) – Crime and Disorder</b>
Monitoring Performance: Corporate Scorecard Q2: 2022/23	Gwynedd & Ynys Môn Community Safety Partnership Annual Report: 2021/22
Population Data: Census 2021	Annual Report North Wales Regional Partnership Board (Part 9): 2021/22
Isle of Anglesey Local Authority Report on the 2022 School Sport Survey: Sport Wales	North Wales Economic Ambition Board: <ul style="list-style-type: none"> <li>• North Wales Economic Ambition Board Annual Report: 2021/22</li> <li>• North Wales Economic Ambition Board Qtr 1: 2022/23 Progress Reports</li> </ul>
Committee Forward Work Programme for 2022/23	Committee Forward Work Programme for 2022/23
<b>January, 2023 (19/01/23) – 2023/24 Budget</b>	<b>January, 2023 (17/01/23)</b>
2023/24 Budget Setting (Revenue Budget) – initial budget proposals	Corporate Safeguarding
2023/24 Budget Setting (Capital Budget) – initial budget proposals	Gwynedd & Ynys Môn Wellbeing Plan: 2023/28 – statutory consultee
Finance Scrutiny Panel Progress Report	North Wales Economic Ambition Board Qtr 2: 2022/23 Progress Reports
Council Plan: 2023-2028	
CIW Inspection: Post Performance Evaluation Inspection Action Plan (October, 2022)	
Committee Forward Work Programme for 2022/23	Committee Forward Work Programme for 2022/23
<b>February, 2023 (28/02/23) – 2023/24 Budget</b>	<b>February, 2023 (07/02/23) - Education</b>
Final Draft Budget Proposals for 2023/24 – revenue & capital	Anglesey Schools' Education Standards Report
Finance Scrutiny Panel Progress Report	GwE Annual Report: 2021/22
	Education Scrutiny Panel Progress Report
Committee Forward Work Programme for 2022/23	Committee Forward Work Programme for 2022/23
<b>March, 2023 (14/03/23) - Q3</b>	<b>March, 2023 (15/03/23)</b>
Monitoring Performance: Corporate Scorecard Q3: 2022/23	Annual Report on Equalities: 2021/22
Housing Revenue Account Business Plan: 2023/24	Public Services Board – governance arrangements / scrutiny of delivery of the Wellbeing Plan (to be confirmed)
Progress Monitoring: Social Services Improvement Plan / Social Services Scrutiny Panel Progress Report	Update – for information: <ul style="list-style-type: none"> <li>• North Wales Economic Ambition Board Qtr 3: 2022/23 Progress Report</li> </ul>
Committee Forward Work Programme for 2022/23	Committee Forward Work Programme for 2022/23
<b>April, 2023 (19/04/23)</b>	<b>April, 2023 (19/04/23)</b>



<b>CORPORATE SCRUTINY COMMITTEE</b>	<b>PARTNERSHIP AND REGENERATION SCRUTINY COMMITTEE</b>
	Public Services Board – governance arrangements / scrutiny of delivery of the Wellbeing Plan (to be confirmed)
Committee Forward Work Programme for 2022/23	Committee Forward Work Programme for 2022/23

**Items to be scheduled:**

<b>Corporate Scrutiny Committee</b>	<b>Partnership and Regeneration Scrutiny Committee</b>
AONB Management Plan 2021/25	Betsi Cadwaladr University Health Board – Clinical Services Strategy
Service Asset Management Policy 2021/31 – Smallholdings Estate	North Wales Police & Crime Commissioner
Highways Asset Management Plan	North Wales Fire & Rescue Service
Corporate Asset Management Polisi 2021/26	Welsh Ambulance Services NHS Trust
Census 2021	Medrwn Môn
	Scrutiny of Partnerships
	Transformation of Learning Disabilities Day Opportunities
	Gypsy and Traveller Accommodation Needs Assessment
	Destination Plan
	North Wales Economic Ambition Board Annual Report: 2021/22
	Gwynedd & Ynys Môn Public Services Board – Annual Report 2022/23

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